

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2018/19 to 2022/23
At 14th September 2017

	(a)	(b)	(c)	(d)	(e)	(f)
	2017/18 Actual £'000s	2018/19 Forecast £'000s	2019/20 Forecast £'000s	2020/21 Forecast £'000s	2021/22 Forecast £'000s	2022/23 Forecast £'000s
1 Effect of Pay Awards and Increments	949	2,101	2,324	2,129	2,161	2,193
2 Non-Staff Inflation	526	569	596	636	640	653
3 Apprenticeship Levy Scheme	369	400	250	250	100	-
4 In Service Pressures / Developments	6,805	154	(845)	(745)	(100)	100
5 Accelerated Staying Ahead Savings	(7,245)	(96)	(60)	(60)	(60)	(60)
6 Unavoidable Cost Increases	1,403	3,128	2,265	2,210	2,740	2,886
7 Gross Budget Movement	1,403	3,128	2,265	2,210	2,740	2,886
8 Recurring Base Budget Brought Forward	119,539	120,942	124,070	126,335	128,545	131,285
9 Projected Budgetary Requirement	120,942	124,070	126,335	128,545	131,285	134,172
10 % Increase on Previous Years Base Budget	0.98%	2.59%	1.83%	1.75%	2.13%	2.20%
11 Funding						
12 Central Government Funding						
13 Police Grant	(40,904)	(40,086)	(37,284)	(34,539)	(31,848)	(31,211)
14 Revenue Support Grant	(20,748)	(20,333)	(19,926)	(19,528)	(19,137)	(18,754)
15 National Non-Domestic Rates	(9,835)	(9,638)	(9,446)	(9,257)	(9,071)	(8,890)
16 Total Central Government Funding	(71,487)	(70,057)	(66,656)	(63,323)	(60,056)	(58,855)
17 Council Tax	(49,455)	(51,943)	(54,557)	(57,300)	(60,182)	(63,210)
18 Total Funding	(120,942)	(122,000)	(121,212)	(120,623)	(120,239)	(122,065)
19 Projected Recurring Deficit / (Surplus) Before Efficiencies	(0)	2,070	5,122	7,922	11,047	12,106
20 Efficiencies						
21 Future Year Staying Ahead Scheme Savings	-	(1,282)	(5,807)	(8,332)	(9,357)	(9,357)
22 Reserve Utilisation	-	-	-	-	-	-
23 Projected Recurring Deficit/ (Surplus) After Efficiencies & Reserve Utilisation	(0)	788	(685)	(410)	1,690	2,749

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2018/19 to 2022/23
Assumptions
At 14th September 2017

Description	2017/18 Budgeted	2018/19 Proposed	2019/20 Estimate	2020/21 Estimate	2021/22 Estimate	2022/23 Estimate	Source
Police Officers							
Pay Awards	1.00%	1.50%	1.50%	1.50%	1.50%	1.50%	CFO estimate benchmarked with Welsh Forces
Police Staff							
Pay Awards	1.00%	1.50%	1.50%	1.50%	1.50%	1.50%	CFO estimate benchmarked with Welsh Forces
Indirect Staff Costs	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces
Non Staff Inflation							
General (Including Rates)	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces
Utilities - Gas/Electric	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces
Utilities - Water	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces
Petrol	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces
Diesel	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces
Funding							
Police Funding	-1.40%	-2.00%	-2.00%	-2.00%	-2.00%	-2.00%	Final Police Settlement 2017/18. CFO estimate for 2018/19 onwards
Council Tax Base Increase	1.10%	1.00%	1.00%	1.00%	1.00%	1.00%	Actual Growth for 2017/18. Assumed to increase at the last three year average from 2018/19 onward
Council Tax Precept Increase	3.99%	3.99%	3.99%	3.99%	3.99%	3.99%	Proposal to maintain flat cash funding levels

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2018/19 to 2022/23
Service Pressures and Budget Developments
At 14th September 2017

	2018/19	2019/20	2020/21	2021/22	2022/23
	£	£	£	£	£
1. Apprenticeship Levy					
a Delivery of the Police Education Qualifications Framework	400,000	250,000	250,000	100,000	
2. Establishments					
a Adjustment to number of Bank Holiday days	(120,000)				
b Local Government Pension Scheme - Past Service Deficit		(2,000,000)			
3. Premises					
a Rented Property insurances	(4,000)				
4. Supplies and Services					
a BTCCG Developments	100,000	100,000	100,000	100,000	100,000
b FIRMS Project - recurrent system costs	178,000	55,000	(45,000)		
c Body Armour Replacement		1,000,000	(1,000,000)		
d Taser Replacement			200,000	(200,000)	
5. Total	554,000	(595,000)	(495,000)	0	100,000

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Revenue Projections 2018/19 to 2022/23
Staying Ahead 8 Schemes 2018/19 to 2022/23 and Other Savings Initiatives
At 14th September 2017

	2018/19 £'000s	2019/20 £'000s	2020/21 £'000s	2021/22 £'000s	2022/23 £'000s	Total £'000s
A Cumulative Savings Brought Forward	0	(1,282,000)	(5,807,000)	(8,332,000)	(9,357,000)	(9,357,000)
B Scheme						
1 Local Policing	0	0	(1,000,000)	0	0	(1,000,000)
2 Flexible Working Practices	0	(250,000)	(250,000)	0	0	(500,000)
3 Custody Provision	0	0	0	(200,000)	0	(200,000)
4 Roads Policing	0	(1,100,000)	(200,000)	0	0	(1,300,000)
5 Dogs Section	0	(200,000)	0	0	0	(200,000)
6 Advanced Public Order	0	(500,000)	0	0	0	(500,000)
7 National Police Air Service	(100,000)	0	0	0	0	(100,000)
8 Scientific Investigation Support	(100,000)	0	0	0	0	(100,000)
9 ICT Services	(250,000)	(200,000)	(200,000)	(300,000)	0	(950,000)
10 Estates and Facilities Management	0	(350,000)	(350,000)	0	0	(700,000)
11 Performance and Change Management	0	(200,000)	(200,000)	0	0	(400,000)
12 Administrative Support	0	(100,000)	0	0	0	(100,000)
13 Professional Standards	0	(125,000)	(125,000)	(125,000)	0	(375,000)
14 Enabling and Support Services	0	(200,000)	(200,000)	(300,000)	0	(700,000)
15 Police and Crime Commissioner	0	0	0	(100,000)	0	(100,000)
16 Other Schemes	0	0	0	0	0	0
17 Capital Borrowing Costs	(332,000)	0	0	0	0	(332,000)
18 Corporate Financing of PFI	(500,000)	0	0	0	0	(500,000)
19 Multi Agency Safeguarding Hub	0	(1,300,000)	0	0	0	(1,300,000)
C Savings for Year	(1,282,000)	(4,525,000)	(2,525,000)	(1,025,000)	0	(9,357,000)
Sensitivity Risk Assessment	0	0	0	0	0	0
D Cumulative Savings Carried Forward	(1,282,000)	(5,807,000)	(8,332,000)	(9,357,000)	(9,357,000)	

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Revenue Projections 2017/18 to 2021/22
Reserves and Committed Funds Position 2017/18

	Closing Balance 16/17 £'000	In £'000	Out £'000	Forecast Closing Balance 17/18 £'000	In £'000	Out £'000	Forecast Closing Balance 18/19 £'000	In £'000	Out £'000	Forecast Closing Balance 19/20 £'000	In £'000	Out £'000	Forecast Closing Balance 20/21 £'000	In £'000	Out £'000	Forecast Closing Balance 21/22 £'000
REVENUE RESERVES AND COMMITTED FUNDS																
A Reserves																
1 General Reserve (Statutory)	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000
2 Forecast Accelerated Efficiency Savings	6,905	3,000	0	9,905	1,000	0	10,905	1,000	0	11,905	1,000	0	12,905	1,000	0	13,905
Sub Total	10,905	3,000	0	13,905	1,000	0	14,905	1,000	0	15,905	1,000	0	16,905	1,000	0	17,905
B Committed Funds																
1 Future Budgetary Imbalances	4,379	0	0	4,379	0	(788)	3,591	685	0	4,276	410	0	4,686	0	(1,690)	2,996
2 Future PFI Commitments	11,919	1,892	(1,704)	12,107	1,852	(1,753)	12,206	1,825	(1,799)	12,232	1,797	(1,846)	12,183	1,770	(1,894)	12,059
3 Capital Programme																
a Capital Grant	529	449	0	978	449	0	1,427	449	0	1,876	449	0	2,325	449	0	2,774
b Capital Receipts	0	1,626	0	1,626	0	0	1,626	0	0	1,626	0	0	1,626	1,500	0	3,126
c Revenue Contribution to Capital Programme	596	575	0	1,171	575	0	1,746	575	0	2,321	575	0	2,896	575	0	3,471
d Estate Works																
i Replacement HQ	14,714	3,352	(500)	17,566	0	(6,000)	11,566	0	(8,000)	3,566	0	(1,500)	2,066	0	(1,000)	1,066
ii Victims' Hub	221	0	0	221	0	0	221	0	0	221	0	0	221	0	0	221
iii Minor Works and Planned Maintenance	(433)	0	(500)	(933)	0	(500)	(1,433)	0	(500)	(1,933)	0	(500)	(2,433)	0	(500)	(2,933)
iv Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
e Fleet Replacement	(268)	0	(1,350)	(1,618)	0	(910)	(2,528)	0	(2,240)	(4,768)	0	(1,405)	(6,173)	0	(1,500)	(7,673)
f ICT Investment	(1,465)	0	(4,612)	(6,077)	0	(3,150)	(9,227)	0	(2,150)	(11,377)	0	(1,650)	(13,027)	0	(1,650)	(14,677)
g Other Projects/Schemes	(68)	0	(200)	(268)	0	(200)	(468)	0	(200)	(668)	0	(200)	(868)	0	(200)	(1,068)
h Airwave	2,171	200	0	2,371	200	0	2,571	200	(2,771)	0	0	0	0	0	0	0
4 Commissioning Strategy and Police Service Initiatives	1,513	0	0	1,513	0	(500)	1,013	0	(500)	513	0	(500)	13	0	0	13
5 SA8 Change Programme																
a SA8 Programme Team	1,613	0	(1,613)	0	0	0	0	0	0	0	0	0	0	0	0	0
6 Other Financial Liabilities																
a Tribunal and Ombudsman Liabilities	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149
b Unspent Revenue Grants	256	0	(11)	245	0	0	245	0	0	245	0	0	245	0	0	245
c 3rd Party funds	379	0	(241)	138	0	0	138	0	0	138	0	0	138	0	0	138
d Workstream Specific Reserves	1,989	0	(67)	1,922	0	0	1,922	0	0	1,922	0	0	1,922	0	0	1,922
e POCA	344	150	(150)	344	150	(150)	344	150	(150)	344	150	(150)	344	150	(150)	344
Sub Total	38,538	8,244	(10,948)	35,834	3,226	(13,951)	25,109	3,884	(18,310)	10,683	3,381	(7,751)	6,313	4,444	(8,584)	2,173
TOTAL REVENUE RESERVES AND COMMITTED FUNDS	49,443	11,244	(10,948)	49,739	4,226	(13,951)	40,014	4,884	(18,310)	26,588	4,381	(7,751)	23,218	5,444	(8,584)	20,078
CAPITAL RESERVES AND COMMITTED FUNDS																
C Committed Funds																
1 Capital Grant	0	449	(449)	0	449	(449)	0	449	(449)	0	449	(449)	0	449	(449)	0
2 Capital Receipts	1,626	0	(1,626)	0	0	0	0	0	0	0	0	0	0	1,500	(1,500)	0
3 Replacement Command and Control	1,739	0	(1,739)	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CAPITAL RESERVES AND COMMITTED FUNDS	3,365	449	(3,814)	0	449	(449)	0	449	(449)	0	449	(449)	0	1,949	(1,949)	0
TOTAL RESERVES AND COMMITTED FUNDS	52,808	11,693	(14,762)	49,739	4,675	(14,400)	40,014	5,333	(18,759)	26,588	4,830	(8,200)	23,218	7,393	(10,533)	20,078