

PROTECT - MANAGEMENT

Appendix 1

	(a)	(b)	(c)	(d)	(e)	(f)
	2019/20 Actual £'000s	2020/21 Forecast £'000s	2021/22 Forecast £'000s	2022/23 Forecast £'000s	2023/24 Forecast £'000s	2024/25 Forecast £'000s
1 Effect of increases to authorised Establishment, Pay Awards and Increments		3,372	3,329	3,536	3,540	3,246
2 Non-Staff Inflation		641	732	749	765	780
3 Apprenticeship Levy Scheme		108	108	-	-	-
4 In Service Pressures / Developments		3,964	1,636	801	482	324
5 Budget savings identified		(1,729)	(60)	(60)	(60)	(60)
6 Finance costs		-	383	649	571	312
7 Unavoidable Cost Increases		6,355	6,128	5,675	5,298	4,602
8 Gross Budget Movement		6,355	6,128	5,675	5,298	4,602
9 Recurring Base Budget Brought Forward		129,030	135,386	141,514	147,188	152,486
10 Projected Budgetary Requirement	129,030	135,386	141,514	147,188	152,486	157,088
11 % Increase on Previous Years Base Budget	2.13%	4.93%	4.53%	4.01%	3.60%	3.02%
12 Funding						
13 Central Government Funding						
14 Police Grant	(41,287)	(41,287)	(41,287)	(39,287)	(37,287)	(35,287)
15 Revenue Support Grant	(21,828)	(21,828)	(21,828)	(21,828)	(21,828)	(21,828)
16 National Non-Domestic Rates	(9,873)	(9,873)	(9,873)	(9,873)	(9,873)	(9,873)
17 Total Central Government Funding	(72,988)	(72,988)	(72,988)	(70,988)	(68,988)	(66,988)
18 Council Tax	(56,042)	(60,475)	(65,260)	(70,423)	(75,995)	(82,008)
19 Total Funding	(129,030)	(133,463)	(138,248)	(141,411)	(144,983)	(148,996)
20 Projected Recurring Deficit / (Surplus) Before Efficiencies	-	1,922	3,266	5,777	7,503	8,092
21 Efficiencies						
22 Future Year Staying Ahead Scheme Savings	-	(539)	(1,540)	(1,973)	(2,521)	(2,521)
23 Reserve Utilisation	-	-	-	-	-	-
24 Projected Recurring Deficit/ (Surplus) After Efficiencies & Reserve Utilisation	-	1,383	1,726	3,804	4,982	5,571

Establishment

Description	2019/20 Forecast No.	2020/21 Forecast No.	2021/22 Forecast No.	2022/23 Forecast No.	2023/24 Forecast No.
Officers Baseline - 1st April 2019	1,324.50	1,336.50	1,370.50	1,416.50	1,464.50
Actual In Year Movements (SIB Approved & Actioned)	0.00				
Actual In Year Movements (SIB Approved & Not Yet Actioned)	0.00				
Police Staff Investigator Posts	(12.00)	(12.00)			
Operation Uplift	24.00	46.00	46.00	48.00	0.00
Externally Funded Posts					
Amber Posts Funded					
Total Authorised Baseline	1,336.50	1,370.50	1,416.50	1,464.50	1,464.50
Officer Actuals					
Actuals as at 17th September	1,275.60	1,327.60	1,392.60	1,416.60	1,464.50
Retirees - Ordinary	(19.00)	(29.00)	(58.00)	(51.00)	(46.00)
Retirees - Medical	(4.00)	(6.00)	(6.00)	(6.00)	(6.00)
Leavers - Probationer Drop Out	(2.00)	(8.00)	(8.00)	(8.00)	(8.00)
Other Leavers - Dismissal/Tfr to other Force/Voluntary Resignation	(5.00)	(16.00)	(16.00)	(16.00)	(16.00)
Recruitment - Probationers	82.00	112.00	112.00	99.00	60.00
Recruitment - Transferees	0.00	12.00		29.90	16.00
Forecast Actual	1,327.60	1,392.60	1,416.60	1,464.50	1,464.50
Police Office Establishment Under/(Over)	8.90	(22.10)	(0.10)	0.00	0.00
PCSOs					
WG Funded	101.00	101.00	101.00	101.00	101.00
Force Funded	31.00	31.00	31.00	31.00	31.00
Total	132	132	132	132	132
Police Staff					
Baseline - 1st April 2019	701.74	746.01	758.01	758.01	758.01
Actual In Year Movements	21.27				
SIB Approved Changes inc Investment Funded Posts	23.00	12.00			
Total	746	758	758	758	758
Grand Total	2,215	2,261	2,307	2,355	2,355

Description	Recurring/ Non- recurring	2018/19 £	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £
SIB Scheme Pump Priming	R	0	50,000	0	0	0	0	0
Additional Bank Holiday	NR	0	122,272	109,376	240,000	(120,000)	(240,000)	0
Pension Lump Sum Payment - LGPS Staff	R			0	0	0	0	
Tutor Payment	NR	24,000	(10,000)		0	0		
PEQF - Baseline. University fees £1.8k per student	NR	100,000	108,000	108,000	108,000	0	0	
PEQF - 4 trainers/lecturers	R	240,000						
Citizens in Policing	R	13,000						
Estates Electrical testing	NR	50,000	(50,000)	0	0	0		
Estates - water chlorination	R	25,000						
Additional rent for Vantage Point	R							
Estates - IT Networks	R	25,000						
ICT - Police Cloud license	R	586,000						
IR3 Collaborative Buy In	NR		150,000		(150,000)			
Insurance Premiums	R		95,000					
Data Protection Officer	R		35,000					
TERRAM	R		88,038					
Operational Training Facility	R							
Body Armour Replacement	NR	0	0	0	0	0		
Body Armour Additionality	NR	16,634	(16,634)					
Uniform additionality - new recruits	NR	460,000	(460,000)					
Taser Replacement	NR	0	0			0		
FIRMS	R	0	0	0	0	0		
Loan Interest	R			0	382,575	648,571	570,963	311,696
MRP	R			0	397,480	673,840	593,208	323,840
Vantage Point 1st Floor	R			(50,000)				
Op Shaw Protective Clothing	R			(61,800)				
Promat ID Contribution to SWP	R		40,000					
Police Officer Pension Increase	R		1,435,884					
Change in Budget Assumption on PCs	R		0					
Reduction in base establishment	R		0					
Appropriate Adults	R		30,000					
Taser Additionality	R		83,765	12,239				
Injury Pension Payments	R		137,661	150,000				
Custody Medical Contract	R		172,749					
Medical Examinations	R		250,000					
Minerva Contribution	R		20,000					
SRS Business Continuity	R		90,000					
ANPR Hosted Management Serve	R		54,904	13,545				
Fuel	R		82,832					
Telephony Investigation costs	R		79,567					
IOM Diversion Project	R		160,000					
Community Partnership Fund	R		50,000					
Property Store Equipment	R		83,338	(21,553)				
Subject Access Report Income	R		10,805					
WCN Recruitment System Project	NR		20,000	(20,000)				
Citizen In Policing - Mini Police	NR		20,000	(18,000)				
PPU Investment	NR		1,594,540					
AWSL Grant cessation	R			0				
Tarian Grant Cessation	R		279,299					
ROCU Grant Cessation & Pressure	R			343,000				
Gwent PBSA Network	R		30,000					
DR SAN Maintenance	R		40,000					
VPN Net Motion	R		138,000					
M4 Related Pressure - Convert to Additional Rev Cont to C	R		1,000,000					
Additional Rev Cont to Cap	R		1,000,000	0				
Pension Grant	R							
Forensic Costs	R		106,873					
FIRMS - PERFORM PDR Module	R			15,000				
Recruitment & Restricted Duties Review	R			0				
Investment Fund Reduction	R			(1,206,001)				
Single Online Home Platform	R			69,293	23,098			
NPCC Undercover Policing Public Inquiry Coordination Te	R			10,200				
GP Contribution to Southern Wales SARC	R			69,829	69,829			
Custody Doctor Retainers	R			0				
Court Income	R			(50,000)				
Custody & Detainee Income	R			17,500				
SWP ICT Costs	R			242,000				
Wellbeing Schemes	R			2,355				
Training Accommodation	R							
Training Income	R			44,000				
Recruitment Costs	R			41,207				
CDO Overtime	R							
Officer Overtime - Ordinary	R							
Officer Overtime - Rest Day	R							
Force Medical Advisor	R			20,000				
Stationery	R							
Office equipment	R							
Hospitality	R							
PFI Grant Reduction	R			231,845	16,430	16,431	16,431	
Trauma Resilience Funding Withdrawal	R			50,000				
Early Action Together	R			339,761				
Diversion Scheme - GP Contribution to PCC Code	R			140,000				
DSD Reform	R			184,226				
Victims Hub - PCC & Gwent Increase	R			367,450				
PCC Commissioning Pressures	R			197,128				
Mental Health Workers NHS Income	R			(200,000)				
East/West Additonality	R			523,545				
Anti Corruption Unit DC	R			48,970				
Corp Comms	R			182,309				
Driver Trainers	R			123,600		(123,600)		
Anti Corruption Unit Support Staff	R			69,289				
SPOC Restructure	R			39,071				
Op Uplift Spend - Salaries	R			1,515,954	1,740,973	1,418,863	448,398	0
Op Uplift Spend - IT	NR							
Op Uplift Spend - Uniform	NR							
Op Uplift - PEQF	NR							
Op Uplift Income	R			(1,136,966)	(1,305,730)	(1,064,147)	(336,299)	
Uplift PC Adjustment - 16 posts	R			(472,416)				
Temporary Posts - PC	R			780,631				
Temporary Posts - PS	R			195,427				
Temporary Posts - DC	R			48,970				
Temporary Posts - DS	R			130,312				
Temporary Posts - DI	R			151,024				
Temporary Posts - Staff	NR			646,678	(646,678)			
Temporary Posts - PCC	NR			74,830	(74,830)			
Additional Funding - Pensions (not Core Grant - HO Grant)	NR		(1,325,288)		1,325,288			
Funding Formula Revision	R		0	0	0	2,000,000	2,000,000	2,000,000
Police Officer - under Establishment (negative developmer	NR	0	0	0	0	0	0	
Police Staff - investment in Fusion posts	R	216,000	0	0	0	0	0	
Adjustment to match Master Budget	R		0	0	0	0	0	
Inflationary Pressure to match Master Budget	R	0	0	0	0	0	0	
Police Officer Increment	R		0	0	0	0	0	
Police Officer Increment FYE	R	216,805	0	0	567,037	658,879	545,321	157,741
Police Staff Increment PYE	R	201,020		0	0	0	0	
Police Staff Increment FYE	R		0	0	0	0	0	
Pension Contribution Increase	R	200,000		0				
		2,373,459	5,796,605	4,071,828	2,693,471	4,108,837	3,598,022	2,793,277

PROTECT - MANAGEMENT

Appendix 1

Description	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	£	£	£	£	£	£	£
Identified CRES							
Potential Savings							
Transitional Rent Allowance	(7,680)	(22,223)	(5,477)	0	0		
Housing Allowance	(132,749)	(123,476)	(122,240)	(60,000)	(60,000)	(60,000)	(60,000)
Compensatory Grant	(12,443)	(15,103)	(859)	0	0		
Rebased allowances - on call	(12,988)	(8,346)					
Rebased allowances - on call	(19,607)						
Rebased savings - unsociable hours	(7,677)		(198,292)				
Rebased savings - honorariums		(20,022)					
Seconded Officers			(40,000)				
Rebased Saving - Force Medical Advisor		(4,331)					
Rebased Savings - Force Medical Costs		(9,416)					
Officer Pensions - CECS		(591,810)					
Rebased savings - electricity	(6,030)						
Rebased savings - gas	(13,128)						
Rents	(96,981)						
Business Rates	(34,343)						
Service Charges	(70)						
Service Charges	(42,237)						
External Room Hire Charges	(3,939)						
Air Fares	(1,537)						
Trains & Underground	(1,277)						
Bus Fares	(211)						
Paper Materials		(5,000)					
Toner Cartridges		(2,500)					
Other Professional Services			(63,000)				
Maintenance of Operational Equipment			(36,050)				
Witness Expenses			(113,445)				
Hotel Accommodation	(15,376)						
Meal Allows	(8,739)	(10,478)					
Rebased savings - partnership fees	(21,404)						
Rebased savings - subscriptions	(1,040)						
Public Liability Insurance			(50,000)				
PFI unitary charge - 6 months only	(250,000)	0					
MASH		0					
Procurement savings -National Police ICT	(17,577)						
Procurement Savings - Software		(185,411)					
Reimbursement Income		(2,163)					
Investment Income		(72,634)					
Removal of loan interests	(23,236)						
Int Payable - Pre 01/04/90	(19,411)						
Int Payable - Post 31/03/90	(249,377)						
Int Payable - PWLB	(1,000)						
External Training			(100,000)				
Ordinary Overtime - Officers			(303,000)				
Ordinary Overtime - Staff			(100,000)				
Bank Holiday Overtime			(100,000)				
RTC Overtime			(11,000)				
MI & Tasking Overtime			(486,000)				
	(1,000,057)	(1,072,913)	(1,729,363)	(60,000)	(60,000)	(60,000)	(60,000)

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Revenue Projections 2020/21 to 2024/25
Staying Ahead Phase 6 Schemes 2020/21 to 2024/25 and Other Savings Initiatives

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	Total
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
A Cumulative Savings Brought Forward	0	(845,609)	(1,384,609)	(1,540,067)	(1,972,999)	(2,521,258)	(2,521,258)
B Scheme							
1 Operating Model	0	0	0	0	0	0	0
2 SEO Review	(771,609)	11,000	0	0	0	0	(760,609)
3 Collaboration	0	0	0	0	0	0	0
3a JFU	0	(350,000)	0	0	0	0	(350,000)
3b Other Collaboration	0	0	0	0	0	0	0
4 Vantage Lease Expiry	0	0	0	(183,000)	(140,000)	0	(323,000)
5 Mamhilad Block B	(74,000)	0	0	0	0	0	(74,000)
6 Corporate Financing of PFI	0	0	0	0	0	0	0
7 Supplies & Services - National Initiative	0	(200,000)	0	0	0	0	(200,000)
8 HQ Running Costs	0	0	0	(100,000)	(125,000)	0	(225,000)
9 Estates Premises Related	0	0	(155,458)	(149,932)	(283,259)	0	(588,649)
C Savings for Year	(845,609)	(539,000)	(155,458)	(432,932)	(548,259)	0	(2,521,258)
Sensitivity Risk Assessment	0	0	0	0			
D Cumulative Savings Carried Forward	(845,609)	(1,384,609)	(1,540,067)	(1,972,999)	(2,521,258)	(2,521,258)	(2,521,258)

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Revenue Projections 2020/21 to 2024/25
Reserves and Committed Funds Position 2019/20

	Closing Balance 18/19 £'000	In £'000	Out £'000	Forecast Closing Balance 19/20 £'000	In £'000	Out £'000	Forecast Closing Balance 20/21 £'000	In £'000	Out £'000	Forecast Closing Balance 21/22 £'000	In £'000	Out £'000	Forecast Closing Balance 22/23 £'000	In £'000	Out £'000	Forecast Closing Balance 23/24 £'000	In £'000	Out £'000	Forecast Closing Balance 24/25 £'000
REVENUE RESERVES AND COMMITTED FUNDS																			
A Statutory Reserves																			
1 General Reserve	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000
Sub Total	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000
B Committed Earmarked Funds																			
1 Future PFI Commitments	10,990	(10,990)	(0)	(0)			(0)			(0)			(0)			(0)			(0)
2 Capital Programme																			
a Capital Grant	1,427	459	0	1,886	539	0	2,425	459	0	2,884	459	0	3,343	459	0	3,802	459	0	4,261
b Capital Receipts	0	2,326	0	2,326	0	0	2,326	500	0	2,826	1,500	0	4,326	0	0	4,326	0	0	4,326
c Revenue Contribution to Capital Programme	5,165	2,645	0	7,809	2,645	0	10,454	2,645	0	13,099	2,645	0	15,744	2,645	0	18,389	2,645	0	21,033
d External Borrowing	0	0	0	0	0	0	0	9,937	0	9,937	16,846	0	26,783	14,830	0	41,613	3,796	0	45,409
e Estate Works																			
i Replacement HQ	20,991	10,276	(1,300)	29,967	0	(17,702)	12,265	0	(9,161)	3,104	0	(1,022)	2,083	0	0	2,083	0	0	2,083
ii Victims' Hub	228	0	(48)	181	0	0	181	0	0	181	0	0	181	0	0	181	0	0	181
iii Minor Works and Planned Maintenance	(448)	0	0	(448)	0	0	(448)	0	0	(448)	0	0	(448)	0	0	(448)	0	0	(448)
iv Police Hubs & Spokes	0	0	(1,000)	(1,000)	0	(6,050)	(7,050)	0	(2,700)	(9,750)	0	(12,000)	(21,750)	0	(12,000)	(33,750)	0	(4,400)	(38,150)
v Other	(68)	0	(200)	(268)	0	(900)	(1,168)	0	(600)	(1,768)	0	0	(1,768)	0	0	(1,768)	0	0	(1,768)
f Fleet Replacement	(2,624)	0	(1,409)	(4,033)	0	(1,200)	(5,233)	0	(1,500)	(6,733)	0	(1,500)	(8,233)	0	(1,500)	(9,733)	0	(1,500)	(11,233)
g ICT Investment	(4,916)	0	(373)	(5,289)	0	(952)	(6,241)	0	(686)	(6,927)	0	(228)	(7,155)	0	(3,734)	(10,890)	0	(300)	(11,190)
h Other Projects/Schemes	(982)	0	0	(982)	0	(234)	(1,216)	0	0	(1,216)	0	0	(1,216)	0	0	(1,216)	0	0	(1,216)
i Long Term Projects	(484)	0	(750)	(1,234)	0	(1,025)	(2,259)	0	(2,750)	(5,009)	0	(6,700)	(11,709)	0	(700)	(12,409)	0	(700)	(13,109)
3 SA8 Change Programme																			
a SA8 Programme Team	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
b Revenue Saving Initiatives	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
i PWLB and Newport Debt redemption	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ii LGPS Pension Investment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
1 Forecast Accelerated Efficiency Savings	4,987	0	(4,987)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sub Total	34,265	15,706	(21,056)	28,915	3,184	(28,063)	4,036	13,541	(17,396)	181	21,450	(21,450)	180	17,934	(17,934)	180	6,900	(6,900)	180
C Uncommitted Earmarked Funds																			
1 Future Budgetary Imbalances	4,379	0	0	4,379	0	0	4,379	0	0	4,379	0	0	4,379	0	0	4,379	0	0	4,379
2 Commissioning Strategy and Force Initiatives	660	0	0	660	0	0	660	0	0	660	0	0	660	0	0	660	0	0	660
3 Airwave	2,591	200	0	2,791	200	0	2,991	200	0	3,191	200	0	3,391	200	0	3,591	200	0	3,791
4 Other Financial Liabilities																			
a Tribunal and Ombudsman Liabilities	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149
b Unspent Revenue Grants	294	0	0	294	0	0	294	0	0	294	0	0	294	0	0	294	0	0	294
c 3rd Party funds	64	0	0	64	0	0	64	0	0	64	0	0	64	0	0	64	0	0	64
d POCA	305	150	(150)	305	150	(150)	305	150	(150)	305	150	(150)	305	150	(150)	305	150	(150)	305
e Workstream Specific Reserves	4,488	0	(3,025)	1,464	0	(152)	1,312	0	(141)	1,171	0	(171)	1,000	0	(171)	829	0	(171)	658
f Speed Awareness Training	64	0	0	64	0	0	64	0	0	64	0	0	64	0	0	64	0	0	64
Sub Total	12,995	350	(3,175)	10,170	350	(302)	10,218	350	(291)	10,277	350	(321)	10,306	350	(321)	10,335	350	(321)	10,364
TOTAL REVENUE RESERVES AND COMMITTED FUNDS	51,260	16,056	(24,231)	43,086	3,534	(28,365)	18,254	13,891	(17,687)	14,458	21,800	(21,771)	14,487	18,284	(18,255)	14,515	7,250	(7,221)	14,544
CAPITAL RESERVES AND COMMITTED FUNDS																			
A Committed Earmarked Funds																			
1 Capital Grant	0	449	(449)	0	539	(539)	0	459	(459)	0	459	(459)	0	459	(459)	0	459	(459)	0
2 Capital Receipts	2,326	0	(2,326)	0	0	0	0	500	(500)	0	1,500	(1,500)	0	0	0	0	0	0	0
3 Replacement Command and Control	1,722	0	(1,722)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CAPITAL RESERVES AND COMMITTED FUNDS	4,048	449	(4,497)	0	539	(539)	0	959	(959)	0	1,959	(1,959)	0	459	(459)	0	459	(459)	0
TOTAL RESERVES AND COMMITTED FUNDS	55,309	16,505	(28,728)	43,086	4,073	(28,904)	18,255	14,850	(18,646)	14,458	23,759	(23,730)	14,487	18,743	(18,714)	14,516	7,709	(7,680)	14,544

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Revenue Projections 2020/21 to 2024/25
Capital Programme 2020/21 to 2024/25
At 31st October 2019

		2018/19 £'000s	2019/20 £'000s	Forecast 2019/20 £'000	2020/21 £'000s	2021/22 £'000s	2022/23 £'000s	2023/24 £'000s	2024/25 £'000s
A	Estate								
1	Replacement HQ	2,131	11,077	1,300	17,702	9,102	437		
1a	Decommissioning of Headquarters					58	585		
2a	Estates Strategy - Police Hubs	0	5,500	1,000	6,050	2,700	12,000	12,000	4,400
2b	Estates Strategy - Police Spokes	0							
3	Newport Central Upgrade	50	1,250	200	400	600			
4	Ystrad Mynach PFI		4,000	3,200					
5	Ystrad Mynach CCTV		125		500				
6	Agile Working								
A	Total Estate	2,181	21,952	5,700	24,652	12,461	13,022	12,000	4,400
B	Vehicles	1,012	1,043	1,409	1,200	1,500	1,500	1,500	1,500
C	Information Systems								
1	Disaster Recovery	150	150	335	150				
2	VOIP APD Interface	3,760		38					
3	New HQ - SRS Costs				100	375			
4	New HQ - FCR Costs					125			
5	CCTV - Gwent Police/Blaenau Gwent				80				
6	Server Replacement				120	40	90	20	
7	Network Replacement				8	103			
8	Data Hall Refurbishment				13	19	14	500	
9	SAN Replacement				300			300	300
10	Netscaler Replacement						101		
11	FFF				57	24	24	2,914	
12	Home Office Biometrics Strategy				125				
C	Total Information Systems	3,910	150	373	952	686	228	3,734	300
D	Other SIB Projects / Schemes	0	0	0	234	0	0	0	0
E	Non Capital Funded Long Term Pr	200	4,900	4,750	1,025	2,750	6,700	700	700
F	Total Programme	7,303	28,044	12,232	28,063	17,396	21,450	17,934	6,900
G	Funding								
1	Capital Grant	449	459	459	539	459	459	459	459
2	Revenue Contribution to Capital	3,994	2,645	2,645	2,645	2,645	2,645	2,645	2,645
3	Funding from Reserves and Commit	4,374	24,940	9,128	24,879	3,856	0	0	0
4	Funding from external borrowing	0	0		0	9,937	16,846	14,830	3,796
5	Capital Asset Disposal	655				500	1,500		
G	Total Funding	9,472	28,044	12,232	28,063	17,396	21,450	17,934	6,900
H	Surplus Funds	0	0	0	0	0	0	0	0

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police
 Medium Term Revenue Projections 2020/21 to 2024/25
 Long Term Project Programme 2020/21 to 2024/25
 At 31st October 2019**

		2019/20 £'000s	Forecast 2019/20 £'000s	2020/21 £'000s	2021/22 £'000s	2022/23 £'000s	2023/24 £'000s	2024/25 £'000s
1	Estates Capital Maintenance	500	750	750	500	500	500	500
2	Estate Feasibility	200	0	200	200	200	200	200
3	Estate Strategy							
3a	Abergavenny Spoke			50				
3b	Usk Fire Station Spoke			25				
3c	Monmouth Town Hall Spoke				50			
4	Ystrad Mynach PFI	4,000	4,000					
5	Collaborative Relocation	200			2,000	6,000		
	Total Programme	4,900	4,750	1,025	2,750	6,700	700	700