

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28
Impact of Incremental Council Tax Precept Changes
At 27th January 2023

Assumption		Base Growth £	Precept Growth £	Total Growth £	Increase / (Decrease) £
Base Growth %	Precept Growth %				
0.28%	7.50%	192,561	5,126,428	5,318,989	465,630
0.28%	7.00%	192,561	4,784,516	4,977,077	123,718
0.28%	6.82%	192,561	4,660,798	4,853,359	0
0.28%	6.50%	192,561	4,442,604	4,635,165	(218,194)
0.28%	6.00%	192,561	4,100,692	4,293,253	(560,106)
0.28%	5.50%	192,561	3,758,781	3,951,342	(902,017)
0.28%	5.00%	192,561	3,416,869	3,609,430	(1,243,929)
0.28%	4.50%	192,561	3,074,957	3,267,518	(1,585,841)
0.28%	4.00%	192,561	2,733,045	2,925,606	(1,927,753)
0.28%	3.50%	192,561	2,391,133	2,583,694	(2,269,665)
0.28%	3.00%	192,561	2,049,221	2,241,782	(2,611,577)
0.28%	2.50%	192,561	1,709,559	1,902,120	(2,951,239)
0.28%	2.00%	192,561	1,367,647	1,560,208	(3,293,151)
0.28%	1.50%	192,561	1,025,735	1,218,296	(3,635,063)
0.28%	1.00%	192,561	683,823	876,384	(3,976,975)
0.28%	0.50%	192,561	341,911	534,472	(4,318,887)
0.28%	0.00%	192,561	(0)	192,561	(4,660,798)

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28**

At 27th January 2023

	(a)	(b)	(c)	(d)	(e)	(f)
	2022/23 Actual £'000s	2023/24 Forecast £'000s	2024/25 Forecast £'000s	2025/26 Forecast £'000s	2026/27 Forecast £'000s	2027/28 Forecast £'000s
1 Effect of increases to authorised Establishment, Pay Awards and Increments		7,697	4,230	4,391	4,558	4,729
2 Non-Staff Inflation		1,590	977	1,041	1,107	1,175
3 Apprenticeship Levy Scheme		-	-	-	-	-
4 In Service Pressures / Developments		2,039	2,776	2,800	2,800	2,800
5 Budget savings identified		(2,699)	(60)	-	-	-
6 Finance costs		1,132	1,404	632	2,098	2,081
7 Unavoidable Cost Increases		9,759	9,328	8,864	10,563	10,786
8 Gross Budget Movement		9,759	9,328	8,864	10,563	10,786
9 Recurring Base Budget Brought Forward		156,427	166,186	175,514	184,378	194,941
10 Projected Budgetary Requirement	156,427	166,186	175,514	184,378	194,941	205,727
11 % Increase on Previous Years Base Budget	8.20%	6.24%	5.61%	5.05%	5.73%	5.53%
12 Funding						
13 Central Government Funding						
14 Police Grant	(62,343)	(62,520)	(64,020)	(62,020)	(60,020)	(58,020)
15 Revenue Support Grant	(25,727)	(25,877)	(25,877)	(25,877)	(25,877)	(25,877)
16 National Non-Domestic Rates	(212)	(191)	(191)	(191)	(191)	(191)
17 Total Central Government Funding	(88,282)	(88,589)	(90,089)	(88,089)	(86,089)	(84,089)
18 Council Tax	(68,145)	(72,998)	(78,344)	(84,081)	(90,239)	(96,847)
19 Total Funding	(156,427)	(161,587)	(168,433)	(172,170)	(176,327)	(180,936)
20 Projected Recurring Deficit / (Surplus) Before Efficiencies	0	4,599	7,081	12,208	18,614	24,791
21 Efficiencies						
22 Future Year Continuous Improvement Programme Savings	-	(1,142)	(2,590)	(3,164)	(3,564)	(3,904)
23 Reserve Utilisation	-	(3,457)	(2,468)	-	-	-
24 Projected Recurring Deficit/ (Surplus) After Efficiencies & Reserve Utilisation	0	0	2,023	9,044	15,050	20,887

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28
Objective Analysis 2022/23 Net Revenue Expenditure
At 27th January 2023

Service area	Officer/Staff costs £'000	Non-pay costs £'000	Gross Revenue Expenditure £'000	Income £'000	Net Revenue Expenditure £'000
Local Policing	47,629	1,087	48,716	(6,561)	42,155
Dealing with the Public	10,111	57	10,168	-	10,168
Criminal Justice Arrangements	6,970	1,653	8,623	(1,408)	7,215
Roads Policing	4,616	445	5,061	(779)	4,282
Operational Support	5,691	1,758	7,449	(126)	7,323
Intelligence	4,278	476	4,754	(317)	4,437
Investigations	12,936	1,779	14,715	(1,445)	13,270
Public Protection	8,950	1,433	10,383	(239)	10,144
Investigative Support	2,869	1,120	3,989	-	3,989
National Policing	2,615	1,551	4,166	(1,901)	2,265
Support Functions	20,877	20,803	41,680	(359)	41,321
Police & Crime Commissioner	1,140	5,972	7,112	(2,555)	4,557
Central Costs	2,415	6,339	8,754	(1,375)	7,379
	131,097	44,473	175,570	(17,065)	158,505
	75%	25%	100%		
Net Movements in Reserves					(2,078)
Total Net Revenue Expenditure 2022/23					156,427

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28
Assumptions
At 27th January 2023

Description	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate	Source
<u>Police Officers</u>						
Pay Awards	3.50%	3.00%	3.00%	3.00%	3.00%	CFO estimate benchmarked with Welsh Forces.
<u>Police Staff</u>						
Pay Awards	3.50%	3.00%	3.00%	3.00%	3.00%	CFO estimate benchmarked with Welsh Forces.
<u>Indirect Staff Costs</u>	3.50%	3.00%	3.00%	3.00%	3.00%	CFO estimate benchmarked with Welsh Forces.
<u>Non Staff Inflation</u>						
General (Including Rates)	4.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces.
Utilities - Gas	15.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces.
Utilities - Electric	15.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces.
Utilities - Water	4.00%	4.00%	4.00%	4.00%	4.00%	CFO estimate benchmarked with Welsh Forces.
Petrol	10.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces.
Diesel	10.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces.
<u>Funding</u>						
Central Government Police Funding	0.35%	1.69%	-2.22%	-2.27%	-2.32%	Additional Op Uplift Funding being cost neutral. Impact of funding formula changes 2025/26 onwards.
Council Tax Base Increase	0.28%	0.47%	0.47%	0.47%	0.47%	Updated Council Tax Bases for 2023/24 and average three-year growth used for 2024/25 onwards.
Council Tax Precept Increase	6.82%	6.82%	6.82%	6.82%	6.82%	Proposal to protect real term funding requirements and previous investments.

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28
Force Establishment
At 27th January 2023

Description	2022/23 Forecast No.	2023/24 Forecast No.	2024/25 Forecast No.	2025/26 Forecast No.	2026/27 Forecast No.	2027/28 Forecast No.
Officers Baseline						
Officers Baseline - 1st April 2020	1,423.0	1,506.0	1,506.0	1,506.0	1,506.0	1,506.0
Police Staff Investigator Posts						
Operation Uplift	83.0					
Externally Funded Posts						
Amber Posts Funded						
Total Authorised Baseline	1,506.0	1,506.0	1,506.0	1,506.0	1,506.0	1,506.0
Officer Actuals						
Actuals as at 30th September	1,442.0	1,506.0	1,506.0	1,506.0	1,506.0	1,506.0
Retirees - Ordinary	(56.0)	(43.0)	(36.0)	(50.0)	(37.0)	(37.0)
Retirees - Medical	(5.0)	(6.0)	(6.0)	(6.0)	(6.0)	(6.0)
Leavers - Probationer Drop Out	(33.0)	(24.0)	(12.0)	(12.0)	(12.0)	(12.0)
Other Leavers - Dismissal/Tfr to other Force/Voluntary Resignation	(39.0)	(25.0)	(27.0)	(27.0)	(27.0)	(27.0)
Recruitment - Probationers	180.0	94.0	76.0	90.0	77.0	77.0
Recruitment - Transferees, Police Now, Detective Now	17.0	4.0	5.0	5.0	5.0	5.0
Forecast Actual	1,506.0	1,506.0	1,506.0	1,506.0	1,506.0	1,506.0
Police Office Establishment Under/(Over)	0.0	0.0	0.0	0.0	0.0	0.0
PCSOs						
WG Funded	121.0	121.0	121.0	121.0	121.0	121.0
Force Funded	51.0	61.0	71.0	81.0	91.0	101.0
Total	172.0	182.0	192.0	202.0	212.0	222.0
Police Staff						
Baseline	803.9	835.2	848.2	848.2	848.2	848.2
Actual in year movements	31.3	(3.0)				
Apprentices - Fixed term contracts		16.0				
SIB Approved Changes inc Investment Funded Posts						
Total	835.2	848.2	848.2	848.2	848.2	848.2
Authorised Establishment Grand Total	2,513.2	2,536.2	2,546.2	2,556.2	2,566.2	2,576.2

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28
In Service Pressures and Budget Developments
At 27th January 2023

Description	2023/24 £	2024/25 £	2025/26 £	2026/27 £	2027/28 £
1 Loan Interest	1,131,900	1,404,350	632,100	2,097,850	2,081,400
2 Police Digital Services Company	60,116				
3 Operation Uplift Spend - Officer Salaries	610,749				
4 Funding Formula Revision			2,000,000	2,000,000	2,000,000
5 National Police Air Service Remodelling	(150,000)				
6 Future years' pressures to be confirmed		2,000,000	2,000,000	2,000,000	2,000,000
7 Property insurance for new HQ	(35,000)				
8 Covid Hub rental of portacabin - Op Carndale	(8,500)				
9 Rent		(14,579)			
10 Rates		(9,124)			
11 Pay increments		800,000	800,000	800,000	800,000
Sub total prior year pressures	1,609,265	4,180,647	5,432,100	6,897,850	6,881,400
<u>New cost pressures 2023/24</u>					
12 Finance Professionals subscriptions	3,000				
13 Gwent Police Contribution to Pension Hub Salaries	44,000				
14 Audit Wales Fee increase - median is £96k	7,000				
15 Gas increase - 299%	450,022				
16 Electricity increase - 212%	621,149				
17 New Storage rental at Vantage Point	13,650				
18 Operational Training Rental increase	19,352				
19 Clothing/Uniform inflation up by 8.5% - 4.5%	19,352				
20 Fuel price increase (shortfall risk managed)	150,000				
21 Hire of vehicles	7,000				
22 ICT costs from New HQ completion and disaster recovery centre	66,868				
23 Reveal user licenses	155,063				
24 Body Worn Video cameras - Data Sim Cards	64,397				
25 ICT PPU software and offender management system costs	11,990				
26 ICT Increase in ATOS software budget	61,500				
27 ICT Increase in Longarm Service software budget	13,269				
28 ICT Cost of ROSA licences	6,000				
29 ICT Source (intranet) software	8,225				
30 ICT New patient management system - support and maintenance	6,633				
31 Contribution to Wellbeing dogs	5,500				
32 ICT Niche hosting charge (SWP) and Softcat (Office 365)	78,365				
33 Insurance increases 15% - 20%	227,841				
34 Change in national mileage policy	59,137				
35 Additional Bank Holiday for King's Coronation	200,000				
36 Staff additional pay pressure for 2022/23	750,000				
37 Unrecoverable secondment income	70,000				
38 Overtime inflationary pressure	137,000				
39 Service Improvement Board - November 2022 Business Cases	500,000				
40 SRS partnership fees - Office 365 back up/product licences	192,500				
Income increase					
41 Investment Income	(350,000)				
42 RASSO - HO Funding	(100,000)				
43 Apprentice Levy Fund allocation 2023/24	(480,000)				
Sub total 2023/24 new pressures	3,018,813	0	0	0	0
Total pressures in 2023/24 Master budget and MTFP	4,628,078	4,180,647	5,432,100	6,897,850	6,881,400

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28
Identified Budgetary Savings
At 27th January 2023

Description	2023/24 £	2024/25 £	2025/26 £	2026/27 £	2027/28 £
1 Housing Allowance		(60,000)			
2 PC - holiday pay top up	(19,845)				
3 Sergeant - holiday pay top up	(3,000)				
4 Detective Constable - holiday pay top up	(15)				
5 Staff/officer recruitment costs	(33,234)				
6 Force Medical Advisor	(14,200)				
7 Staff related - medical	(10,819)				
8 Drug/blood testing	(5,583)				
9 Training fees	(2,568)				
10 Professional subscriptions for employees	(520)				
11 Gas	(3,500)				
12 Rent	(92,543)				
13 Hire of venues	(38,104)				
14 National Non Domestic Rates	(18,190)				
15 Police Staff mileage	(640)				
16 Travel costs	(4,925)				
17 Stationery	(310)				
18 Office equipment	(4,111)				
19 Externally sourced printing	(510)				
20 Books and publications	(367)				
21 Catering - training, meetings and ceremonies	(9,500)				
22 Clothing and uniforms	(89,062)				
23 Custody medical contract	(242,400)				
24 Custody supplies and consumables	(30,600)				
25 Decommissioning of Services	(503,532)				
26 Bank charges	(300)				
27 Internal audit fee	(2,160)				
28 Firearms and ammunition	(100,000)				
29 Specialist operational equipment	(49,256)				
30 Postage and courier services	(5,000)				
31 Radio vehicle installation	(10,200)				
32 Radio consumables	(24,655)				
33 Radio repairs and maintenance	(20,400)				
34 ICT hardware purchases	(3,183)				
35 ICT software contracts	(47,232)				
36 Subscriptions	(10,340)				
37 Promotional materials	(1,620)				
38 Training related accommodation	(17,626)				
39 Subsistence	(720)				
40 Collaboration contribution	(751,001)				
41 Partnership projects	(519,500)				
42 Accident report income	(8,000)				
	(2,699,271)	(60,000)	0	0	0

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28
Continuous Improvement Programme Savings 2022/23 to 2027/28
At 27th January 2023

	Description	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	Total Recurrent
		Plans Required £'000	Plans Required £'000	Plans Required £'000	Plans Required £'000	Plans Required £'000	Plans Required £'000	2022-2028 Plans Required £'000
	<u>Service Improvement</u>							
1	Airwave Voice move to data services	16	16					32
2	Telematics - Reduction in Servicing and Fuel	100	50	50	50	50	50	350
3	Telematics - Reduction in Accidents	50	50	50				150
4	Custody future single site operating model			750				750
5	Uniform Ordering System/Uniform rationalisation		5					5
6	Process Automation (Net of Investment)		50	50	50	50	50	250
7	O365 Application Roll Out	20	20	20	20	20	20	120
8	Police Regulations - Review Ill-Health Retirements	20	20	20	20	20	20	120
9	De-carbonisation of Fleet - Reduction in running costs	6	12	25	40	60		143
	<u>Collaboration</u>							
10	ICT Services - Data Centre rationalisation		285					285
	<u>Estates Rationalisation</u>							
11	Estates and Facilities - Carbon Reduction	150	150	133				433
12	New HQ Transfer - Vantage Point Lease Savings		129		194			323
13	Reduced Running Costs of New HQ Building		100	125				225
14	Cleaning savings		50					50
	<u>Enabling and Support Services</u>							
15	Telephone Rationalisation	78						78
16	MFD Printer Rationalisation	20						20
17	MFD Printing - Volumes	10	5	5				20
18	De-Commission Northgate ANPR	16						16
19	Supplies and Services (National programmes of work)	200	200	200	200	200	200	1,200
20	Niche Forensics - Socrates Licence			20				20
21	Airwatch Mobile Data security - NEP In Tune	20						20
22	People Services	57						57
	Grand Total	763	1,142	1,448	574	400	340	4,667
	Cumulative savings 2023/24 to 2027/28		1,142	2,590	3,164	3,564	3,904	

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 207/28
Gwent Group Income & Expenditure Report as at 30th September 2022
At 27th January 2023

BUDGET AREA	Annual Budget	Budget YTD	Actual YTD	Variance YTD	Full Year Forecast	Variance
Gwent Police Group Revenue Budget as at period 202206						
EXPENDITURE						
1 Police Officer Pay & Allowances	83,129,588	41,522,092	38,478,649	3,043,443	78,591,378	4,538,210
2 Police Staff & CSO Pay & Allowances	39,082,007	19,114,372	19,592,004	(477,632)	39,425,270	(343,263)
3 Police Officer Overtime & Enhancements	2,021,926	843,100	1,456,145	(613,045)	2,912,290	(890,364)
4 Police Staff & CSO Overtime & Enhancements	1,747,839	858,092	886,182	(28,090)	1,772,363	(24,524)
5 Other Employees Related Costs	4,349,593	1,867,501	1,581,293	286,207	4,349,559	34
6 Premises Costs	6,887,395	3,348,698	4,138,177	(789,479)	8,172,660	(1,285,265)
7 Transport Costs	3,354,140	1,879,974	1,432,466	447,508	3,696,960	(342,820)
8 Supplies & Services	31,384,723	12,739,559	14,318,815	(1,579,256)	31,247,861	136,862
9 Major Incident Schemes	328,057	138,020	196,608	(58,588)	328,057	0
10 Proactive Operational Initiatives	207,993	87,540	72,885	14,655	207,993	0
11 Contribution to Police Computer Co.	1,195,252	597,626	1,256,151	(68,525)	1,256,151	(60,899)
12 Capital Charge	189,189	94,596	27	94,569	189,189	0
	173,877,702	83,091,170	83,409,403	(318,233)	172,149,732	1,727,970
OTHER APPROVED REVENUE REQUIREMENTS						
13 Development Funds	0	0	0	0	0	0
14 Identified Recurring Savings	0	0	0	0	0	0
	0	0	0	0	0	0
INCOME						
15 Investment Income	(50,000)	(25,002)	(80,948)	55,946	(380,948)	330,948
16 Other Income	(16,835,323)	(5,369,641)	(4,163,030)	(1,206,610)	(17,156,443)	321,120
	(16,885,323)	(5,394,643)	(4,243,979)	(1,150,664)	(17,537,391)	652,068
17 NET EXPENDITURE BEFORE TRANSFERS	156,992,379	77,696,527	79,165,424	(1,468,897)	154,612,341	2,380,038
TRANSFERS						
18 Transfers to Reserves	210,332	0	0	0	210,332	0
19 Revenue Contribution To Capital/Projects Scheme	6,150,500	0	0	0	6,150,500	0
	0	0	0	0	0	0
TOTAL RESERVE TRANSFERS	6,360,832	0	0	0	6,360,832	0
20 NET EXPENDITURE INCLUDING TRANSFERS	163,353,211	77,696,527	79,165,424	(1,468,897)	160,973,173	2,380,038
21 FUNDED BY:						
22 Revenue Support Grant	(25,727,167)	(12,863,583)	(16,370,389)	3,506,805	(25,727,167)	0
23 National Non-Domestic rates	(212,065)	(106,032)	(65,252)	(40,780)	(212,065)	0
24 Police Grant	(62,342,724)	(31,171,362)	(32,497,650)	1,326,288	(62,342,724)	0
25 Council Tax	(68,144,822)	(34,072,411)	(34,072,410)	(1)	(68,144,822)	0
26 Specific Grant Income	0	0	0	0	0	0
27 Use Of General Reserves	0	0	0	0	0	0
28 Use of Earmarked Reserves	(4,926,434)	0	0	0	(4,926,434)	0
	0	0	0	0	0	0
TOTAL FUNDING	(161,353,212)	(78,213,389)	(83,005,700)	4,792,311	(161,353,212)	0
(OVER)/UNDERSPEND	1,999,999	(516,862)	(3,840,276)	3,323,414	(380,039)	2,380,038

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28
Reserves and Committed Funds Position 2022/23
At 27th January 2023

	Closing Balance 21/22 £'000	In £'000	Out £'000	Forecast Closing Balance 22/23 £'000	In £'000	Out £'000	Forecast Closing Balance 23/24 £'000	In £'000	Out £'000	Forecast Closing Balance 24/25 £'000	In £'000	Out £'000	Forecast Closing Balance 25/26 £'000	In £'000	Out £'000	Forecast Closing Balance 26/27 £'000	In £'000	Out £'000	Forecast Closing Balance 27/28 £'000	
REVENUE RESERVES AND COMMITTED FUNDS																				
A Statutory Reserves																				
1 General Reserve	5,000	0	0	5,000	0	0	5,000	0	0	5,000	0	0	5,000	0	0	5,000	0	0	5,000	
Sub Total	5,000	0	0	5,000	0	0	5,000	0	0	5,000	0	0	5,000	0	0	5,000	0	0	5,000	
B Committed Earmarked Funds Within the MTFP																				
1 Capital Programme																				
a Capital Grant	2,127	0	0	2,127	0	0	2,127	0	0	2,127	0	0	2,127	0	0	2,127	0	0	2,127	
b Capital Receipts	2,498	301	0	2,799	0	0	2,799	0	0	2,799	0	0	2,799	0	0	2,799	0	0	2,799	
c Revenue Contribution to Capital Programme	25,452	8,545	0	33,997	6,159	0	40,156	6,145	0	46,301	6,145	0	52,446	6,145	0	58,591	6,145	0	64,736	
d External Borrowing	0	0	0	0	11,081	0	11,081	15,454	0	26,535	8,934	0	35,469	25,756	0	61,225	26,797	0	88,022	
e ESN/Reserve Recycling	5,004	3,948	0	8,951	5,552	0	14,503	140	0	14,643	852	0	15,495	204	0	15,699	1,349	0	17,048	
f Estate Works																				
i Replacement HQ	(2,129)	0	(400)	(2,529)	0	0	(2,529)	0	0	(2,529)	0	0	(2,529)	0	0	(2,529)	0	0	(2,529)	
ii Victims' Hub	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
iii Minor Works and Planned Maintenance	(448)	0	0	(448)	0	0	(448)	0	0	(448)	0	0	(448)	0	0	(448)	0	0	(448)	
iv Police Hubs & Spokes	(175)	0	(4,379)	(4,554)	0	(5,242)	(9,796)	0	0	(9,796)	0	(10,804)	(20,600)	0	(25,909)	(46,508)	0	(25,909)	(72,417)	
v Other	(635)	0	(250)	(885)	0	(1,000)	(1,885)	0	(6,000)	(7,885)	0	0	(7,885)	0	0	(7,885)	0	0	(7,885)	
g Fleet Replacement	(7,210)	0	(1,969)	(9,179)	0	(2,325)	(11,504)	0	(1,867)	(13,371)	0	(1,707)	(15,078)	0	(2,634)	(17,712)	0	(3,606)	(21,318)	
h ICT Investment	(11,107)	0	(5,189)	(16,296)	0	(3,880)	(20,176)	0	(3,327)	(23,503)	0	(1,420)	(24,923)	0	(2,227)	(27,150)	0	(2,296)	(29,446)	
i Other Projects/Schemes	(1,216)	0	(716)	(1,932)	0	(100)	(2,032)	0	0	(2,032)	0	0	(2,032)	0	0	(2,032)	0	0	(2,032)	
j Long Term Projects	(6,173)	0	(4,374)	(10,547)	0	(11,215)	(21,763)	0	(10,405)	(32,167)	0	(1,149)	(33,316)	0	(1,132)	(34,447)	0	(1,132)	(35,579)	
k ESN	(253)	0	(140)	(393)	0	(140)	(533)	0	(140)	(673)	0	(852)	(1,525)	0	(204)	(1,729)	0	(1,349)	(3,079)	
2 Forecast Accelerated Efficiency Savings	149	0	(149)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sub Total	5,883	12,793	(17,566)	1,110	22,792	(23,902)	(0)	21,739	(21,739)	(0)	15,931	(15,931)	(0)	32,105	(32,105)	(0)	34,291	(34,291)	(0)	
C Committed Earmarked Funds Beyond the MTFP																				
1 Future Budgetary Imbalances	5,925	0	0	5,925	0	(3,457)	2,468	0	(2,468)	0	0	0	0	0	0	0	0	0	0	
2 Commissioning Strategy and Force Initiatives	2,003	0	0	2,003	0	0	2,003	0	0	2,003	0	0	2,003	0	0	2,003	0	0	2,003	
3 Airwave	8,492	200	(805)	7,887	200	(5,140)	2,947	200	(140)	3,007	200	(852)	2,355	200	(204)	2,351	200	(1,349)	1,201	
4 Other Financial Liabilities																				
a Tribunal and Ombudsman Liabilities	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149	
b Unspent Revenue Grants	407	0	(284)	123	0	0	123	0	0	123	0	0	123	0	0	123	0	0	123	
c 3rd Party funds	64	0	(61)	3	0	0	3	0	0	3	0	0	3	0	0	3	0	0	3	
d POCA	338	150	(150)	338	150	(150)	338	150	(150)	338	150	(150)	338	150	(150)	338	150	(150)	338	
e Workstream Specific Reserves	4,160	0	(2,132)	2,027	0	(712)	1,316	0	(700)	616	0	0	616	0	0	616	0	0	616	
f Speed Awareness Training	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
g Op Uplift	1,000	0	(1,000)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
h PCSO increase	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Sub Total	22,536	350	(4,432)	18,455	350	(9,459)	9,346	350	(3,458)	6,238	350	(1,002)	5,586	350	(354)	5,582	350	(1,499)	4,433	
TOTAL REVENUE RESERVES AND COMMITTED FUNDS	33,419	13,143	(21,998)	24,564	23,142	(33,361)	14,345	22,089	(25,196)	11,238	16,281	(16,932)	10,586	32,455	(32,460)	10,582	34,641	(35,790)	9,433	
CAPITAL RESERVES AND COMMITTED FUNDS																				
A Committed Earmarked Funds																				
1 Capital Grant	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
2 Capital Receipts	301	0	(301)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL CAPITAL RESERVES AND COMMITTED FUNDS	301	0	(301)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL RESERVES AND COMMITTED FUNDS	33,720	13,143	(22,299)	24,564	23,142	(33,361)	14,345	22,089	(25,196)	11,238	16,281	(16,932)	10,586	32,455	(32,460)	10,582	34,641	(35,790)	9,433	

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28
Capital Programme 2022/23 to 2027/28
At 27th January 2023

		Original 2022/23 £'000s	Forecasted 2022/23 £'000s	2023/24 £'000s	2024/25 £'000s	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s
A	Estate							
1	Replacement HQ	400	400	0	0	0	0	0
2a	Estates Strategy - Gwent Police Operational Facility	2,000	1,430	0	0	10,804	25,909	25,909
2b	Estates Strategy - Fleet Workshops Relocation	1,297	1,018	1,451	0	0	0	0
2c	Estates Strategy - Abergavenny New Build	2,809	1,931	3,791	0	0	0	0
3a	Property and evidence store (ST - Bettws)	1,200	250	0	0	0	0	0
3b	Property and evidence store (LT - New Site)	0	0	0	4,000	0	0	0
4a	Cwmbran Refurbishment	0	0	0	1,000	0	0	0
4b	Newport Central Refurbishment	0	0	0	1,000	0	0	0
4c	Demolition Old HQ and Site Security	0	0	1,000	0	0	0	0
A	Total Estate	7,706	5,029	6,242	6,000	10,804	25,909	25,909
B	Vehicles							
1	Force Vehicle Replacement Programme	2,473	1,969	2,325	1,867	1,707	2,634	3,606
B	Total Fleet	2,473	1,969	2,325	1,867	1,707	2,634	3,606
C	Information Systems							
1	New HQ ICT	0	492	0	0	0	0	0
2	SAN Replacement	400	359	50	50	50	50	50
3	Server replacement	250	100	84	20	0	0	0
4	FFF	889	989	1,959	834	1,083	890	1,959
5	Patient Management System (Occupational Health)	50	47	0	0	0	0	0
	DSD projects:							
6	ESN	712	140	140	140	852	204	1,349
7	CRS Project	0	2,046	1,104	2,147	287	287	287
8	LMS solution	45	68	0	0	0	0	0
9	Body Worn Video	1,000	1,088	0	0	0	1,000	0
10	Safe Mobile App - Link to CRS Project	0	0	683	0	0	0	0
11	Digital Interview Recording	0	0	0	276	0	0	0
C	Total Information Systems	3,346	5,329	4,020	3,467	2,272	2,431	3,645
D	Other SIB Projects / Schemes	42	716	100	0	0	0	0
E	Non Capital Funded Long Term Projects (Appendix 8b)	4,378	4,374	11,215	10,405	1,149	1,132	1,132
F	Total Programme	17,945	17,417	23,902	21,739	15,931	32,105	34,291
G	Funding							
1	Capital Grant	0	0	0	0	0	0	0
2	Revenue Contribution to Capital	6,151	8,531	6,145	6,145	6,145	6,145	6,145
3	Funding from Reserves and Committed Funds	6,088	8,067	6,522				
4	ESN Reserve	792	805	140	140	852	204	1,349
5a	Funding from external borrowing - PWLB	4,914		11,000	15,000	8,000	25,000	26,000
5b	Balance to be found in In-Year Revenue position			81	454	934	756	797
6	Capital Asset Disposal	0	0					
7	Other Grant Funding (non Capital)		14	14	0	0	0	0
G	Total Funding	17,945	17,417	23,902	21,739	15,931	32,105	34,291
H	Surplus Funds	0	0	0	0	0	0	0

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2023/24 to 2027/28
Long Term Project Programme 2022/23 to 2027/28
At 27th January 2023

		2022/23 £'000s	Revised 2022/23 £'000s	2023/24 £'000s	2024/25 £'000s	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s
A	Estate							
1	Estates Capital Maintenance	500	650	500	500	500	500	500
2	Newport Central Maintenance	350	400	0	0	0	0	0
3	Collaborative Relocation - JFU Firearms Range	0	274	7,863	7,863	0	0	0
4	Agile working	0	250	0	0	0	0	0
5	Site Security	500	0	200	0	0	0	0
6	Electric Vehicle Charging Points	20	352	250	0	0	0	0
7	TSU Re-provision including operational safety store	0	105	145	0	0	0	0
8	OST training at Mamhilad	220	193	0	0	0	0	0
9	Newport Central front office remodelling - feasibility	0	20	0	0	0	0	0
10	Carbon Trust - LED Lighting	180	180	250	0	0	0	0
11	Vantage Point Dilapidation	0	350	178	0	0	0	0
12	Access Control	450	0	605	0	0	0	0
13	Sustainability	500	0	250	325	325	300	300
14	Works to Lifts	250	0	0	0	0	0	0
15	Maindee refurbishment	740	524	0	0	0	0	0
16	Uniform Stores - Pontypool	250	500	0	0	0	0	0
17	CCTV - Newport - Cell Monitoring/Alarms	0	0	0	1,000	0	0	0
18	Rebranding of Signage	0	0	100	400	0	0	0
B	Information Services							
	SRS projects:							
1	Network replacement	43	120	43	43	43	43	43
2	GP Exit from Blaenavon Data Centre (inc old HQ decommissioning)	0	0	551	0	0	0	0
3	Sharepoint	60	0	0	0	0	0	0
4	DCS Upgrade	80	115	0	0	0	0	0
5	LECN	0	17	0	0	0	0	0
6	CCTV - Gwent Police (Local Authority feed) - Monmouthshire and To	0	18	0	0	0	0	0
7	Property Project (Printing from Niche for Gwent)	0	15	0	0	0	0	0
	DSD projects:							
8	Telematics	0	47	0	0	0	0	0
9	DEMS	235	230	267	274	281	289	289
10	LEDS	0	14	14	0	0	0	0
	Total Programme	4,378	4,374	11,215	10,405	1,149	1,132	1,132