BUDGET AREA						
Gwent Police Group Revenue Budget as at period 202006	Annual Budget	Budget YTD	Actual YTD	Variance YTD	Full Year Forecast	Variance
EXPENDITURE						
1 Police Officer Pay & Allowances	73,687,243		35,395,528	980,655	71,559,740	2,127,503
2 Police Staff & CSO Pay & Allowances 3 Police Officer Overtime & Enhancements	34,981,208		15,700,794	1,598,574	32,524,351	2,456,857
4 Police Staff & CSO Overtime & Enhancements	1,488,321 1,600,746	739,682 666,990	1,059,266 648,107	(319,584) 18,883	1,971,712 1,567,382	(483,391) 33,364
5 Other Employees Related Costs	3,881,687	1,826,133	1,122,224	703,909	3,069,188	812,499
6 Premises Costs	5,677,301	3,489,042	2,629,599	859,443	5,023,013	654,288
7 Transport Costs	2,837,591	1,411,247	878,686	532,561	2,419,414	418,177
8 Supplies & Services	25,161,531	13,194,680	11,506,159	1,688,521	24,544,758	616,773
9 Major Incident Schemes	300,000		163,710	(38,710)	300,000	0
10 Proactive Operational Initiatives	200,000 794,747		47,206 964,019	36,124	200,000	(460.272)
11 Contribution to Police Computer Co. 12 Capital Charge	194,747		964,019	(169,272) (15)	964,019 0	(169,272)
- Capital Gharge	_	_		· ·		Ŭ
	150,610,375	76,006,402	70,115,313	5,891,089	144,143,577	6,466,798
OTHER APPROVED REVENUE REQUIREMENTS						
13 Development Funds	4,000	0	0	0	0	4,000
14 Identified Recurring Savings	0	0	0	0	0	0
	4 000	•	•	0	•	4 000
	4,000	0	0	0	0	4,000
INCOME						
15 Investment Income	(245,891)	(41,719)	(82,352)	40,633	(260,200)	14,309
16 Other Income	(15,328,673)	(5,712,280)	(3,864,215)	(1,848,065)	(15,136,518)	(192,155)
	(15,574,564)	(5,753,999)	(3,946,567)	(1,807,432)	(15,396,719)	(177,845)
				•		
17 NET EXPENDITURE BEFORE TRANSFERS	135,039,811	70,252,403	66,168,745	4,083,658	128,746,858	6,292,953
TRANSFERS						
18 Transfers to Reserves	210,332	0	0	0	210,332	0
19 Revenue Contribution To Capital/Projects Scheme	6,763,369	0	0	0	6,763,369	0
TOTAL RESERVE TRANSFERS	6,973,701	0	0	0	6,973,701	0
20 NET EXPENDITURE INCLUDING TRANSFERS	142,013,512	70,252,403	66,168,745	4,083,658	135,720,559	6,292,953
21 FUNDED BY:						
22 Bayanya Sunnart Crant	(04,000,007)	(44, 445, 007)	(44,445,007)	^	(04,000,007)	^
22 Revenue Support Grant 23 National Non-Domestic rates	(21,200,027) (10,590,465)	(11,415,397) (5,702,557)	(11,415,397) (5,702,557)	0	(21,200,027) (10,590,465)	0
24 Police Grant	(46,660,053)	* * * * * * * * * * * * * * * * * * *	(23,330,028)	0	(46,660,053)	0
25 Council Tax	(60,540,391)	(30,270,192)	(30,270,203)	11	(60,540,391)	0
26 Specific Grant Income	0	0	0	0	0	0
27 Use Of General Reserves	0	0	0	0	0	0
28 Use of Earmarked Reserves	(3,022,576)	0	0	0	(3,022,576)	0
TOTAL FUNDING	(142,013,512)	(70,718,174)	(70,718,185)	11	(142,013,512)	0
(OVER)/UNDERSPEND	0	(465,771)	(4,549,439)	4,083,668	(6,292,953)	6,292,953

	BUDGET AREA				
	Gwent Police Group Revenue Budget as at period 202006	Annual Budget	Budget YTD	Actual YTD	Variance YTD
•	EXPENDITURE				_
1	Police Officer Pay & Allowances	73,629,197	36,347,491	35,395,528	951,963
	Police Staff & CSO Pay & Allowances	33,894,735	16,760,589	15,215,694	1,544,895
	Police Officer Overtime & Enhancements	1,488,321	739,682	1,059,266	(319,584)
	Police Staff & CSO Overtime & Enhancements	1,600,746	666,990	648,107	18,883
5	Other Employees Related Costs	3,848,387	1,809,633	1,121,862	687,771
6	Premises Costs	5,667,101	3,483,942	2,625,107	858,835
	Transport Costs	2,812,411	1,401,507	878,642	522,865
	Supplies & Services	20,772,327	11,000,206	9,885,436	1,114,770
	Major Incident Schemes	300,000	125,000	163,710	(38,710)
	Proactive Operational Initiatives	200,000	83,330	47,206	36,124
	Contribution to Police Computer Co.	794,747	794,747	964,019	(169,272)
12	Capital Charge	0	0	15	(15)
		145,007,972	73,213,117	68,004,592	5,208,525
	OTHER APPROVED REVENUE REQUIREMENTS				
	Development Funds	4,000	0	0	0
	Identified Recurring Savings	0	0	0	0
			_		-
		4,000	0	0	0
	INCOME				
	Investment Income	(245,891)	(41,719)	(82,352)	40,633
	Other Income	(13,665,958)	(5,070,758)	(3,251,373)	(1,819,385)
		(40.044.040)		` '	` '
		(13,911,849)	(5,112,477)	(3,333,725)	(1,778,752)
17	NET EXPENDITURE BEFORE TRANSFERS	131,100,123	68,100,640	64,670,867	3,429,773
	TRANSFERS				
18	Transfers to Reserves	210,332	0	0	0
_	Revenue Contribution To Capital/Projects Scheme	6,763,369	0	0	0
	TOTAL RESERVE TRANSFERS	6,973,701	0	0	0
20	NET EVDENDITUDE INCLUDING TO ANGEEDS		69 400 640	64,670,867	2 420 772
	NET EXPENDITURE INCLUDING TRANSFERS	138,073,824	68,100,640	04,070,007	3,429,773
21	FUNDED BY:				
22	Revenue Support Grant	(21,200,027)	(11,415,397)	(11,415,397)	0
	National Non-Domestic rates	(10,590,465)	(5,702,557)	(5,702,557)	0
24	Police Grant	(46,660,053)	(23,330,028)	(23,330,028)	0
	Council Tax	(56,600,703)	(28,772,313)	(28,772,324)	11
	Specific Grant Income	0	0	0	0
	Use Of General Reserves	0	0	0	0
28	Use of Earmarked Reserves	(3,022,576)	0	0	0
	TOTAL FUNDING	(138,073,824)	(69,220,295)	(69,220,306)	11
	(OVER)/UNDERSPEND	0	(1,119,655)	(4,549,439)	3,429,784
	(OTEN, ONDEROI END	U	(1,119,000)	(4,043,403)	3,423,104

	BUDGET AREA				
	Gwent Police Group Revenue Budget as at period 202006	Annual Budget	Budget YTD	Actual YTD	Variance YTD
2 3 4 5 6 7 8 9 10	EXPENDITURE Police Officer Pay & Allowances Police Staff & CSO Pay & Allowances Police Officer Overtime & Enhancements Police Staff & CSO Overtime & Enhancements Other Employees Related Costs Premises Costs Transport Costs Supplies & Services Major Incident Schemes Proactive Operational Initiatives Contribution to Police Computer Co.	0 1,086,473 0 0 33,300 10,200 25,180 4,389,204 0 0	0 538,779 0 0 16,500 5,100 9,740 2,194,474 0 0	0 485,100 0 0 362 4,493 44 1,620,723 0 0	0 53,679 0 0 16,138 607 9,696 573,751 0
12	Capital Charge	0	0	0	0
		5,544,357	2,764,593	2,110,721	653,872
	OTHER APPROVED REVENUE REQUIREMENTS Development Funds Identified Recurring Savings	0 0	0 0	0 0	0 0
	INCOME				
_	Investment Income Other Income	0 (1,604,669)	0 (612,830)	0 (612,842)	0 12
		(1,604,669)	(612,830)	(612,842)	12
17	NET EXPENDITURE BEFORE TRANSFERS	3,939,688	2,151,763	1,497,879	653,884
	TRANSFERS Transfers to Reserves Revenue Contribution To Capital/Projects Scheme	0	0 0	0 0	0 0
	TOTAL RESERVE TRANSFERS	0	0	0	0
20	NET EXPENDITURE INCLUDING TRANSFERS	3,939,688	2,151,763	1,497,879	653,884
21	FUNDED BY:				
23 24 25 26 27	Revenue Support Grant National Non-Domestic rates Police Grant Council Tax Specific Grant Income Use Of General Reserves Use of Earmarked Reserves	0 0 0 (3,939,688) 0 0	0 0 0 (1,497,879) 0 0	0 0 0 (1,497,879) 0 0	0 0 0 0 0 0
	TOTAL FUNDING	(3,939,688)	(1,497,879)	(1,497,879)	0
	(OVER)/UNDERSPEND	0	653,884	(0)	653,884

Category	ltem	Additional cost for March 2020 (£)	for April 2020 (£)	for May 2020 (£)	for June 2020 (£)	(£)	for August 2020 (£)	Additional cost for Sept 2020 (£)	Additional cost for October 2020 (£)	Total additional cost to date (£)
Workforce	Overtime - Officers	-	5,673	26,845	18,568	3,427	18,483	4,900	14,221	92,117
Workforce	Annual leave buy-back - Officers	-	-	-	-	-	-	-	-	-
Workforce	Officers - on call/acting up/honoraria payments (£)	-	-	-	-	-	-	-	-	-
Workforce	Overtime - Staff	-	1	1,196	-	-	-	-	-	1,196
Workforce	Annual leave buy-back - Staff	-	ı	-	-	-	-	-	-	-
Workforce	Staff - on call/acting up/honoraria payments (£)	-	ı	-	-	-	-	-	-	-
Workforce	Furloughed staff costs	-	-	-	-	-	-	-	-	-
Workforce	Other workforce	-	•	-	-	50,000	-	695	-	50,695
Workforce	Officers returning from ports	-	-	-	-	-	-	-	-	-
Workforce	Staff returning from ports	-	-	-	-	-	-	-	-	-
Workforce	Special constables	-	-	-	-	-	-	-	-	-
Workforce	Retired & returning officers	-	-	-	-	-	-	-	-	-
Infrastructure & Estates	IT/home working	8,258	2,377	51,008	574	10,958	10	- 2,578		70,607
Infrastructure & Estates	Estate cleaning	-	8,500	2,500	-	725	1,020	-	2,505	15,250
	Specialist cleaning materials	-	-	-	-	-	-	_	-	-
Infrastructure & Estates	Fleet cleaning	-	2,916	977	-	2,424	-	1,095	1,125	8,537
Infrastructure & Estates	ADDITIONAL FLEET REPAIR COSTS	_	-	-	_	-	-	-	-	-
Infrastructure & Estates	ADDITIONAL FLEET HIRE COSTS	_	9,351	7,793	74	120	-	_		17,338
Infrastructure & Estates	CV-19 TESTING CENTRES	_				-	_	_	_	-
Infrastructure & Estates	ESTATE COSTS (other)	_			_	_	_			
Incomo loca		<u> </u>		-	 			-		-
Income loss	Income loss - NDORS	-	-	-	-	-	-	-	-	-
Income loss	Public events (e.g. sporting)	-	-	-	-	-	-	-	-	-
Income loss	CVRS	-	-	-	-	-	-	-	-	-
Income loss	ACRO	-	-	-	-	-	-	-	-	-
Income loss	Income loss - training	-	-	-	-	-	-	-	-	-
Income loss	Other	-	-	-		-	-		-	-
Specialist Equipment	PPE	82,396	214,434	81,682	54,168	- 18,346	- 38,945	- 52,003	231	323,616
Specialist Equipment	Face Coverings	-	-	-	-	-	-	-	-	-
Specialist Equipment	Testing kits	-	71,460	14,259	- 14,259	-	-	-		71,460
Specialist Equipment	ADDIDTIONAL C19 EQUIP	-	10,000	-	308	-	-	-		10,308
Other	Video enabled justice	-	-	-	-	-	-	-	-	-
Other	Transporting suspects	-	-	-	-	-	-	-	-	-
Other	Cost of borrowing	-	-	-	-	-	-	-	-	-
Other	Other	-	4,205	-	-	35	-	-	-	4,240
	SUBTOTAL (£)	90,654	328,916	186,260	59,432	49,344	- 19,432	- 47,891	18,082	665,365
Catagony	ltom	March 2020 additional saving (£)	additional	additional	additional	additional	additional	additional saving	October 2020 additional	Additional saving total to date (£)
Category	Cancelled major events	Saving (E)	saving (£)	saving (£)	saving (£)	Saving (E)	Savilig (L)	(£)	saving (£)	uate (I)
Saving										
Saving	20k recruitment slowdown Estates underspend									
Saving	·	-	-	-	-	-	-	-	-	-
Saving	Estates - Fuel	-	-	-	-	-	-	-	-	-
Saving	Estates - utilities	-	-	-	-	-	-	-	-	-
Saving	Video enabled justice	-	-	-	-	-	-	-	-	-
Saving	Other	-	-	-	-	-	-	-	-	-
	SUBTOTAL (£)	-	-	-	-	-	-	-	-	-
	GRAND TOTAL (excl council tax) (£)	90,654	328,916	186,260	59,432	49,344	- 19,432	- 47,891	18,082	665,365
	CUMULATIVE GRAND TOTAL (excl council tax) (£)	90,654	419,570	605,830	665,262	714,606	695,174	647,283	665,365	665,365

Appendix – Cash and Investments

Current Investments (Including Money Market Fund investments) as at the 30th September 2020

Borrower	Principal (£)	Interest Rate	Start Date	Maturity Date	Lowest Long Term Rating	Historic Risk of Default
MMF Invesco	3,000,000	0.06%		MMF	AAA	0.000%
Eastbourne Borough Council	5,000,000	0.14%	29/06/2020	30/10/2020	AA-	0.002%
Royal Borough of Windsor & Maidenhead	5,000,000	0.10%	18/08/2020	30/11/2020	AA-	0.004%
Royal Borough of Windsor & Maidenhead	5,000,000	0.20%	20/07/2020	31/12/2020	AA-	0.006%
Royal Borough of Windsor & Maidenhead	5,000,000	0.22%	14/07/2020	29/01/2021	AA-	0.008%
Blackburn with Darwen Borough Council	5,000,000	1.00%	28/02/2020	26/02/2021	AA-	0.010%
Thurrock Borough Council	3,000,000	1.03%	26/03/2020	25/03/2021	AA-	0.012%
Derbyshire County Council	5,000,000	0.12%	19/08/2020	31/03/2021	AA-	0.012%
Thurrock Borough Council	6,000,000	1.03%	27/04/2020	27/04/2021	AA-	0.014%
Thurrock Borough Council	4,000,000	0.65%	28/08/2020	27/08/2021	AA-	0.022%
Thurrock Borough Council	2,000,000	0.65%	30/09/2020	29/09/2021	AA-	0.024%
Total Investments	£48,000,000	0.46%				0.010%

Total Cash Balance (Including all PCC Bank A/C'S) as at the 30th September 2020 £1,985,278.71

Debtors COT Appendix as at 30th Sept 2020

Outstanding Debt Age Summary

Debt Age	2020-21 Q1	2020-21 Q2
Not Due	410,177	14,104
0-1 Month	3,109	218,575
1-3 Months	194,762	117,849
3-6 Months	24,459	1,266
6-12 Months	40,322	188,502
> 12 Months	39,340	41,547
	712,170	581,843

Top 5 Debtors

Customer Name	O/S Amount	No of Invoices	% of O/S total
NCA	33,189.80	2	1%
The AA Supplier Network Management	33,642.00	6	4%
Mayors Office for Policing + Crime (MOPAC)	37,191.21	13	9%
PCC for Dorset	96,675.38	8	5%
National Probation Service, SSCL	270,043.50	2	1%
	_	31	21%

Debt Age

Dest rige					
Not Due	0-1 Month	1-3 Months	3-6 Months	6-12 Months	> 12 Months
	33,189.80				
11,664.00	5,832.00			16,146.00	
		-27,292.48		64,483.69	
	19,134.29			77,041.09	500.00
	135,021.75	135,021.75			
11,664.00	193,177.84	107,729.27	-	157,670.78	500.00

Debt Paid in Period Age Summary

Debt Age	2020-21
	Q1
202004	(123,512)
202005	(917,143)
202006	(64,517)
	(1,105,173)

Potential Write- Offs

Due Date Days Old Description O/S Amount Comments

Appendix 3c - Creditors as at 30th Sep 2020

Invoice Status Analysis

Total Creditors Age Analysis (Including Items Not Due)

	Q1	Q2
	£	£
Not yet Due	(271,096)	(364,547)
1-14 Days Overdue	(531,331)	(111,134)
15-29 Days Overdue	(1,640)	(31,588)
30-44 Days Overdue	(35,577)	(153,877)
45-59 Days Overdue	(13,049)	(14,182)
60+ Days Overdue	(395,927)	(64,216)
	(1,248,620)	(739,545)

Top 5 Creditors

Customer Name	O/S Amount	Number of Invoices
VICTIM SUPPORT	(121,153)	1
PCC FOR SOUTH WALES	(116,638)	8
APD COMUNICATIONS LTD	(79,526)	1
BAWSO	(34,946)	1
PCC FOR DYFED POWYS	(31,605)	6
	(383,867)	17

Average days taken to pay

	Q1 - 2020/21	Q2- 2020/21	
Jul	25.39 days	23.03 days	
Aug	23.75 days	21.92 days	
Sep	27.78 days	25.96 days	
Average	25.64	23.63	

Purchase Order Uptake Q1 2020/21			
	Number Of Invoices	Number with PO's	Percentage
Apr-20	914	291	31.37%
May-20	652	207	31.75%
Jun-20	716	228	31.84%
Average Q1	2282	726	31.65%

Purchase Order Uptake Q2 2020/21			
	Number Of Invoices	Number with PO's	Percentage
Jul-20	867	310	35.76%
Aug-20	713	249	34.92%
Sep-20	624	206	33.01%
Average Q2	2204	765	34.56%

Total Creditors Age Analysis (Excluding Items Not Due)

	Q1 £	Q2 £
1-14 Days Overdue	(531,331)	(111,134)
15-29 Days Overdue	(1,640)	(31,588)
30-44 Days Overdue	(35,577)	(153,877)
45-59 Days Overdue	(13,049)	(14,182)
60+ Days Overdue	(395,927)	(64,216)
	(977,524)	(374,998)

Age Analysis

Not Yet Due	1-14 days Overdue	15-29 days Overdue	30-44 days Overdue	45-59 days Overdue	60+ days Overdue
			(121,153)		
(112,827)					(3,811)
(79,526)					
					(34,946)
				(13,385)	(18,220)
(192,352)			(121,153)	(13,385)	(56,977)

Appendix 1a

Purchase Order U			
	Total Payments Total Payments (£'s) with a PO (£'s)		Percentage
Apr-20	-£8,716,083.22	-£6,133,879.53	70.37%
May-20	-£2,936,014.30	-£1,615,083.81	55.01%
Jun-20	-£6,004,539.56	-£2,294,532.96	38.21%
Average Q1	-£17,656,637.08	-£10,043,496.30	54.53%

Purchase Order U				
	Total Payments (£'s) Total Payments with a PO (£'s)			
Jul-20	-£4,709,633.58	-£3,022,849.20	64.18%	
Aug-20	-£4,811,625.07	-£3,132,060.19	65.09%	
Sep-20	-£4,047,508.95	-£2,732,826.01	67.51%	
Average Q2	-£13,568,767.60	-£8,887,735.40	65.59%	

Police and Crime Commissioner for Gwent

2020)/21 Capita	I Program	me
Budget to Sp	end as at	30th Septe	ember 2020

Budget £'000s £'000s E'000s E'000s E'000s E'00s E'000s E'00s E'000s E'00s E'000s E'00s				202	20/21 Programme)	
Annual Budget Budget To Date To Date Budget To Date Budget Budget Budget Budget To Date Budget To Date Budget Budget To Date Budget To Date Budget Budget To Date Budget Budget To Date Budget Budget Budget To Date Budget Budg							
Annual Budget Budget To Date To Date Budget F000s F000s F000s E000s F000s F0		EXPENDITURE	Initial	Revised	Revenue	Capital	
Estates Schemes :			Annual	Annual	Expenditure		Remaining
Estates Schemes :			Budget	Budget	To Date	To Date	Budget
Replacement HQ			· ·	•			£'000's
Decommissioning of Headquarters 0		Estates Schemes :					
Decommissioning of Headquarters 0					_		
Sestates Strategy - Police Hubs 3,275 3,275 16 0			,	,		,	12,244
Capital Maintenance		Decommissioning of Headquarters		-	_		0 3,259
Estates Strategy - Police Spokes 0				,		_	3,259 435
6 Newport Central Upgrade 400 400 0 127 7 Ystrad Mynach CCTV 500 500 0 0 Total Estates Schemes 22,627 22,627 86 5,584 1 Vehicles 9 Force Vehicle Replacement Programme 1,200 1,200 0 139 10 Op Uplift Additionality 391 391 0 0 0 Total Vehicle purchases Total Vehicle purchases 1,591 1,591 0 139 Technology: Total Vehicle purchases 1,591 1,591 0 139 Total Vehicle purchases 1,591 1,591 0 139 Technology: Total Vehicle purchases 1,591 1,591 0 139 Total Vehicle purchases 1,591 0 0 0 0 0						_	0
Total Estates Schemes 22,627 22,627 86 5,584 1			-	-	_	-	273
Agile Working 250 250 5 0					_		500
Total Estates Schemes 22,627 22,627 86 5,584 1							245
Vehicles 9 Force Vehicle Replacement Programme 1,200 1,200 0 139 391 391 0 0 0 139 1,591	Ü					_	
Proce Vehicle Replacement Programme 1,200 1,200 0 139 391 391 0 0 0 139 1,591		Total Estates Schemes	22,627	22,627	86	5,584	16,956
Porce Vehicle Replacement Programme 1,200 1,200 0 139 391 391 0 0 0 139 1,591		Vehicles					
Total Vehicle purchases			1.200	1.200	0	139	1,061
Technology:							391
Technology:		Total Vehicle purchases	1,591	1,591	0	139	1,452
11 Disaster Recovery 500 500 82 143 12 VOIP APD Interface 0 0 0 0 13 New HQ - SRS Costs 100 100 0 0 14 New HQ - FCR Costs 0 0 0 0 15 CCTV - Gwent Police/Blaenau Gwent 80 80 0 0 16 Server Replacement 120 120 0 0 17 Network Replacement 8 8 0 0 18 Data Hall Refurbishment 13 13 0 0 19 SAN Replacement 300 300 0 0 10 Desktop Replacement 0 0 0 0 20 Netscaler Replacement 0 0 0 0 21 Desktop Replacement 0 0 0 566 22 FFF 57 57 43 0 23 C19 Preparedness 0 0 50 24 Home Office Biometrics Strategy 125 125 0 0 25 Op Uplift Additionality 336 336 0 0 26 Custody Digitisation 0 0 0 0 27 Other SIB projects/schemes 234 234 0 0 27 Other SIB projects/schemes 234 234 0 0		·	,	•			•
11 Disaster Recovery 500 500 82 143 12 VOIP APD Interface 0 0 0 0 13 New HQ - SRS Costs 100 100 0 0 14 New HQ - FCR Costs 0 0 0 0 15 CCTV - Gwent Police/Blaenau Gwent 80 80 0 0 16 Server Replacement 120 120 0 0 17 Network Replacement 8 8 0 0 18 Data Hall Refurbishment 13 13 0 0 19 SAN Replacement 300 300 0 0 10 Desktop Replacement 0 0 0 0 20 Netscaler Replacement 0 0 0 0 21 Desktop Replacement 0 0 0 566 22 FFF 57 57 43 0 23 C19 Preparedness 0 0 50 24 Home Office Biometrics Strategy 125 125 0 0 25 Op Uplift Additionality 336 336 0 0 26 Custody Digitisation 0 0 0 0 27 Other SIB projects/schemes 234 234 0 0 27 Other SIB projects/schemes 234 234 0 0		Technology:					
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1,638 1,638 125 269 27 Other SIB projects/schemes 234 234 0 0							336
27 Other SIB projects/schemes 234 234 0 0	26	Custody Digitisation					(19) 1,244
	27	Other SIR projects/aghamas					
							234
28 Non Capital Funded Long Term Projects 275 275 0 0	28	Non Capital Funded Long Term Projects	275	275	0	0	275
Grand Total 26,365 26,365 211 5,992 2		Grand Total	26,365	26,365	211	5,992	20,162

Shortfall/(Surplus) in Funding	0	0	
Total Funds Available	26,365	26,365	26,365
Capital Asset Disposal	0	0	
Funding from external borrowing	0	0	
Funding from Reserves	19,481	19,481	19,481
Revenue Contribution to Capital	6,763	6,763	6,763
Capital Grant	120	120	120
	Budget £'000s	Budget £'000s	Year £'000s
FUNDING OF PROGRAMME	Initial Annual	Revised Annual	Received in the

Usable Reserves Schedule as at 30th September 2020

	Op Balance	Actual	Bal To Date
	2020-21	2020-21	2020-21
General Reserve	(4,000,000)	0	(4,000,000)
Accelerated Forecasted Savings	(5,084,503)	0	(5,084,503)
Future Budgetary Balance Funds	(3,689,115)	0	(3,689,115)
Headquarters Replacement Fund	(20,216,328)	0	(20,216,328)
Staying Ahead Eight Programme	0	0	0
PCC - Victim Services Commissioning	(148,081)	0	(148,081)
PCC - Commissioning	(200,745)	0	(200,745)
PCC - Regional DIP	(167,470)	0	(167,470)
Unspent Revenue Grants	(287,927)	0	(287,927)
Third Party Funds	(64,119)	0	(64,119)
Proceeds of Crime Act	(337,794)	0	(337,794)
Workstream Specific Reserves	(3,592,989)	0	(3,592,989)
Speed Awareness	(63,717)	0	(63,717)
Command & Control	0	0	0
Contingent Liability Reserve	(149,000)	0	(149,000)
Operation Uplift Support	(1,000,000)	0	(1,000,000)
Capital Receipts Reserve	(2,497,802)	0	(2,497,802)
Airwave Reserve	(4,607,119)	0	(4,607,119)
PFI Investment Reserve	0	0	0
	(46,106,708)	0	(46,106,708)

	(a)	(b)	(c)	(d)	(e)	(f)
	2019/20 Actual £'000s	2020/21 Forecast £'000s	2021/22 Forecast £'000s	2022/23 Forecast £'000s	2023/24 Forecast £'000s	2024/25 Forecast £'000s
Effect of increases to authorised Establishment, Pay Awards and Increments Non-Staff Inflation Apprenticeship Levy Scheme In Service Pressures / Developments Budget savings identified Finance costs		5,400 641 108 6,968 (1,853)	3,358 743 108 1,072 (60) 273	3,573 774 - 66 (60) 686	3,601 798 - 482 (60) 602	3,312 814 - 626 (60) 390
Unavoidable Cost Increases		11,263	5,494	5,039	5,423	5,082
Gross Budget Movement		11,263	5,494	5,039	5,423	5,082
Recurring Base Budget Brought Forward		129,030	140,294	145,788	150,827	156,249
Projected Budgetary Requirement	129,030	140,294	145,788	150,827	156,249	161,332
% Increase on Previous Years Base Budget	2.13%	8.73%	3.92%	3.46%	3.60%	3.25%
Funding						
Central Government Funding Police Grant Revenue Support Grant National Non-Domestic Rates	(41,287) (21,828) (9,873)	(46,749) (21,828) (9,873)	(46,749) (21,828) (9,873)	(44,749) (21,828) (9,873)	(42,749) (21,828) (9,873)	(40,749) (21,828) (9,873)
Total Central Government Funding	(72,988)	(78,451)	(78,451)	(76,451)	(74,451)	(72,451)
Council Tax	(56,042)	(60,540)	(65,231)	(70,285)	(75,730)	(81,598)
Total Funding	(129,030)	(138,991)	(143,682)	(146,735)	(150,181)	(154,048)
Projected Recurring Deficit / (Surplus) Before Efficiencies	-	1,303	2,106	4,091	6,069	7,284
Efficiencies						
Future Year Staying Ahead Scheme Savings	-	(539)	(694)	(1,127)	(1,676)	(1,676)
Reserve Utilisation	-	(764)	(1,412)	(2,203)	-	-
Projected Recurring Deficit/ (Surplus) After Efficiencies & Reserve Utilisation	-	(0)	(0)	761	4,393	5,608