

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police  
Medium Term Financial Projections 2018/19 to 2023/24**

**At 14th December 2018**

	(a)	(b)	(c)	(d)	(e)	(f)
	2018/19 Actual £'000s	2019/20 Forecast £'000s	2020/21 Forecast £'000s	2021/22 Forecast £'000s	2022/23 Forecast £'000s	2023/24 Forecast £'000s
1 Effect of increases to authorised Establishment, Pay Awards and Increments		1,289	2,850	2,520	2,424	2,282
2 Non-Staff Inflation		737	933	955	985	1,017
3 Apprenticeship Levy Scheme		54	54	-	-	-
4 In Service Pressures / Developments		5,649	3,361	274	(576)	(574)
5 Budget savings identified		(1,138)	(155)	(154)	(155)	(94)
6 Finance costs		-	352	483	227	87
7 Unavoidable Cost Increases		6,590	7,395	4,078	2,906	2,717
8 Gross Budget Movement		6,590	7,395	4,078	2,906	2,717
9 Recurring Base Budget Brought Forward		123,522	130,113	137,508	141,586	144,492
10 Projected Budgetary Requirement	123,522	130,113	137,508	141,586	144,492	147,208
11 % Increase on Previous Years Base Budget	2.13%	5.34%	5.68%	2.97%	2.05%	1.88%
12 Funding						
13 Central Government Funding						
14 Police Grant	(40,404)	(40,404)	(38,404)	(36,404)	(34,404)	(34,404)
15 Revenue Support Grant	(21,333)	(21,333)	(21,333)	(21,333)	(21,333)	(21,333)
16 National Non-Domestic Rates	(9,750)	(9,750)	(9,750)	(9,750)	(9,750)	(9,750)
17 Total Central Government Funding	(71,487)	(71,487)	(69,487)	(67,487)	(65,487)	(65,487)
18 Council Tax	(52,035)	(55,135)	(58,418)	(61,898)	(65,584)	(69,490)
19 Total Funding	(123,522)	(126,622)	(127,905)	(129,385)	(131,071)	(134,977)
<b>20 Projected Recurring Deficit / (Surplus) Before Efficiencies</b>	-	<b>3,491</b>	<b>9,603</b>	<b>12,201</b>	<b>13,421</b>	<b>12,231</b>
<b>21 Efficiencies</b>						
22 Future Year Staying Ahead Scheme Savings	-	(791)	(791)	(1,229)	(1,644)	(1,928)
<b>23 Reserve Utilisation</b>	-	-	-	-	-	-
<b>24 Projected Recurring Deficit/ (Surplus) After Efficiencies &amp; Reserve Utilisation</b>	-	<b>2,700</b>	<b>8,812</b>	<b>10,971</b>	<b>11,776</b>	<b>10,304</b>

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police  
Medium Term Financial Projections 2018/19 to 2023/24  
Assumptions**

At 14th December 2018

Description	2018/19 Actual	2019/20 Estimate	2020/21 Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	Source
<b><u>Police Officers</u></b>							
Pay Awards	1.50%	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces
<b><u>Police Staff</u></b>							
Pay Awards	1.50%	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces
<b><u>Indirect Staff Costs</u></b>	1.50%	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces
<b><u>Non Staff Inflation</u></b>							
General (Including Rates)	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	CFO estimate benchmarked with Welsh Forces
Utilities - Gas/Electric	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces
Utilities - Water	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces
Petrol	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces
Diesel	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate benchmarked with Welsh Forces
<b><u>Funding</u></b>							
Central Government Police Funding	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	Police Settlement assumption for 19-20 flat cash.
Council Tax Base Increase	0.81%	0.92%	0.92%	0.92%	0.92%	0.92%	Actual Growth for 2017/18 and 2018/19. Assumed to increase at previous three year average in 2019/20 onward
Council Tax Precept Increase	4.49%	4.99%	4.99%	4.99%	4.99%	4.99%	Proposal to protect real term funding requirements

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police  
Medium Term Financial Projections 2018/19 to 2023/24  
Establishment**

**At 14th December 2018**

Description	2018/19 Budgeted No.	2019/20 Forecast No.	2020/21 Forecast No.	2021/22 Forecast No.	2022/23 Forecast No.	2023/24 Forecast No.
<b>Officers Baseline</b>						
<b>Officers Baseline</b>	1,289	1,282	1,290	1,290	1,290	1,290
Additional Officers - Investment (2 Years)						
SIB Approved Changes inc Investment Funded Posts	(8)	8				
Externally Funded Posts	1					
Amber Posts Funded						
Recruitment Short term over establishment						
<b>Total Authorised Baseline</b>	<b>1,282</b>	<b>1,290</b>	<b>1,290</b>	<b>1,290</b>	<b>1,290</b>	<b>1,290</b>
<b>Officer Actuals</b>						
<b>Actuals as at 17th October</b>	<b>1,332</b>	<b>1,329</b>	<b>1,317</b>	<b>1,316</b>	<b>1,301</b>	<b>1,290</b>
Retirees - Ordinary	(21)	(32)	(21)	(35)	(31)	(22)
Retirees - Medical		(6)	(6)	(6)	(6)	(6)
Leavers - Probationer Drop Out		(4)	(4)	(4)	(4)	(4)
Recruitment - Probationers	15	30	30	30	30	30
Recruitment - Transferees	3					
<b>Forecast Actual</b>	<b>1,329</b>	<b>1,317</b>	<b>1,316</b>	<b>1,301</b>	<b>1,290</b>	<b>1,288</b>
<b>Police Office Establishment Under/(Over)</b>	<b>(47)</b>	<b>(27)</b>	<b>(26)</b>	<b>(11)</b>	<b>(0)</b>	<b>1</b>
<b>PCSOs</b>						
WG Funded	101	101	101	101	101	101
Force Funded	30	27	25	22	20	18
<b>Total</b>	<b>131</b>	<b>128</b>	<b>126</b>	<b>123</b>	<b>121</b>	<b>119</b>
<b>Police Staff</b>						
Baseline	647	677	677	677	677	677
SIB Approved Changes inc Investment Funded Posts	30	0	(1)			
<b>Total</b>	<b>677</b>	<b>677</b>	<b>676</b>	<b>677</b>	<b>677</b>	<b>677</b>
<b>Grand Total</b>	<b>2,090</b>	<b>2,095</b>	<b>2,091</b>	<b>2,090</b>	<b>2,087</b>	<b>2,085</b>

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police**  
**Medium Term Financial Projections 2018/19 to 2023/24**  
**Service Pressures and Budget Developments**

At 14th December 2018

Description	2018/19 £	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £
1 BTCG Scheme Pump Priming	0	50,000	50,000	50,000	50,000	50,000
2 Additional Bank Holiday	0	122,272	120,000	240,000	(120,000)	(240,000)
3 LGPS Contribution Rate Increase			200,000			
4 Vantage Point 1st Floor Hearings			(50,000)			
5 Tutor Payment	24,000	(10,000)	(14,000)	0	0	
6 PEQF - university fees £2k per student	100,000	54,000	54,000			
7 Estates Electrical testing	50,000	(50,000)	0	0	0	
8 Body Armour Additionality	16,634	(16,634)				
9 Uniform additionality - new recruits	460,000	(460,000)				
10 Insurance Premiums Increase 30%		95,000				
11 Data Protection Officer		35,000				
12 Operational Training Facility		88,038				
13 Promat ID		40,000				
14 Appropriate Adults		30,000				
15 Taser Usage Increase		83,765				
16 Injury Pension Payments		137,661				
17 Custody Medical Contract		172,749				
18 Medical Examinations		250,000				
19 Minerva		20,000				
20 SRS Business Continuity		90,000				
21 ANPR Hosted Management Server		54,904	13,545			
22 Fuel		82,832				
23 Telephone Investigation		79,567				
24 IOM Diversion Project		160,000				
25 Community Partnership Fund		50,000				
26 Subject Access report Income		10,805				
27 Cessation of AWSL Grant			400,932			
28 Loss of Tarian Grant		100,000				
29 Vehicle Tracking System		150,000	(150,000)			
30 WCN Recruitment System Project		20,000	(20,000)			
31 Citizen In Policing - Mini Police		20,000	(20,000)			
32 Over Establishment of Officers		1,952,015	(1,046,445)	(16,099)	(505,630)	(383,841)
33 Property System Equipment Replacement		83,338	(83,338)			
34 Officer Pension Contribution		1,818,885	3,160,367			
35 Loan Interest			351,912	483,228	226,548	86,515
36 Gwent PBSA Network		30,000				
37 DR SAN Maintenance		40,000				
38 VPN Net Motion		138,000				
39 Additional Revenue Contribution to Capital		1,000,000	1,000,000			
40 People Service Review						
41 Corporate Comms Review						
42 FPOC Review						
43 M4 Related Pressure (Closing Tolls, Protests)		1,000,000				
44 National ICT Services						
45 National Conference Centre						
46 National Police Air Support Contract						
47 CT Specialist Firearms Officers						
	<b>650,634</b>	<b>7,522,197</b>	<b>3,966,973</b>	<b>757,129</b>	<b>(349,082)</b>	<b>(573,754)</b>

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police**  
**Medium Term Financial Projections 2018/19 to 2022/24**  
**Identified Budgetary Savings**

At 14th December 2018

Description	2018/19 £	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £
1 Transitional Rent Allowance	(7,680)	(22,223)	0	0	0	0
2 Housing Allowance	(132,749)	(94,217)	(60,000)	(60,000)	(60,000)	(60,000)
3 Compensatory Grant	(12,443)	(15,103)	0	0	0	0
4 Rebased allowances - on call	(12,988)	(8,346)				
5 Rebased allowances - on call	(19,607)					
6 Rebased savings - unsociable hours	(7,677)					
7 Rebased Honorariums		(20,022)				
8 Officer III Health Retirement		(591,810)				
9 Force Medical Services		(4,331)				
10 Force Medical Costs		(9,416)				
11 Rebased savings - electricity	(6,030)					
12 Rebased savings - gas	(13,128)					
13 Rents	(96,981)					
14 Business Rates	(34,343)					
15 Service Charges	(42,307)					
16 External Room Hire Charges	(3,939)					
17 Air Fares	(1,537)					
18 Trains & Underground	(1,277)					
19 Bus Fares	(211)					
20 Hotel Accommodation	(15,376)					
21 Meal Allows	(8,739)	(10,478)				
22 Paper Materials		(5,000)				
23 Toner Cartridges		(2,500)				
24 Rebased savings - partnership fees	(21,404)					
25 Rebased savings - subscriptions	(1,040)					
27 PFI unitary charge - 6 months only	(250,000)					
28 Procurement savings -National Police ICT	(17,577)					
29 Removal of loan interests	(23,236)					
30 Reimbursement Income	0	(2,163)				
31 Investment income	0	(72,634)				
32 Int Payable - Pre 01/04/90	(19,411)					
33 Int Payable - Post 31/03/90	(249,377)					
34 Int Payable - PWLB	(1,000)					
35 Real Term CSO Funding Pressure		(94,595)	(94,624)	(94,237)	(94,571)	(94,486)
36 Procurement savings - Software		(185,411)				
	<b>(1,000,057)</b>	<b>(1,138,249)</b>	<b>(154,624)</b>	<b>(154,237)</b>	<b>(154,571)</b>	<b>(154,486)</b>

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police**  
**Medium Term Revenue Projections 2018/19 to 2023/24**  
**Staying Ahead Phase 8 Schemes 2018/19 to 2023/24 and Other Savings Initiatives**

At 14th December 2018

	2019/20 £'000s	2020/21 £'000s	2021/22 £'000s	2022/23 £'000s	2023/24 £'000s	Total £'000s
<b>A Cumulative Savings Brought Forward</b>	<b>0</b>	<b>(791,000)</b>	<b>(791,000)</b>	<b>(1,229,458)</b>	<b>(1,644,390)</b>	
<b>B Scheme</b>						
1 Workforce Planning	0	0	0	0	0	0
2 Flexible Working Practices	0	0	0	0	0	0
3 Supplies & Service - National Programme	0	0	0	0	0	0
4 Vantage Point 2nd Floor Lease Expiry	0	0	(183,000)	(140,000)	0	(323,000)
5 Advanced Public Order	0	0	0	0	0	0
6 Existing Force Collaboration	0	0	0	0	0	0
7 Admin of Justice	0	0	0	0	0	0
8 ICT Services	0	0	0	0	0	0
9 Estates and Facilities Management	0	0	(155,458)	(149,932)	(283,259)	(588,649)
10 New HQ Building Reduced Running Costs	0	0	(100,000)	(125,000)	0	(225,000)
11 Administrative Support	0	0	0	0	0	0
12 Professional Standards	0	0	0	0	0	0
13 Enabling and Support Services	0	0	0	0	0	0
14 Police and Crime Commissioner	0	0	0	0	0	0
15 Mamhilad Block B	(74,000)	0	0	0	0	(74,000)
16 Ordinary Overtime	0	0	0	0	0	0
17 SEO Review	(717,000)	0	0	0	0	(717,000)
<b>C Savings for Year</b>	<b>(791,000)</b>	<b>0</b>	<b>(438,458)</b>	<b>(414,932)</b>	<b>(283,259)</b>	<b>(1,927,649)</b>
<b>D Cumulative Savings Carried Forward</b>	<b>(791,000)</b>	<b>(791,000)</b>	<b>(1,229,458)</b>	<b>(1,644,390)</b>	<b>(1,927,649)</b>	

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police**  
**Medium Term Revenue Projections 2018/19 to 2023/24**  
**Reserves and Committed Funds Position 2018/19**

	Closing Balance 17/18 £'000	In £'000	Out £'000	Forecast Closing Balance 18/19 £'000	In £'000	Out £'000	Forecast Closing Balance 19/20 £'000	In £'000	Out £'000	Forecast Closing Balance 20/21 £'000	In £'000	Out £'000	Forecast Closing Balance 21/22 £'000	In £'000	Out £'000	Forecast Closing Balance 22/23 £'000	In £'000	Out £'000	Forecast Closing Balance 23/24 £'000
<b>REVENUE RESERVES AND COMMITTED FUNDS</b>																			
<b>A Statutory Reserves</b>																			
1 General Reserve	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000
<b>Sub Total</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>4,000</b>
<b>B Committed Earmarked Funds</b>																			
1 Future PFI Commitments	12,216	0	0	12,216		(12,216)	0			0			0			0			0
2 Capital Programme																			
a Capital Grant	978	449	0	1,427	449	0	1,876	449	0	2,325	449	0	2,774	449	0	3,223	449	0	3,672
b Capital Receipts	0	655	0	655	3,422	0	4,077	0	0	4,077	0	0	4,077	0	0	4,077	2,509	0	6,586
c Revenue Contribution to Capital Programme	1,171	2,575	0	3,746	1,575	0	5,321	2,575	0	7,896	2,575	0	10,471	2,575	0	13,046	2,575	0	15,621
d External Borrowing	0			0	0		0	11,352		11,352	15,588		26,940	7,308		34,248	3,146		37,394
e Estate Works																			
i Replacement HQ	14,664	7,837	(2,131)	20,370	10,596	(11,077)	19,889	0	(12,096)	7,793	0	(3,222)	4,571	0	(491)	4,080	0	0	4,080
ii Victims' Hub	228	0	0	228	0	(48)	181	0	0	181	0	0	181	0	0	181	0	0	181
iii Minor Works and Planned Maintenance	(448)	0	(500)	(948)	0	(500)	(1,448)	0	(500)	(1,948)	0	(500)	(2,448)	0	(500)	(2,948)	0	(500)	(3,448)
iv Police Hubs & Spokes	0	0	0	0	0	(5,500)	(5,500)	0	(11,920)	(17,420)	0	(10,020)	(27,440)	0	(4,000)	(31,440)	0	(4,020)	(35,460)
v Other	(63)	0	(300)	(363)	0	(1,250)	(1,613)	0	(1,270)	(2,883)	0	(20)	(2,903)	0	0	(2,903)	0	0	(2,903)
f Fleet Replacement	(1,311)	0	(1,012)	(2,323)	0	(2,240)	(4,563)	0	(1,405)	(5,968)	0	(1,500)	(7,468)	0	(1,500)	(8,968)	0	(1,500)	(10,468)
g ICT Investment	(1,719)	0	(3,910)	(5,629)	0	(150)	(5,779)	0	(850)	(6,629)	0	(150)	(6,779)	0	(150)	(6,929)	0	(150)	(7,079)
h Other Projects/Schemes	(214)	0	0	(214)	0	0	(214)	0	0	(214)	0	0	(214)	0	0	(214)	0	0	(214)
i Long Term Projects	0		(200)	(200)		(400)	(600)		(200)	(800)		(3,200)	(4,000)		(6,200)	(10,200)		0	(10,200)
3 SA8 Change Programme																			
a SA8 Programme Team	1,613	0	(1,613)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
b Revenue Saving Initiatives	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
i PWLB and Newport Debt redemption	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ii LGPS Pension Investment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4 Forecast Accelerated Efficiency Savings	10,693	0	(5,813)	4,880	0	(4,880)	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Sub Total</b>	<b>37,809</b>	<b>11,516</b>	<b>(15,479)</b>	<b>33,846</b>	<b>16,042</b>	<b>(38,261)</b>	<b>11,627</b>	<b>14,376</b>	<b>(28,241)</b>	<b>(2,238)</b>	<b>18,612</b>	<b>(18,612)</b>	<b>(2,238)</b>	<b>10,332</b>	<b>(12,841)</b>	<b>(4,747)</b>	<b>8,679</b>	<b>(6,170)</b>	<b>(2,238)</b>
<b>C Uncommitted Earmarked Funds</b>																			
1 Future Budgetary Imbalances	4,379	0	0	4,379	0	(2,700)	1,679	0	(8,812)	(7,133)	0	(10,971)	(18,103)	0	(11,776)	(29,880)	0	(10,304)	(40,183)
2 Commissioning Strategy and Force Initiatives	1,067	0	0	1,067	0	0	1,067	0	0	1,067	0	0	1,067	0	0	1,067	0	0	1,067
3 Airwave	2,381	200	0	2,581	200	0	2,781	200	0	2,981	200	0	3,181	200	0	3,381	200	0	3,581
4 Other Financial Liabilities																			
a Tribunal and Ombudsman Liabilities	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149
b Unspent Revenue Grants	287	0	0	287	0	0	287	0	0	287	0	0	287	0	0	287	0	0	287
c 3rd Party funds	175	0	(162)	12	0	0	12	0	0	12	0	0	12	0	0	12	0	0	12
d POCA	194	150	(150)	194	150	(150)	194	150	(150)	194	150	(150)	194	150	(150)	194	150	(150)	194
e Workstream Specific Reserves	3,784	0	(1,242)	2,543	0	(1,691)	852	0	(152)	700	0	(141)	559	0	(171)	388	0	(171)	217
f Speed Awareness Training	64	0	(64)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Sub Total</b>	<b>12,480</b>	<b>350</b>	<b>(1,618)</b>	<b>11,212</b>	<b>350</b>	<b>(4,541)</b>	<b>7,022</b>	<b>350</b>	<b>(9,114)</b>	<b>(1,742)</b>	<b>350</b>	<b>(11,262)</b>	<b>(12,654)</b>	<b>350</b>	<b>(12,097)</b>	<b>(24,401)</b>	<b>350</b>	<b>(10,625)</b>	<b>(34,676)</b>
<b>TOTAL REVENUE RESERVES AND COMMITTED FUNDS</b>	<b>54,289</b>	<b>11,866</b>	<b>(17,097)</b>	<b>49,058</b>	<b>16,392</b>	<b>(42,801)</b>	<b>22,649</b>	<b>14,726</b>	<b>(37,355)</b>	<b>20</b>	<b>18,962</b>	<b>(29,874)</b>	<b>(10,892)</b>	<b>10,682</b>	<b>(24,938)</b>	<b>(25,148)</b>	<b>9,029</b>	<b>(16,795)</b>	<b>(32,914)</b>
<b>CAPITAL RESERVES AND COMMITTED FUNDS</b>																			
<b>A Committed Earmarked Funds</b>																			
1 Capital Grant	0	449	(449)	0	449	(449)	0	449	(449)	0	449	(449)	0	449	(449)	0	449	(449)	0
2 Capital Receipts	1,700	655	(655)	1,700	0	(1,700)	0	0	0	0	0	0	0	0	0	0	2,509	(2,509)	0
3 Replacement Command and Control	1,722	0	0	1,722	0	(1,722)	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CAPITAL RESERVES AND COMMITTED FUNDS</b>	<b>3,422</b>	<b>1,104</b>	<b>(1,104)</b>	<b>3,422</b>	<b>449</b>	<b>(3,871)</b>	<b>0</b>	<b>449</b>	<b>(449)</b>	<b>0</b>	<b>449</b>	<b>(449)</b>	<b>0</b>	<b>449</b>	<b>(449)</b>	<b>0</b>	<b>2,958</b>	<b>(2,958)</b>	<b>0</b>
<b>TOTAL RESERVES AND COMMITTED FUNDS</b>	<b>57,711</b>	<b>12,970</b>	<b>(18,201)</b>	<b>52,480</b>	<b>16,841</b>	<b>(46,672)</b>	<b>22,649</b>	<b>15,175</b>	<b>(37,804)</b>	<b>20</b>	<b>19,411</b>	<b>(30,323)</b>	<b>(10,892)</b>	<b>11,131</b>	<b>(25,387)</b>	<b>(25,148)</b>	<b>11,987</b>	<b>(19,753)</b>	<b>(32,914)</b>

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police**  
**Medium Term Revenue Projections 2019/20 to 2022/23**  
**Capital Programme 2018/19 to 2022/23**

At 14th December 2018

		2018/19 £'000s	2019/20 £'000s	2020/21 £'000s	2021/22 £'000s	2022/23 £'000s	2023/24 £'000s
<b>A</b>	<b>Estate</b>						
1	Regular Capital Maintenance	500	500	500	500	500	500
2a	Replacement HQ	2,131	11,077	11,096	3,222	491	0
2b	Decommissioning of Headquarters			1,000			
3a	Estates Strategy - Police Hubs	0	5,500	11,900	10,000	4,000	4,000
3b	Estates Strategy - Police Spokes	0	0	20	20	0	20
4	Newport Central Upgrade	50	1,250	1,250			
5	Ystrad Mynach PFI		4,000				
6	Ystrad Mynach CCTV	250					
7	Collaborative HQ Relocations						
8	One Stop Shops		0	20	20	0	0
<b>A</b>	<b>Total Estate</b>	<b>2,931</b>	<b>22,327</b>	<b>25,786</b>	<b>13,762</b>	<b>4,991</b>	<b>4,520</b>
<b>B</b>	<b>Vehicles</b>	<b>1,012</b>	<b>2,240</b>	<b>1,405</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
<b>C</b>	<b>Information Systems</b>						
1	Disaster Recovery	150	150	150	150	150	150
2	Fusion	3,760	0	0	0	0	0
3	National Programme						
4	Audiovisual Equipment			700			
<b>C</b>	<b>Total Information Systems</b>	<b>3,910</b>	<b>150</b>	<b>850</b>	<b>150</b>	<b>150</b>	<b>150</b>
<b>D</b>	<b>Other BTCG Projects / Schemes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>E</b>	<b>Non Capital Funded Long Term Projects (Appendix 8a)</b>	<b>200</b>	<b>4,400</b>	<b>200</b>	<b>3,200</b>	<b>6,200</b>	<b>0</b>
<b>F</b>	<b>Total Programme</b>	<b>8,053</b>	<b>29,117</b>	<b>28,241</b>	<b>18,612</b>	<b>12,841</b>	<b>6,170</b>
<b>G</b>	<b>Funding</b>						
1	Capital Grant	449	449	449	449	449	449
2	Revenue Contribution to Capital	2,575	1,575	2,575	2,575	2,575	2,575
3	Funding from Reserves and Committed Funds	4,374	27,093	13,865	0	0	0
4	Funding from external borrowing	0	0	11,352	15,588	7,308	3,146
5	Capital Asset Disposal	655				2,509	0
<b>6</b>	<b>Total Funding</b>	<b>8,053</b>	<b>29,117</b>	<b>28,241</b>	<b>18,612</b>	<b>12,841</b>	<b>6,170</b>
<b>H</b>	<b>Surplus Funds</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Police and Crime Commissioner for Gwent / Heddlu Gwent Police**  
**Medium Term Revenue Projections 2018/19 to 2022/23**  
**Long Term Project Programme 2018/19 to 2022/23**

**At 14th December 2018**

		<b>2018/19</b> <b>£'000s</b>	<b>2019/20</b> <b>£'000s</b>	<b>2020/21</b> <b>£'000s</b>	<b>2021/22</b> <b>£'000s</b>	<b>2022/23</b> <b>£'000s</b>
1	Fusion Project					
2	FIRMS Project:-					
2a	Enterprise Resource Planning System					
2b	Resource Planning System					
2c	Learning and Development System					
3	Estate Feasibility	200	200	200	200	200
4	Estate Strategy					
4a	Monmouth Hub					
4b	Abergavenny Hub					
5	Ystrad Mynach PFI	0	4,000			
6	Collaborative Relocation		200		3,000	6,000
	<b>Total Programme</b>	<b>200</b>	<b>4,400</b>	<b>200</b>	<b>3,200</b>	<b>6,200</b>