

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2018/19 to 2022/23
At 22nd December 2017

Appendix 1

	(a)	(b)	(c)	(d)	(e)	(f)
	2017/18 Actual £'000s	2018/19 Forecast £'000s	2019/20 Forecast £'000s	2020/21 Forecast £'000s	2021/22 Forecast £'000s	2022/23 Forecast £'000s
1 Effect of increases to authorised Establishment, Pay Awards and Increments		1,988	2,814	2,743	2,366	2,268
2 Non-Staff Inflation		459	847	892	899	922
3 Apprenticeship Levy Scheme		340	100	100	-	-
4 In Service Pressures / Developments		978	591	(1,010)	(65)	(90)
5 Budget savings identified		(1,000)	(1,087)	(1,160)	(60)	(60)
6 Finance costs		-	201	137	129	296
7 Unavoidable Cost Increases		2,765	3,467	1,702	3,269	3,335
8 Gross Budget Movement		2,765	3,467	1,702	3,269	3,335
9 Recurring Base Budget Brought Forward		120,942	123,707	127,174	128,876	132,145
10 Projected Budgetary Requirement	120,942	123,707	127,174	128,876	132,145	135,480
11 % Increase on Previous Years Base Budget	0.98%	2.29%	2.80%	1.34%	2.54%	2.52%
12 Funding						
13 Central Government Funding						
14 Police Grant	(40,904)	(40,086)	(37,284)	(34,539)	(31,848)	(31,211)
15 Revenue Support Grant	(20,748)	(20,333)	(19,926)	(19,528)	(19,137)	(18,754)
16 National Non-Domestic Rates	(9,835)	(9,638)	(9,446)	(9,257)	(9,071)	(8,890)
17 Total Central Government Funding	(71,487)	(70,057)	(66,656)	(63,323)	(60,056)	(58,855)
18 Council Tax	(49,455)	(51,943)	(54,557)	(57,300)	(60,182)	(63,210)
19 Total Funding	(120,942)	(122,000)	(121,212)	(120,623)	(120,239)	(122,065)
20 Projected Recurring Deficit / (Surplus) Before Efficiencies	(0)	1,707	5,961	8,253	11,906	13,415
21 Efficiencies						
22 Future Year Staying Ahead Scheme Savings	-	(183)	(2,661)	(5,186)	(6,331)	(6,331)
23 Reserve Utilisation	-	-	-	-	-	-
24 Projected Recurring Deficit/ (Surplus) After Efficiencies & Reserve Utilisation	(0)	1,524	3,300	3,067	5,575	7,084

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In Service Pressures / Developments
At 22nd December 2017

Appendix 2

Description	2018/19 £	2019/20 £	2020/21 £	2021/22	£ 2022/23	£
BTCG Scheme Pump Priming	0	50,000	50,000	50,000	50,000	50,000
Additional Bank Holiday	0	120,000	120,000	240,000	(120,000)	
Pension Lump Sum Payment - LGPS Staff			0	0	0	0
Tutor Payment	24,000	(10,000)	(14,000)	0	0	0
PEQF - university fees £2k per student	100,000	100,000	100,000			
PEQF - 4 trainers/lecturers	240,000					
Citizens in Policing	13,000					
ISO 17025 Accreditation	3,000					
Estates Electrical testing	50,000	(50,000)	0	0	0	0
Estates - water chlorination	25,000					
Additional rent for Vantage Point						
Estates - IT Networks	25,000					
ICT - Police Cloud license	586,000					
Body Armour Replacement	0	1,000,000	(1,000,000)	0	0	0
Body Armour Additionality	16,634	(16,634)				
Uniform additionality - new recruits	460,000	(460,000)				
Taser Replacement	0	0	200,000	(200,000)		0
FIRMS	0	0	0	0	0	0
Police Officer - under Establishment (negative development)	(440,316)	(42,075)	(365,952)	(155,416)		(20,075)
Police Staff - investment in Fusion posts	216,000	0	0	0	0	0
	1,318,318	691,291	(909,952)	(65,416)		(90,075)

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2018/19 to 2022/23
Identified Budgetary Savings
At 22nd December 2017

Appendix 3a

Description	2018/19	2019/20	2020/21	2021/22	2022/23
	£	£	£	£	£
Identified CRES					
Potential Savings					
Transitional Rent Allowance	(7,680)	(7,680)	0	0	0
Housing Allowance	(132,749)	(60,000)	(60,000)	(60,000)	(60,000)
Compensatory Grant	(12,443)	0	0	0	0
Amber posts funded in establishment for 2 years			(1,100,000)		
Rebased allowances - on call	(12,988)				
Rebased allowances - on call	(19,607)				
Rebased savings - unsociable hours	(7,677)				
Rebased savings - electricity	(6,030)				
Rebased savings - gas	(13,128)				
Rents	(96,981)				
Business Rates	(34,343)				
Service Charges	(70)				
Service Charges	(42,237)				
External Room Hire Charges	(3,939)				
Air Fares	(1,537)				
Trains & Underground	(1,277)				
Bus Fares	(211)				
Hotel Accommodation	(15,376)				
Meal Allows	(8,739)				
Rebased savings - partnership fees	(21,404)				
Rebased savings - subscriptions	(1,040)				
PFI unitary charge - 6 months only	(250,000)	(250,000)			
MASH		(769,000)			
Procurement savings -National Police ICT	(17,577)				
Removal of loan interests	(23,236)				
Int Payable - Pre 01/04/90	(19,411)				
Int Payable - Post 31/03/90	(249,377)				
Int Payable - PWLB	(1,000)				
	(1,000,057)	(1,086,680)	(1,160,000)	(60,000)	(60,000)

	2018/19 £'000s	2019/20 £'000s	2020/21 £'000s	2021/22 £'000s	2022/23 £'000s	Total £'000s
A Cumulative Savings Brought Forward	0	(183,000)	(2,661,000)	(5,186,000)	(6,331,000)	(6,331,000)
B Scheme						
1 Local Policing	0	0	(1,000,000)	0	0	(1,000,000)
2 Flexible Working Practices	0	(250,000)	(250,000)	0	0	(500,000)
3 Custody Provision	0	0	0	(200,000)	0	(200,000)
4 Roads Policing	0	0	(200,000)	0	0	(200,000)
5 Dogs Section	0	(200,000)	0	0	0	(200,000)
6 Advanced Public Order	0	(500,000)	0	0	0	(500,000)
7 National Police Air Service	(83,000)	(83,000)	0	0	0	(166,000)
8 Admin of Justice	(100,000)	(100,000)	0	0	0	(200,000)
9 ICT Services	0	(450,000)	(200,000)	(300,000)	0	(950,000)
10 Estates and Facilities Management	0	(145,000)	(350,000)	(120,000)	0	(615,000)
11 Performance and Change Management	0	(200,000)	(200,000)	0	0	(400,000)
12 Administrative Support	0	(100,000)	0	0	0	(100,000)
13 Professional Standards	0	(125,000)	(125,000)	(125,000)	0	(375,000)
14 Enabling and Support Services	0	(200,000)	(200,000)	(300,000)	0	(700,000)
15 Police and Crime Commissioner	0	0	0	(100,000)	0	(100,000)
16 Other Schemes	0	0	0	0	0	0
17 Mamhilad Block B	0	(125,000)	0	0	0	(125,000)
18 Corporate Financing of PFI	0	0	0	0	0	0
19 Multi Agency Safeguarding Hub	0	0	0	0	0	0
C Savings for Year	(183,000)	(2,478,000)	(2,525,000)	(1,145,000)	0	(6,331,000)
Sensitivity Risk Assessment	0	0	0	0	0	0
D Cumulative Savings Carried Forward	(183,000)	(2,661,000)	(5,186,000)	(6,331,000)	(6,331,000)	

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2018/19 to 2022/23
Reserves and Committed Funds Position 2017/18

	Closing Balance 16/17 £'000	In £'000	Out £'000	Forecast Closing Balance 17/18 £'000	In £'000	Out £'000	Forecast Closing Balance 18/19 £'000	In £'000	Out £'000	Forecast Closing Balance 19/20 £'000	In £'000	Out £'000	Forecast Closing Balance 20/21 £'000	In £'000	Out £'000	Forecast Closing Balance 21/22 £'000	In £'000	Out £'000	Forecast Closing Balance 22/23 £'000
REVENUE RESERVES AND COMMITTED FUNDS																			
A Reserves																			
1 General Reserve (Statutory)	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000
2 Forecast Accelerated Efficiency Savings	6,905	4,000	(2,000)	8,905	0	(3,905)	5,000	0	0	5,000	0	0	5,000	0	0	5,000	0	0	5,000
Sub Total	10,905	2,000	(2,000)	12,905	0	(3,905)	9,000	0	0	9,000	0	0	9,000	0	0	9,000	0	0	9,000
B Committed Funds																			
1 Future Budgetary Imbalances	4,379	0	0	4,379	0	(1,524)	2,855	0	(2,855)	0	0	0	0	0	0	0	0	0	0
2 Future PFI Commitments	11,919	1,892	(1,704)	12,107		(12,107)	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Capital Programme																			
a Capital Grant	529	449	0	978	449	0	1,427	449	0	1,876	449	0	2,325	449	0	2,774	449	0	3,223
b Capital Receipts and Borrowing	0	1,626	0	1,626	0	0	1,626	7,083	0	8,709	4,931	0	13,640	4,177	0	17,817	9,537	0	27,354
c Revenue Contribution to Capital Programme	596	575	0	1,171	575	0	1,746	575	0	2,321	575	0	2,896	575	0	3,471	575	0	4,046
d Estate Works																			
i Replacement HQ	14,714	3,352	(2,086)	15,980	7,399	(9,987)	13,392	0	(5,028)	8,364	0	(2,000)	6,364	0	0	6,364	0	0	6,364
ii Victims' Hub	221	0	0	221	0	0	221	0	0	221	0	0	221	0	0	221	0	0	221
iii Minor Works and Planned Maintenance	(433)	0	(500)	(933)	0	(750)	(1,683)	0	(500)	(2,183)	0	(500)	(2,683)	0	(500)	(3,183)	0	(500)	(3,683)
iv Other estates strategies	0	0	0	0	0	(600)	(600)	0	(1,200)	(1,800)	0	(200)	(2,000)	0	(200)	(2,200)	0	(6,200)	(8,400)
v Hub and Spokes	0	0	0	0	0	(790)	(790)	0	(3,280)	(4,070)	0	(1,500)	(5,570)	0	(2,651)	(8,221)	0	(2,011)	(10,233)
e Fleet Replacement	(268)	0	(1,350)	(1,618)	370	(1,012)	(2,260)	0	(2,240)	(4,500)	0	(1,405)	(5,905)	0	(1,500)	(7,405)	0	(1,500)	(8,905)
f ICT Investment	(1,465)	0	(3,225)	(4,690)	0	(1,930)	(6,620)	0	(1,650)	(8,270)	0	(150)	(8,420)	0	(150)	(8,570)	0	(150)	(8,720)
g Other Projects/Schemes	(68)	0	(200)	(268)	0	(200)	(468)	0	(200)	(668)	0	(200)	(868)	0	(200)	(1,068)	0	(200)	(1,268)
h Airwave	2,171	200	0	2,371	200	0	2,571	200	(2,771)	0	0	0	0	0	0	0	0	0	0
4 Commissioning Strategy and Police Service Initiatives	1,513	0	0	1,513	0	0	1,513	0	0	1,513	0	0	1,513	0	0	1,513	0	0	1,513
5 SA8 Change Programme																			
a SA8 Programme Team	1,613	0	(1,613)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6 Other Financial Liabilities																			
a Tribunal and Ombudsman Liabilities	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149
b Unspent Revenue Grants	256	0	(11)	245	0	0	245	0	0	245	0	0	245	0	0	245	0	0	245
c 3rd Party funds	379	0	(241)	138	0	(63)	75	0	0	75	0	0	75	0	0	75	0	0	75
d Workstream Specific Reserves	1,989	0	(67)	1,922	0	(307)	1,616	0	0	1,616	0	0	1,616	0	0	1,616	0	0	1,616
e POCA	344	150	(150)	344	150	(150)	344	150	(150)	344	150	(150)	344	150	(150)	344	150	(150)	344
Sub Total	38,538	8,244	(11,147)	35,635	9,143	(29,420)	15,358	8,457	(19,874)	3,941	6,105	(6,105)	3,941	5,351	(5,351)	3,941	10,711	(10,711)	3,940
TOTAL REVENUE RESERVES AND COMMITTED FUNDS	49,443	10,244	(13,147)	48,540	9,143	(33,325)	24,358	8,457	(19,874)	12,941	6,105	(6,105)	12,941	5,351	(5,351)	12,941	10,711	(10,711)	12,940
CAPITAL RESERVES AND COMMITTED FUNDS																			
C Committed Funds																			
1 Capital Grant	0	449	(449)	0	449	(449)	0	449	(449)	0	449	(449)	0	449	(449)	0	449	(449)	0
2 Capital Receipts	1,626	0	(1,626)	0	0	0	0	600	(600)	0	500	(500)	0	0	0	0	0	0	0
3 Replacement Command and Control	1,739	0	(1,739)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CAPITAL RESERVES AND COMMITTED FUNDS	3,365	449	(3,814)	0	449	(449)	0	1,049	(1,049)	0	949	(949)	0	449	(449)	0	449	(449)	0
TOTAL RESERVES AND COMMITTED FUNDS	52,808	10,693	(16,961)	48,540	9,592	(33,774)	24,358	9,506	(20,923)	12,941	7,054	(7,054)	12,941	5,800	(5,800)	12,941	11,160	(11,160)	12,940

		Capital Programme 2018/19 to 2022/23					
		2017/18 £'000s	2018/19 £'000s	2019/20 £'000s	2020/21 £'000s	2021/22 £'000s	2022/23 £'000s
A	Estate						
1	Regular Capital Maintenance	500	500	500	500	500	500
2a	Replacement HQ	2,086	9,987	4,028			
2b	Replacement HQ - fit out costs (ICT and F&F)			1,000	1,000		
2c	Decommissioning of Headquarters				1,000		
3a	Estates Strategy - Police Hubs	0	0	1,500	1,500	1,691	1,691
3b	Estates Strategy - Police Spokes		640	1,280	0	960	320
4	Newport Central Upgrade		50				
5	Ystrad Mynach PFI		4,000				
6	Ystrad Mynach CCTV		250				
7	Collaborative HQ Relocations		100	400			
8	One Stop Shops			100			
9	Total Estate	2,586	15,527	8,808	4,000	3,151	2,511
B	Vehicles	1,350	1,012	2,240	1,405	1,500	1,500
C	Information Systems						
1	Fusion Project						
1a	Mobile Devices (Agile)	1,613	880				
1b	IR3 system		250				
2	Network Switches	150	150	150	150	150	150
3	Total Information Systems	1,763	1,280	150	150	150	150
D	Other BTMG Projects / Schemes	200	200	200	200	200	200
E	Non Capital Funded Long Term Projects (Appendix 8a)	1,462	5,250	2,700	200	200	6,200
F	Total Programme	7,361	23,269	14,098	5,955	5,201	10,561
G	Funding						
1	Capital Grant	449	449	449	449	449	449
2	Revenue Contribution to Capital	575	575	575	575	575	575
3	Funding from Reserves and Committed Funds	6,337	22,245	5,991	0	0	0
4	Funding from external borrowing	0	0	6,483	4,431	4,177	9,537
5	Capital Asset Disposal			600	500		
6	Total Funding	7,361	23,269	14,098	5,955	5,201	10,561
H	Surplus Funds	0	0	0	0	0	0

		Long Term Projects 2018/19 to 2022/23					
		2017/18 £'000s	2018/19 £'000s	2019/20 £'000s	2020/21 £'000s	2021/22 £'000s	2022/23 £'000s
1	Fusion Project		650	1,500			
2	FIRMS Project:-						
2a	Enterprise Resource Planning System	862					
2b	Resource Planning System	400					
2c	Learning and Development System	200					
3	Estates Feasibility		200	200	200	200	200
4	Estate Strategy						
4a	Monmouth Hub		400				
4b	Abergavenny Hub			1,000			
5	Ystrad Mynach PFI		4,000				
6	Collaborative relocation - Joint Firearms						6,000
Total Programme		1,462	5,250	2,700	200	200	6,200