

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2017/18 to 2021/22
At 9th December 2016

| Assumption | | Base Growth (Provisional) | Precept Growth | Total Growth | Increase / (Decrease) |
|----------------------------|-------------------|------------------------------|-------------------|--------------|--------------------------|
| Base Growth (Estimated) | Precept Growth | | | | |
| % | % | £ | £ | £ | £ |
| 0.84% | 5.00% | 395,997 | 2,371,079 | 2,767,076 | 478,527 |
| 0.84% | 4.50% | 395,997 | 2,133,971 | 2,529,968 | 241,419 |
| 0.84% | 4.00% | 395,997 | 1,896,863 | 2,292,860 | 4,311 |
| 0.84% | 3.99% | 395,997 | 1,892,552 | 2,288,549 | 0 |
| 0.84% | 3.50% | 395,997 | 1,659,755 | 2,055,752 | (232,797) |
| 0.84% | 3.25% | 395,997 | 1,541,201 | 1,937,198 | (351,351) |
| 0.84% | 3.00% | 395,997 | 1,422,647 | 1,818,644 | (469,905) |
| 0.84% | 2.99% | 395,997 | 1,418,336 | 1,814,333 | (474,216) |
| 0.84% | 2.75% | 395,997 | 1,304,093 | 1,700,090 | (588,459) |
| 0.84% | 2.66% | 395,997 | 1,260,983 | 1,656,980 | (631,569) |
| 0.84% | 2.50% | 395,997 | 1,185,539 | 1,581,536 | (707,013) |
| 0.84% | 2.25% | 395,997 | 1,066,985 | 1,462,982 | (825,567) |
| 0.84% | 2.00% | 395,997 | 948,431 | 1,344,428 | (944,121) |
| 0.84% | 1.75% | 395,997 | 829,877 | 1,225,874 | (1,062,675) |
| 0.84% | 1.50% | 395,997 | 711,323 | 1,107,320 | (1,181,229) |
| 0.84% | 1.25% | 395,997 | 592,770 | 988,767 | (1,299,782) |
| 0.84% | 1.00% | 395,997 | 474,216 | 870,213 | (1,418,336) |
| 0.84% | 0.75% | 395,997 | 355,662 | 751,659 | (1,536,890) |
| 0.84% | 0.50% | 395,997 | 237,108 | 633,105 | (1,655,444) |
| 0.84% | 0.25% | 395,997 | 118,554 | 514,551 | (1,773,998) |
| 0.84% | 0.00% | 395,997 | 0 | 395,997 | (1,892,552) |

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections - 2017/18 to 2021/22
Medium Term Financial Projection

| | (a) | (b) | (c) | (d) | (e) | (f) |
|---|-----------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| | 2016/17 Actual £'000s | 2017/18 Forecast £'000s | 2018/19 Forecast £'000s | 2019/20 Forecast £'000s | 2020/21 Forecast £'000s | 2021/22 Forecast £'000s |
| 1 Effect of Pay Awards and Increments | 1,371 | 949 | 1,864 | 2,078 | 2,110 | 2,141 |
| 2 Non-Staff Inflation | 388 | 526 | 667 | 688 | 725 | 726 |
| 3 Apprenticeship Levy Scheme | - | 369 | - | - | - | - |
| 4 In Service Pressures / Developments | 6,059 | 6,356 | 154 | 1,155 | (745) | (100) |
| 5 Accelerated Staying Ahead Savings | (6,053) | (7,480) | (96) | (60) | (60) | (60) |
| 6 Unavoidable Cost Increases | 1,765 | 719 | 2,589 | 3,862 | 2,030 | 2,707 |
| 7 Gross Budget Movement | 1,765 | 719 | 2,589 | 3,862 | 2,030 | 2,707 |
| 8 Recurring Base Budget Brought Forward | 117,774 | 119,539 | 120,258 | 122,848 | 126,709 | 128,739 |
| 9 Projected Budgetary Requirement | 119,539 | 120,258 | 122,848 | 126,709 | 128,739 | 131,446 |
| 10 % Increase on Previous Years Base Budget | 1.50% | 0.60% | 2.15% | 3.14% | 1.60% | 2.10% |
| 11 Funding | | | | | | |
| 12 Central Government Funding | | | | | | |
| 13 Police Grant | (42,393) | (41,545) | (38,715) | (35,940) | (33,221) | (32,557) |
| 14 Revenue Support Grant | (21,044) | (20,623) | (20,211) | (19,806) | (19,410) | (19,022) |
| 15 National Non-Domestic Rates | (9,063) | (8,882) | (8,705) | (8,530) | (8,360) | (8,193) |
| 16 Total Central Government Funding | (72,501) | (71,051) | (67,630) | (64,277) | (60,992) | (59,772) |
| 17 Council Tax | (47,039) | (49,327) | (51,727) | (54,245) | (56,883) | (59,651) |
| 18 Total Funding | (119,539) | (120,378) | (119,357) | (118,522) | (117,875) | (119,423) |
| 19 Projected Recurring Deficit / (Surplus) Before Efficiencies | - | (119) | 3,491 | 8,187 | 10,864 | 12,023 |
| 20 Efficiencies | | | | | | |
| 21 Future Year Staying Ahead Scheme Savings | - | - | (3,491) | (8,187) | (10,864) | (12,023) |
| 22 Reserve Utilisation | - | - | - | - | - | - |
| 23 Projected Recurring Deficit/ (Surplus) After Efficiencies & Reserve Utilisation | - | (119) | - | - | - | - |

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections - 2017/18 to 2021/22
Budget Assumptions

| 1. Establishment | 2017/18 | | 2018/19 | | 2019/20 | | 2020/21 | | 2021/22 | |
|-------------------------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|
| | Numbers | Pay Award | Numbers | Pay Award | Numbers | Pay Award | Numbers | Pay Award | Numbers | Pay Award |
| a Police Officers | 1,197.00 | 1.00% | 1,197.00 | 1.50% | 1,197.00 | 1.50% | 1,197.00 | 1.50% | 1,197.00 | 1.50% |
| b Police Staff | 583.14 | 1.00% | 583.14 | 1.50% | 583.14 | 1.50% | 583.14 | 1.50% | 583.14 | 1.50% |
| c Community Support Officers | 131.00 | 1.00% | 131.00 | 1.50% | 131.00 | 1.50% | 131.00 | 1.50% | 131.00 | 1.50% |

d Establishments reflect authorised structures, including those that have been agreed by the Staying Ahead Programme Board.

e Accelerated Savings have been crystallised into estimated 2017/18 base.

f Establishments, where applicable, include budgets for vacant posts.

g No funding is included for posts that are provided temporarily i.e. "amber posts". The costs of these posts are covered by vacancies.

h All salary costs have been zero based in their calculation.

i Non- salary costs have been assessed and reflected using one of the following methodologies:-

- i Actual 2016/17 expenditure
- ii Forecasted 2016/17 expenditure
- iii Estimate based on average of actual 2015/16 and forecasted 2016/17 expenditure

| 2. Premises | 2017/18 | | 2018/19 | | 2019/20 | | 2020/21 | | 2021/22 | |
|--------------------|---------|-----------|---------|-----------|---------|-----------|---------|-----------|---------|-----------|
| | Numbers | Inflation | Numbers | Inflation | Numbers | Inflation | Numbers | Inflation | Numbers | Inflation |
| a Properties | 50 | | 50 | | 50 | | 50 | | 50 | |
| b Energy | | 5.00% | | 5.00% | | 5.00% | | 5.00% | | 5.00% |
| c Repairs | | 2.00% | | 2.00% | | 2.00% | | 2.00% | | 2.00% |

d Ystrad Mynach PFI Scheme assumed to continue throughout financial plan with existing costs and funding arrangements.

e Accelerated Savings have been crystallised into estimated 2017/18 base.

f Reductions in the Estate footprint, together with the replacement of the Headquarters building, will impact upon the estimates.

g Premises costs have been assessed and reflected using one of the following methodologies:-

- i Actual 2016/17 expenditure
- ii Forecasted 2016/17 expenditure
- iii Estimate based on average of actual 2015/16 and forecasted 2016/17 expenditure

| 3. Transport | 2017/18 | | 2018/19 | | 2019/20 | | 2020/21 | | 2021/22 | |
|---------------------|---------|-----------|---------|-----------|---------|-----------|---------|-----------|---------|-----------|
| | Numbers | Inflation | Numbers | Inflation | Numbers | Inflation | Numbers | Inflation | Numbers | Inflation |
| a Vehicles | 361 | | 361 | | 361 | | 361 | | 361 | |
| b Fuel | | 5.00% | | 5.00% | | 5.00% | | 5.00% | | 5.00% |
| c Other costs | | 2.00% | | 2.00% | | 2.00% | | 2.00% | | 2.00% |

d Changes in the Fleet Establishment will impact upon these estimates.

e Accelerated Savings have been crystallised into estimated 2017/18 base.

f Transport costs have been assessed and reflected using one of the following methodologies:-

- i Actual 2016/17 expenditure
- ii Forecasted 2016/17 expenditure
- iii Estimate based on average of actual 2015/16 and forecasted 2016/17 expenditure

| 4. Supplies and Services | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|
| | Inflation | Inflation | Inflation | Inflation | Inflation |
| a All categories | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |

b Accelerated Savings have been crystallised into estimated 2017/18 base.

c Supplies and Services costs have been assessed and reflected using one of the following methodologies:-

- i Actual 2016/17 expenditure
- ii Forecasted 2016/17 expenditure
- iii Estimate based on average of actual 2015/16 and forecasted 2016/17 expenditure

d The Investment Plan of £6m has been relected at this time in this area.

e £1.5m funding for MASH, which established in 2015/16 is continued recurrently throughout the plan.

| 5. Income | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|------------------|-----------|-----------|-----------|-----------|-----------|
| | Inflation | Inflation | Inflation | Inflation | Inflation |
| a All categories | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |

b Grants are assumed to be maintained at 2016/17 levels, and have not been increased for inflationary growth.

c Income has been assessed and reflected using one of the following methodologies:-

- i Actual 2016/17 expenditure
- ii Forecasted 2016/17 expenditure
- iii Estimate based on average of actual 2015/16 and forecasted 2016/17 expenditure

| 6. Funding | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|----------------------|-----------|-----------|-----------|-----------|-----------|
| | Inflation | Inflation | Inflation | Inflation | Inflation |
| a Central Government | -2.00% | -2.00% | -2.00% | -2.00% | -2.00% |
| b Council Tax Base | 0.84% | 0.84% | 0.84% | 0.84% | 0.84% |
| c Council Tax Growth | 3.99% | 3.99% | 3.99% | 3.99% | 3.99% |

d Assumption of £2m cut per annum between 2017/18 and 2019/20 as an impact of the Funding Formula Revision.

7. PCC Budget

a The net budget, for the purposes of this model, have been increased each year by 2% to reflect the impact of inflation.

b The base figure for 2016/17 is £2.629m and has been projected forward as follows:-

| 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|---------|---------|---------|---------|---------|
| £'000 | £'000 | £'000 | £'000 | £'000 |
| 2,743 | 2,792 | 2,844 | 2,897 | 2,950 |

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections - 2017/18 to 2021/22
Budget Developments

| | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|---|------------------|----------------|------------------|------------------|------------------|
| | £ | £ | £ | £ | £ |
| 1. Establishments | | | | | |
| a Adjustment to number of Bank Holiday days | (120,000) | (120,000) | | | |
| b Apprenticeship Levy | 368,615 | | | | |
| c Holiday Pay Top Up | 208,000 | | | | |
| 2. Premises | | | | | |
| a Property Rental (Alway) | 6,000 | | | | |
| b Contract Cleaning | 18,000 | | | | |
| c Rented Property insurances | | (4,000) | | | |
| 3. Transport | | | | | |
| a Casual Mileage (PNB Rate change) | (5,000) | | | | |
| 4. Supplies and Services | | | | | |
| a CAID NPCC Contribution | 3,000 | | | | |
| b Regional Crimestoppers Manager | 10,000 | | | | |
| c ICCE and Prison Recalls Service Charges | 36,000 | | | | |
| d Telephone investigation costs (GRIDCOP) | 5,000 | | | | |
| e Cyber Server maintenance | 2,000 | | | | |
| f Lawson Licencing | (91,000) | | | | |
| g BTCC Developments | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| h FIRMS Project - recurrent system costs | 184,000 | 178,000 | 55,000 | (45,000) | |
| i Body Armour Replacement | | | 1,000,000 | (1,000,000) | |
| j Taser Replacement | | | | 200,000 | (200,000) |
| 5. Known Emerging Pressures | | | | | |
| a Investment Plan | 6,000,000 | | | | |
| 6. Total | 6,724,615 | 154,000 | 1,155,000 | (745,000) | (100,000) |

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections - 2017/18 to 2021/22
Medium Term Financial Projection
Subjective Analysis

| Description | Budget 2015/16 | Budget 2016/17 | Estimate 2017/18 | Growth 2017/18 | Inflation 2017/18 | Bid 2017/18 |
|---|--------------------|--------------------|---------------------|-------------------|----------------------|--------------------|
| 1 Police Officers | 65,490,182 | 65,629,454 | 63,101,922 | 150,000 | 708,400 | 63,960,322 |
| 2 Police Staff | 22,927,778 | 22,879,850 | 20,056,285 | 58,000 | 203,375 | 20,317,660 |
| 3 PCSO | 5,662,451 | 6,115,640 | 4,535,575 | 0 | 44,327 | 4,579,902 |
| 4 Police Officer Overtime | 2,716,150 | 2,642,632 | 2,642,632 | (120,000) | 15,415 | 2,538,047 |
| 5 Police Staff Overtime | 283,324 | 243,275 | 243,275 | 0 | 1,419 | 244,694 |
| 6 PCSO Overtime | 405 | 0 | 0 | 0 | 0 | 0 |
| 7 Other Employee Costs | 162,044 | 168,641 | 207,688 | 0 | 4,154 | 211,842 |
| 8 Temporary and Agency Costs | 772,030 | 234,256 | 176,149 | 0 | 0 | 176,149 |
| 9 Injury and Ill Health Costs | 1,609,988 | 2,109,711 | 2,611,813 | 0 | 0 | 2,611,813 |
| 10 Restructure, Training and Conference Costs | 439,466 | 373,453 | 260,598 | 368,615 | 5,212 | 634,425 |
| 11 Premises Related Expenses | 6,004,195 | 5,702,885 | 5,280,338 | 24,000 | 130,168 | 5,434,506 |
| 12 Transport Related Expenses | 3,679,746 | 3,193,500 | 2,525,240 | (5,000) | 50,524 | 2,570,764 |
| 13 Supplies and Services | 20,592,145 | 18,885,019 | 17,510,865 | 6,249,000 | 311,467 | 24,071,332 |
| 14 Third Party Payments | 883,044 | 883,044 | 808,044 | 0 | 0 | 808,044 |
| 15 Capital Financing | 1,686,797 | 997,881 | 861,057 | 0 | 0 | 861,057 |
| 16 Gross Revenue Expenditure | 132,909,745 | 130,059,241 | 120,821,481 | 6,724,615 | 1,474,461 | 129,020,557 |
| 17 Reserves | (2,345,899) | 1,054,495 | 576,821 | 0 | 0 | 576,821 |
| 18 Other Income | (5,028,678) | (4,499,630) | (2,163,048) | 0 | 0 | (2,163,048) |
| 19 Grant Income | (7,761,621) | (7,074,833) | (7,175,977) | 0 | 0 | (7,175,977) |
| 20 Net Revenue Expenditure | 117,773,547 | 119,539,273 | 112,059,277 | 6,724,615 | 1,474,461 | 120,258,353 |

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections - 2017/18 to 2021/22
2016/17 Revenue Budget - Gwent Police Group
Performance to 30th September 2016

| | Initial Annual Budget £'000s | Revised Annual Budget £'000s | Budget to Date £'000s | Expenditure to Date £'000s | Variance to Date £'000s | Forecast Outturn £'000s |
|---|---------------------------------------|---------------------------------------|-----------------------------|----------------------------------|-------------------------------|-------------------------------|
| Expenditure | | | | | | |
| 1 Police Officer Salaries and Allowances | 65,812 | 64,222 | 31,729 | 29,863 | 1,867 | 2,503 |
| 2 Police Staff Salaries and Allowances | 22,937 | 22,110 | 10,813 | 11,476 | (663) | (132) |
| 3 PCSO Salaries and Allowances | 5,324 | 5,264 | 2,481 | 2,082 | 399 | 1,145 |
| 4 Police Officer Overtime and Enhancements | 2,036 | 2,114 | 683 | 790 | (107) | 190 |
| 5 Police Staff Overtime and Enhancements | 1,224 | 1,234 | 483 | 388 | 95 | 200 |
| 6 PCSO Overtime and Enhancements | 791 | 791 | 313 | 192 | 121 | 250 |
| 7 Other Employee Related Costs | 2,652 | 2,663 | 1,366 | 1,612 | (246) | (2,383) |
| 8 Premises Costs | 5,703 | 5,752 | 3,097 | 2,931 | 166 | 307 |
| 9 Transport Costs | 3,194 | 3,202 | 1,263 | 1,114 | 150 | 546 |
| 10 Supplies and Services | 19,136 | 19,820 | 7,761 | 7,458 | 303 | 920 |
| 11 Major Incident Schemes | 379 | 379 | 159 | 159 | 0 | 0 |
| 12 Proactive Operational Initiatives | 228 | 228 | 28 | 28 | (0) | 80 |
| 13 Contribution to Police Computer Co. | 883 | 883 | 789 | 789 | 0 | 80 |
| 14 Capital Charges | 500 | 500 | 145 | 147 | (2) | (2,963) |
| | 130,798 | 129,162 | 61,112 | 59,029 | 2,083 | 742 |
| Other Approved Revenue Requirements | | | | | | |
| 15 Development Reserve | 150 | 109 | 0 | 0 | 0 | 109 |
| 16 Identified Recurring Savings | (1,387) | 1,162 | 0 | 0 | 0 | 1,162 |
| | (1,237) | 1,271 | 0 | 0 | 0 | 1,271 |
| Income | | | | | | |
| 17 Investment Income | (252) | (252) | (121) | (128) | 7 | 10 |
| 18 Other Income | (11,322) | (12,076) | (4,490) | (4,645) | 156 | 138 |
| | (11,574) | (12,329) | (4,611) | (4,774) | 163 | 148 |
| 19 Net Expenditure Before Transfers | 117,987 | 118,105 | 56,501 | 54,255 | 2,246 | 2,162 |
| Transfers | | | | | | |
| 20 To Earmarked Reserves (Pre-Approved) | 3,553 | 3,582 | 29 | 29 | 0 | 0 |
| 21 Revenue Contribution to Capital Programme | 498 | 498 | 0 | 0 | 0 | 0 |
| | 4,051 | 4,080 | 29 | 29 | 0 | 0 |
| 22 Net Expenditure Including Transfers | 122,038 | 122,185 | 56,530 | 54,284 | 2,246 | 2,162 |
| 23 Funded By: | | | | | | |
| 24 Revenue Support Grant | (21,044) | (21,044) | (11,328) | (11,328) | 0 | 0 |
| 25 National Non-Domestic Rates | (9,063) | (9,063) | (4,879) | (4,879) | 0 | 0 |
| 26 Police Grant | (42,393) | (42,393) | (21,197) | (21,197) | 0 | 0 |
| 27 Council Tax | (47,039) | (47,039) | (23,519) | (23,519) | 0 | 0 |
| 28 Specific Grant Income | 0 | 0 | 0 | 0 | 0 | 0 |
| 29 Use of General Reserves | 0 | 0 | 0 | 0 | 0 | 0 |
| 30 Use of Earmarked Reserves | (2,499) | (2,646) | (2,646) | (2,646) | 0 | (834) |
| 31 Provision Release | 0 | 0 | (79) | (79) | 0 | 438 |
| 32 Total Funding | (122,038) | (122,185) | (63,647) | (63,647) | 0 | (396) |
| 33 (Over)/Underspend | - | - | (7,117) | (9,362) | 2,246 | 1,766 |

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections - 2017/18 to 2021/22
2016/17 Capital Programme
Budget as at 30th September 2016

| 2016/17 Programme | | | | |
|---|---------------------------------------|---------------------------------------|----------------------------------|--------------------------------|
| EXPENDITURE | Initial Annual Budget £'000s | Revised Annual Budget £'000s | Expenditure To Date £'000s | Remaining Budget £'000's |
| Estates Schemes : | | | | |
| 1 Estates Schemes including Minor Works | 500 | 500 | 4 | 496 |
| 2 Replacement of HQ | 0 | 0 | 0 | 0 |
| 3 Decommissioning of HQ | 0 | 0 | 0 | 0 |
| 4 Total Estates Schemes | 500 | 500 | 4 | 496 |
| 5 Vehicle Purchases | 786 | 786 | 75 | 711 |
| 6 Vehicle Purchases | 786 | 786 | 75 | 711 |
| 7 Information Systems : | | | | |
| 8 Disaster Recovery | 0 | 415 | 0 | 415 |
| 9 Command & Control | 0 | 263 | 142 | 121 |
| 10 VOIP | 0 | 364 | 364 | 0 |
| 11 Enterprise Resource Planning System | 2,487 | 632 | 0 | 632 |
| 12 Other IS Schemes | 305 | 542 | 55 | 487 |
| 13 Information Systems | 2,792 | 2,216 | 561 | 1,655 |
| 14 Force Projects : | | | | |
| 15 Fusion/Mobile Data | 0 | 1,500 | 0 | 1,500 |
| 16 Other BCTG Projects / Schemes | 200 | 200 | 94 | 106 |
| 17 Total Force Projects | 200 | 1,700 | 94 | 1,606 |
| 18 Overall Totals | 4,278 | 5,202 | 734 | 4,468 |

| FUNDING OF PROGRAMME | Initial Annual Budget £'000s | Revised Annual Budget £'000s | Received in the Year £'000s |
|--|---------------------------------------|---------------------------------------|--------------------------------------|
| 19 Capital Grants | 526 | 526 | |
| 20 Supported Borrowing | | | |
| 21 Use of Capital Reserves | 3,254 | 4,178 | |
| 22 Revenue Contributions to Capital | 498 | 498 | |
| 23 Partnership Organisations - Capital | | | |
| 24 Receipt from sale of premises | | | |
| 25 Loans / Use of Revenue Funding | | | |
| 26 Home Office - Innovation Grant | | | |
| 27 Total Funds Available | 4,278 | 5,202 | 0 |
| 28 Shortfall/(Surplus) in Funding | 0 | 0 | |

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Revenue Projections 2017/18 to 2021/22
Reserves and Committed Funds Position 2016/17

| | Closing Balance 15/16 £'000 | In £'000 | Out £'000 | Forecast Closing Balance 16/17 £'000 | In £'000 | Out £'000 | Forecast Closing Balance 17/18 £'000 | In £'000 | Out £'000 | Forecast Closing Balance 18/19 £'000 | In £'000 | Out £'000 | Forecast Closing Balance 19/20 £'000 | In £'000 | Out £'000 | Forecast Closing Balance 20/21 £'000 |
|---|--------------------------------------|--------------|-----------------|--|--------------|----------------|--|--------------|-----------------|--|--------------|-----------------|--|--------------|----------------|--|
| REVENUE RESERVES AND COMMITTED FUNDS | | | | | | | | | | | | | | | | |
| A Statutory Reserves | | | | | | | | | | | | | | | | |
| 1 | 4,000 | 0 | 0 | 4,000 | 0 | 0 | 4,000 | 0 | 0 | 4,000 | 0 | 0 | 4,000 | 0 | 0 | 4,000 |
| 2 | 4,379 | 0 | 0 | 4,379 | 0 | 0 | 4,379 | 0 | (3,491) | 888 | 0 | (888) | 0 | 0 | 0 | 0 |
| Sub Total | 8,379 | 0 | 0 | 8,379 | 0 | 0 | 8,379 | 0 | (3,491) | 4,888 | 0 | (888) | 4,000 | 0 | 0 | 4,000 |
| B Committed Earmarked Funds | | | | | | | | | | | | | | | | |
| 1 | 11,547 | 1,920 | (1,672) | 11,795 | 1,892 | (1,716) | 11,971 | 1,864 | (1,761) | 12,074 | 1,836 | (1,807) | 12,103 | 1,810 | (1,855) | 12,058 |
| 2 | | | | | | | | | | | | | | | | |
| a | 0 | 582 | 0 | 582 | 526 | 0 | 1,108 | 526 | 0 | 1,634 | 526 | 0 | 2,160 | 526 | 0 | 2,686 |
| b | 0 | 1,626 | 0 | 1,626 | 0 | 0 | 1,626 | 0 | 0 | 1,626 | 0 | 0 | 1,626 | 0 | 0 | 1,626 |
| c | 0 | 498 | 0 | 498 | 498 | 0 | 996 | 498 | 0 | 1,494 | 498 | 0 | 1,992 | 498 | 0 | 2,490 |
| d | | | | | | | | | | | | | | | | |
| i | 14,719 | 1,161 | 0 | 15,880 | 0 | (500) | 15,380 | 0 | (6,000) | 9,380 | 0 | (8,000) | 1,380 | 0 | (1,500) | (120) |
| ii | 181 | 0 | 0 | 181 | 0 | 0 | 181 | 0 | 0 | 181 | 0 | 0 | 181 | 0 | 0 | 181 |
| iii | 0 | 0 | (500) | (500) | 0 | (500) | (1,000) | 0 | (500) | (1,500) | 0 | (500) | (2,000) | 0 | (500) | (2,500) |
| iv | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| e | 0 | 0 | (786) | (786) | 0 | (1,350) | (2,136) | 0 | (910) | (3,046) | 0 | (2,240) | (5,286) | 0 | (1,405) | (6,691) |
| f | 0 | 0 | (3,716) | (3,716) | 0 | (4,612) | (8,328) | 0 | (3,150) | (11,478) | 0 | (2,150) | (13,628) | 0 | (1,650) | (15,278) |
| g | 0 | 0 | (200) | (200) | 0 | (200) | (400) | 0 | (200) | (600) | 0 | (200) | (800) | 0 | (200) | (1,000) |
| 3 | | | | | | | | | | | | | | | | |
| a | 1,654 | 0 | (100) | 1,554 | 0 | (100) | 1,454 | 0 | 0 | 1,454 | 0 | 0 | 1,454 | 0 | 0 | 1,454 |
| b | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| i | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ii | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4 | | | | | | | | | | | | | | | | |
| a | 149 | 0 | 0 | 149 | 0 | 0 | 149 | 0 | 0 | 149 | 0 | 0 | 149 | 0 | 0 | 149 |
| b | 372 | 0 | 0 | 372 | 0 | 0 | 372 | 0 | 0 | 372 | 0 | 0 | 372 | 0 | 0 | 372 |
| c | 220 | 0 | 0 | 220 | 0 | 0 | 220 | 0 | 0 | 220 | 0 | 0 | 220 | 0 | 0 | 220 |
| d | 310 | 150 | (150) | 310 | 150 | (150) | 310 | 150 | (150) | 310 | 150 | (150) | 310 | 150 | (150) | 310 |
| e | 603 | 0 | 0 | 603 | 0 | 0 | 603 | 0 | 0 | 603 | 0 | 0 | 603 | 0 | 0 | 603 |
| Sub Total | 29,755 | 5,937 | (7,124) | 28,568 | 3,066 | (9,128) | 22,506 | 3,038 | (12,671) | 12,873 | 3,010 | (15,047) | 836 | 2,984 | (7,260) | (3,440) |
| C Uncommitted Earmarked Funds | | | | | | | | | | | | | | | | |
| 1 | 5,112 | 1,766 | 0 | 6,878 | 119 | 0 | 6,997 | 0 | 0 | 6,997 | 0 | 0 | 6,997 | 0 | 0 | 6,997 |
| 2 | 1,670 | 0 | 0 | 1,670 | 0 | 0 | 1,670 | 0 | 0 | 1,670 | 0 | 0 | 1,670 | 0 | 0 | 1,670 |
| 3 | 1,830 | 200 | 0 | 2,030 | 200 | 0 | 2,230 | 200 | 0 | 2,430 | 200 | (2,630) | 0 | 0 | 0 | 0 |
| Sub Total | 8,612 | 1,966 | 0 | 10,578 | 319 | 0 | 10,897 | 200 | 0 | 11,097 | 200 | (2,630) | 8,667 | 0 | 0 | 8,667 |
| TOTAL REVENUE RESERVES AND COMMITTED FUNDS | 46,746 | 7,903 | (7,124) | 47,525 | 3,385 | (9,128) | 41,782 | 3,238 | (16,162) | 28,858 | 3,210 | (18,565) | 13,503 | 2,984 | (7,260) | 9,227 |
| CAPITAL RESERVES AND COMMITTED FUNDS | | | | | | | | | | | | | | | | |
| A Committed Earmarked Funds | | | | | | | | | | | | | | | | |
| 1 | 56 | 526 | (582) | 0 | 526 | (526) | 0 | 526 | (526) | 0 | 526 | (526) | 0 | 526 | (526) | 0 |
| 2 | 1,626 | 0 | (1,626) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 1,161 | 0 | (1,161) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CAPITAL RESERVES AND COMMITTED FUNDS | 2,843 | 526 | (3,369) | 0 | 526 | (526) | 0 | 526 | (526) | 0 | 526 | (526) | 0 | 526 | (526) | 0 |
| TOTAL RESERVES AND COMMITTED FUNDS | 49,589 | 8,429 | (10,493) | 47,525 | 3,911 | (9,654) | 41,782 | 3,764 | (16,688) | 28,858 | 3,736 | (19,091) | 13,503 | 3,510 | (7,786) | 9,227 |

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Revenue Projections 2017/18 to 2021/22
Capital Programme 2017/18 to 2021/22

| | | 2016/17 £'000s | 2017/18 £'000s | 2018/19 £'000s | 2019/20 £'000s | 2020/21 £'000s | 2021/22 £'000s |
|-----------|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| A | Estate | | | | | | |
| 1 | Regular Capital Maintenance | 500 | 500 | 500 | 500 | 500 | 500 |
| 2 | Replacement HQ | | 500 | 6,000 | 8,000 | 1,500 | |
| 3 | Decommissioning of Headquarters | | | | | | 1,000 |
| 4 | Total Estate | 500 | 1,000 | 6,500 | 8,500 | 2,000 | 1,500 |
| | | | | | | | |
| B | Vehicles | 786 | 1,350 | 910 | 2,240 | 1,405 | 1,500 |
| C | Information Systems | | | | | | |
| 1 | Fusion Project | 1,500 | 1,500 | 1,500 | 500 | | |
| 2 | FIRMS Project:- | | | | | | |
| 2a | Enterprise Resource Planning System | 632 | 862 | | | | |
| 2b | Resource Planning System | | 400 | | | | |
| 2c | Learning and Development System | | 200 | | | | |
| 3 | Disaster Recovery | 415 | | | | | |
| 4 | Voice Over Internet Protocol | 364 | | | | | |
| 5 | Command & Control | 263 | | | | | |
| 6 | PND Infrastructure | 160 | | | | | |
| 7 | Network Switches | 150 | 150 | 150 | 150 | 150 | 150 |
| 8 | Replacement SQL Server | 90 | | | | | |
| 9 | Checkpoint Firewall Infrastructure | 40 | | | | | |
| 10 | Citrix Servers (64 Bit) | 40 | | | | | |
| 11 | Replacement Servers | 37 | | | | | |
| 12 | ICT Development Contingent Growth | 25 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 19 | Total Information Systems | 3,716 | 4,612 | 3,150 | 2,150 | 1,650 | 1,650 |
| | | | | | | | |
| D | Other BTCG Projects / Schemes | 200 | 200 | 200 | 200 | 200 | 200 |
| | | | | | | | |
| E | Total Programme | 5,202 | 7,162 | 10,760 | 13,090 | 5,255 | 4,850 |
| F | Funding | | | | | | |
| 1 | Capital Grant | 526 | 526 | 526 | 526 | 526 | 526 |
| 2 | Revenue Contribution to Capital | 498 | 498 | 498 | 498 | 498 | 498 |
| 3 | Funding from Reserves | 4,178 | 6,138 | 9,736 | 12,066 | 4,231 | 2,326 |
| 4 | Capital Asset Disposal | 0 | 0 | 0 | 0 | 0 | 1,500 |
| 5 | Total Funding | 5,202 | 7,162 | 10,760 | 13,090 | 5,255 | 4,850 |
| | | | | | | | |
| H | Surplus Funds | 0 | 0 | 0 | 0 | 0 | 0 |