

Addendum to the 2020/21 Budget and Council Tax Precept Report

1. **Differences from and confirmation of assumptions from the original budget report**
 - a. **Operation Uplift core grant from the Home Office has risen from an anticipated figure in 2020/21 of £1.464m to £5.463m (plus an additional £1.725m of special grant if recruitment targets are reached). Members will have read that Gwent Police's Operation Uplift target for 31st March 2021 is to have recruited 62 Police Officers (Gwent's share of the first tranche of 6,000 Police Officers nationally). Assuming 4,000 Police Officers of the overall 20,000 will be allocated to other agencies, such as the National Crime Agency, only 16,000 Police Officers will be allocated to Territorial Forces. With 6,000 in the first tranche, this leaves 10,000 Police Officers over years 2 and 3 to be recruited up to 31st March 2023. Gwent's share is forecast to be 103 Police Officers of the 10,000, making a total of 165 additional Police Officers in Gwent through Operation Uplift. The assumption in the original budget report, was that the Home Office would only fund the salary and direct employment on-costs (National Insurance and Pension) in 2020/21 of Gwent Police's first 62 Police Officers (referenced as £1.464m in Appendix 4 in the original budget report) and that the funding for the consequential costs of recruiting additional Police Officers (such as investment in the Estate, Fleet, ICT, training, equipment and Police Staff to support them), would potentially flow through as Government funding in later financial years, as recruitment targets were reached. However, within the Final Police Settlement, the Home Office elected to fund not only the salary and direct employment on-costs of the 62 Police Officers, but also the entire consequential costs of the full target of 165 Police Officers. This approach acknowledges the significant up-front investment required in Forces to ensure that these additional Police Officers become effective as soon as possible. Detailed analysis and dialogue with the Home Office, has confirmed that the funding which will be received in 2020/21 matches the anticipated direct and consequential costs of this significant recruitment exercise. Therefore, over the medium term, Operation Uplift is cost neutral as this funding is fully utilised and not available to offset existing pressures and financial deficits with the Force. Hence, this accelerated funding has no impact upon the 2020/21 proposed Council Tax Precept Increase;**
 - b. **However, as some of the Operation Uplift funding from the Home Office has been received as a revenue stream, it must still be targeted toward capital investment (such as the Estate and Fleet). Therefore, this funding provides an additional 'Revenue Contribution to Capital'**

- and will reduce the Commissioner's external borrowing requirement from 2021/22 and beyond. The financing costs of this reduced borrowing need does marginally affect the revised MTFP, but not until the 2021/22 financial year. As such, this will be addressed in the next budget setting round and subsequent Council Tax Precept proposals;
- c. A word of caution however, with Brexit uncertainty remaining, coupled with the CSR 2020 and the potential impact of the Funding Formula Review, only time will tell whether Operation Uplift will truly be cost neutral to Forcees;
 - d. As anticipated in the Commissioner's budget report, the Police Transformation Fund has come to an end and therefore the continuation of any existing programmes will have to be funded locally. This 'pressure' has already been accounted for;
 - e. Reallocations from local Commissioner's budgets (Topslices) have gone up by £91m, signifying the increasing costs of major national ICT Programmes, which are ultimately paid for from reallocations from Commissioner's local budgets;
 - f. Pension grant has remained, but only as 'flat cash' – this therefore confirms a shortfall for 2020/21 of £1.098m which, consistent with last financial year, will be largely funded from Reserves and Committed Funds and not Council Tax Precept;
 - g. Aside from the accounting treatment of the Operation Uplift funding, the next most significant change from the assumptions in the original budget report was that Home Office Capital Grant has been reduced by nearly 75%, rather than remaining at flat cash. The impact reduces the Commissioner's allocation down from £459k in 2019/20 to £120k in 2020/21. For context, this equates to only 10% of next year's Fleet replacement programme; leaving therefore, the majority of Fleet replacement and the entire Estate and ICT programmes to be funded from revenue contributions; Reserves and Committed Funds; or External Borrowing;
 - h. English Commissioners have been granted precept flexibility of £10 p.a. You will note that the Commissioner's proposed Council Tax Precept Increase for 2020/21 amounts to an extra £17.86 p.a., a difference of £7.86 from English counterparts. However, Members will recall that last year, the Commissioner was one of only three Commissioners nationally, who did not take 'advantage' of the 2019/20 additional Council Tax Precept flexibility of £24 p.a. - opting instead for an increase of only £16.69 (a difference of £7.31 from the £24). The Commissioner's approach to a more stable, long term methodology to Council Tax Precept increases, avoids 'roller coaster' increases each year and reflects a figure based on a 'bottom-up' budgeting basis, balancing the needs of policing against the affordability to local residents; and

- i. Ministry of Justice (MoJ) funding of £691k will be received in 2020/21, a small inflationary increase on the amount expected.**
- 2. Outstanding issues and risks, which remain unclear at this time and therefore subject to further dialogue:**
 - a. The impact of changes that the Home Office wish to make to the Funding Formula, used to allocate government funding to individual forces. This could see, in addition to only cost neutral Police Settlements moving forward, a £6m reduction in Government Grant into Gwent from 2022/23 onwards – this will be effected by a reduction of £2m per year for three years;**
 - b. The process to access specific funding 'promises' in the September 2019 Spending Review announcements, such as the £30m to safeguard children from sexual exploitation and abuse; and**
 - c. The additional specific funding to continue:
 - i. The Serious and Organised Crime (SOC) work in Newport, to provide early intervention and prevention; community resilience; and strategic communications;**
 - ii. The Early Intervention Youth fund project to tackle (along with third sector partners) the threat of serious violence to young people;**
 - iii. Welsh Government funding for the All Wales Schools Liaison Core Programme (AWSLCP); and**
 - iv. Home Office and /or Welsh Government funding to address the disparity with English counterparts on the application of the Apprenticeship Levy.****

**Police and Crime Commissioner for Gwent / Heddli Gwent Police
 Medium Term Financial Projections 2020/21 to 2024/25
 Impact of Incremental Council Tax Precept Changes
 At 31st January 2020**

Assumption		Base Growth £	Precept Growth £	Total Growth £	Increase / (Decrease) £
Base Growth %	Precept Growth %				
1.13%	7.50%	632,127	4,249,538	4,881,665	288,330
1.13%	7.00%	632,127	3,937,862	4,569,989	6,854
1.13%	6.99%	632,127	3,931,208	4,563,335	0
1.13%	6.50%	632,127	3,683,968	4,316,095	(277,240)
1.13%	6.00%	632,127	3,400,074	4,032,201	(561,134)
1.13%	5.50%	632,127	3,116,180	3,748,307	(846,028)
1.13%	5.00%	632,127	2,834,504	3,466,631	(1,126,704)
1.13%	4.50%	632,127	2,550,610	3,182,737	(1,410,598)
1.13%	4.00%	632,127	2,266,716	2,898,843	(1,694,492)
1.13%	3.50%	632,127	1,982,822	2,614,949	(1,878,388)
1.13%	3.00%	632,127	1,698,928	2,331,055	(2,262,280)
1.13%	2.50%	632,127	1,417,252	2,049,379	(2,543,956)
1.13%	2.00%	632,127	1,133,358	1,765,485	(2,827,850)
1.13%	1.50%	632,127	849,464	1,481,591	(3,111,744)
1.13%	1.00%	632,127	565,570	1,197,697	(3,395,638)
1.13%	0.50%	632,127	283,684	916,021	(3,677,314)
1.13%	0.00%	632,127	0	632,127	(3,961,208)

**Police and Crime Commissioner for Greater London Police
Medium Term Financial Projections 2020/21 to 2024/25**

At 31st January 2020

	2019/20 Actual £'000s	2020/21 Forecast £'000s	2021/22 Forecast £'000s	2022/23 Forecast £'000s	2023/24 Forecast £'000s	2024/25 Forecast £'000s
1 Effect of increases to authorized establishment, pay awards and increments		5,420	3,308	3,073	3,001	3,312
2 Non-CPA Inflation		841	743	774	714	814
3 Apprenticeship Levy Scheme		108	103	66	42	68
4 In Service Pressure / Developments		5,988	1,073	66	42	68
5 Budget savings identified		(1,203)	101	(10)	(8)	(10)
6 Finance costs			373	688	604	590
7 Unavailable Cost Increases		11,283	5,494	3,036	3,423	5,002
8 Gross Budget Movement		11,283	5,494	3,036	3,423	5,002
9 Reversing Base Budget Brought Forward		135,030	140,294	145,798	150,827	155,249
10 Projected Budgetary Requirement	128,030	140,294	145,798	150,827	155,249	161,332
11 % Increase on Previous Years Base Budget	2.1%	6.7%	3.0%	3.4%	3.6%	3.2%
12 Funding						
13 Central Government Funding	24,287	18,789	(48,747)	(44,314)	(52,743)	(60,740)
14 Police Grant	(21,282)	(21,282)	(21,282)	(21,282)	(21,282)	(21,282)
15 Revenue Support Grant	(8,872)	(8,872)	(8,872)	(8,872)	(8,872)	(8,872)
16 National Non-Domestic Rates	(72,849)	(72,849)	(72,849)	(72,849)	(74,481)	(73,271)
17 Total Central Government Funding	(98,292)	(98,292)	(98,488)	(70,197)	(78,317)	(80,342)
18 Council Tax	1,129,932	1,129,932	1,129,932	1,129,932	1,129,932	1,129,932
19 Total Funding		1,031,640	1,031,444	1,059,735	1,051,615	1,049,590
20 Projected Recurring Deficit / (Surplus) Before Mitigation		37,654	42,354	41,092	44,634	49,992
21 Mitigation		(37,654)	(42,354)	(41,092)	(44,634)	(49,992)
22 Police Year Starting Ahead Scheme Savings		(37,654)	(42,354)	(41,092)	(44,634)	(49,992)
23 Reserve Utilization						
24 Projected Recurring Deficit / (Surplus) After Mitigation & Reserve Utilization						

**Police and Crime Commissioner for Greater Merseyside Council
 Merseyside Yearly Financial Projections 2020/21 to 2024/25
 Approved by Council
 At 31st January 2020**

Description	2019/20 Budget	2020/21 Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	Source
Police Officers							
Pay Awards	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces.
Police Staff							
Pay Awards	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces.
Indirect Staff Costs							
	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces.
Police Staff Inflation							
General (including Pensions)	3.00%	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces.
Utilities - Gas/Electricity	3.00%	4.00%	4.00%	4.00%	4.00%	4.00%	CFO estimate benchmarked with Welsh Forces.
Utilities - Water	3.00%	4.00%	4.00%	4.00%	4.00%	4.00%	CFO estimate benchmarked with Welsh Forces.
Police	0.00%	3.00%	3.00%	3.00%	3.00%	3.00%	CFO estimate benchmarked with Welsh Forces.
Diocesan	0.00%	3.00%	3.00%	3.00%	3.00%	3.00%	CFO estimate benchmarked with Welsh Forces.
Facilities							
Central Government Police Funding	2.10%	0.00%	0.00%	0.00%	0.00%	0.00%	Police Settlement for 2020/21 is set such, with additional Operation Usual Funding being not needed.
Council Tax Base Increase	0.00%	1.00%	0.00%	0.00%	0.00%	0.00%	Updated Council Tax Base and average for next 5 years used for 2019/20 onwards.
Council Tax Precept Increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	Proposed to protect and meet funding requirements and previous investments.

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Force Establishment
As at 31st January 2020

Description	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	Budgeted No.	Forecast No.	Forecast No.	Forecast No.	Forecast No.	Forecast No.
Officers Baseline						
Officers Baseline - 1st April 2019	1,334.5	1,334.5	1,360.5	1,410.5	1,409.5	1,409.5
Police Staff Investigator Posts	(12.0)	(12.0)				
Operation Uplift	24.0	38.0	50.0	59.0	0.0	0.0
Externally Funded Posts		(2.0)				
Amber Posts Funded						
Total Authorised Baseline	1,336.5	1,360.5	1,410.5	1,463.5	1,463.5	1,463.5
Officer Actuals						
Actuals as at 29th November	1,338.0	1,318.0	1,375.0	1,410.5	1,409.5	1,398.5
Retires - Ordinary	(18.0)	(31.0)	(58.0)	(51.0)	(46.0)	(41.7)
Retires - Medical	(4.0)	(6.0)	(6.0)	(6.0)	(6.0)	(6.0)
Leavers - Probationer Drop Out	(3.0)	(11.0)	(11.0)	(11.0)	(11.0)	(11.0)
Other Leavers - Dismissal/Tfr to other Force/Voluntary Resignation	(6.0)	(19.0)	(19.0)	(19.0)	(19.0)	(19.0)
Recruitment - Probationers	52.0	112.0	112.0	112.0	60.0	60.0
Recruitment - Transferees	4.0	12.0	17.5	24.0	22.0	17.7
Forecast Actual	1,318.0	1,375.0	1,410.5	1,463.5	1,463.5	1,463.5
Police Office Establishment Under/(Over)	18.5	(14.5)	0.0	0.0	0.0	0.0
PCSOs						
WG Funded	101.0	101.0	101.0	101.0	101.0	101.0
Force Funded	31.0	31.0	31.0	31.0	31.0	31.0
Total	132.0	132.0	132.0	132.0	132.0	132.0
Police Staff						
Baseline	701.7	746.0	758.0	798.5	798.5	798.5
Additional	21.3			0.0	0.0	0.0
Temporary Posts			(19.5)			
SIB Approved Changes Inc Investment Funded Posts	29.0	12.0				
Total	752.0	758.0	738.5	798.5	798.5	798.5
Authorised Establishment Overall Total	2,214.5	2,250.5	2,281.0	2,334.0	2,334.0	2,334.0

Police and Crime Commission for Great / Hertfordshire Constabulary
Medium Term Financial Projections 2020/21 to 2024/25
In Service Provision and Budget Developments
As at 31st January 2020

Description	2019/20	2020/21	£ 2021/22	£ 2022/23	£ 2023/24	£ 2024/25
	£	£	£	£	£	£
1 BTCC Scheme Pump Printing	80,000	(50,000)				
2 Additional Peak Manning	122,272	108,578	240,000	(120,000)	(240,000)	
3 Tutor Payment	(70,000)					
4 PFCF - university fees £2k per student	100,000	100,000	100,000			
5 Police Equipment Leasing	(50,000)					
6 Body Armour Additional	(14,834)					
7 Uniforms additionally - new recruits	(480,000)					
8 Insurance Premiums increase 30%	80,000					
9 Data Protection Officer	80,000					
10 Operational Training Facility	80,000					
11 Passport ID Software	40,000					
12 Appropriate Adults	30,000					
13 Taser Usage Increase	83,700	112,220				
14 Injury Payment Payments	187,881	180,000				
15 Custody Medical Contract	172,740					
16 Medical Examinations	250,000					
17 Mirrors	20,000					
18 CRM Business Continuity	80,000					
19 ANPR Hosted Management Server	54,804	13,848				
20 Fuel	82,922					
21 Telephone Investigation	70,887					
22 ICM Diversion Project	100,000					
23 Community Partnership Fund	80,000					
24 Subject Access report income	10,000					
25 Loss of Telford Grant	270,200					
26 Vehicle Tracking System	180,000					
27 WCN Recruitment System Project	20,000					
28 Officer in Policing - Mid Police	20,000	(10,000)				
29 Crime/PPU Investment	1,264,840					
30 Property System Equipment Replacement	80,288					
31 Officer Pension Contribution	3,284,700					
32 Loan Interest			275,475	688,878	602,257	390,420
33 Guard FDBA Network	20,000					
34 Disaster Recovery SAN Maintenance	40,000					
35 Virtual Private Network Not Motion	100,000					
36 Additional Revenue Contribution to Capital	1,000,000					
37 M4 Related Pressure (Closing Yells, Protest)	1,000,000					
38 Minimum Revenue Provision						
39 Personal Services	106,875			284,130	712,284	626,721
40 Regional Operational Crime Unit Grant Cancellation						
41 FRASIS PDR/CPM PDR Module		204,200				
42 Investment Fund Reduction		(1,200,000)				
43 Single Online Home Platform		80,295	22,000			
44 NPOC Undercover Policing Public Inquiry Coordination Team		10,000				
45 CP Contribution to Southern Water SARG		80,000	80,000			
46 Court Income		(30,000)				
47 Custody & Detention Income		17,000				
48 SWP ICT Costs		242,000				
49 Walking Schemes		2,000				
50 Training Income		44,000				
51 Recruitment Costs		41,207				
52 Force Medical Advisor		20,000				
53 PFI Assets/Lease Assistant		20,488				
54 Trauma Resiliency Funding Withdrawal		80,000				
55 Early Action Tagger		320,781				
56 Commissioner's Diversion Schemes		140,000				
57 DSD Policing		184,228				
58 Victims Hub Investment		857,480				
59 Commercialised Services Growth		187,120				
60 Mental Health Workers NHS Income		(722,151)				
61 Digital Evidence Management System		118,888	121,200	13,000	900	
62 Multi-Agency Information Transfer - Digital Calls		80,000				
63 Automated Facial Recognition License		15,000				
64 Communications Data Lawful Intercept		20,000				
65 Police ICT Company			1,025	11,740		
66 National Community Bureau Coordinator		1,700				
67 ANPR Camera Maintenance			180,000			
68 Corporate Communications Restructure		182,200				
69 Driver Training Restructure		123,000				
70 Anti Corruption Unit Support Staff Restructure		80,288				
71 Mobile PPOC Restructure		38,071				
72 Op Uplift Spend - Officer Salaries		1,282,134	1,282,134	1,282,718	810,740	
73 Op Uplift Spend - Staff Salaries		718,000	682,200	680,000		
74 Op Uplift Spend - Apprenticeship Levy		2,188				
75 Op Uplift Spend - Unsocial Hours		80,000	80,000	80,000		
76 Op Uplift Spend - Internal Training		81,000	80,000	80,000		
77 Op Uplift Spend - Overtime		80,000	78,000	78,000		
78 Op Uplift Spend - PFCF Fees		111,888	80,000	80,000		
79 Op Uplift Spend - IT Resources		5,200	5,077	5,000		
80 Op Uplift Spend - Uniform		40,400	38,878	38,800		
81 Op Uplift Spend - Fleet Revenue		80,000	81,881	82,100		
82 Op Uplift Spend - Estate Revenue		34,100	32,000	32,000		
83 Op Uplift Spend - Custody Healthcare			80,881	80,880		
84 Op Uplift Spend - Internal Pension Cost			80,288	80,288		
85 Op Uplift Spend - Employer Liability Insurance			2,000	2,000		
86 Op Uplift - Reverse Contribution to Capital		4,118,000	(1,000,000)	(1,000,000)		
87 Op Uplift - Specific Grant		(1,725,000)	(120,184)	(1,000,000)		
88 Op Uplift - Police Grant						(810,740)
89 Temporary Posts - Staff			(80,000)			
90 Temporary Posts - PCC			(24,800)			
91 Pensions Grant Cancellation			1,282,200			

Note: The PFCF university fees (Item 4) is shown within Apprenticeship Levy Scheme (Appendix 1b, Item 2)
 Loan Interest (Item 32) is shown within Finance Costs (Appendix 1b, Item 3)
 Op Uplift - Police Grant (Item 88) is shown within Police Grant (Appendix 1b, Item 14)

Police and Crime Commissioner for Gwent / Heddin Owent Police
Medium Term Financial Projections 2020/21 to 2024/25
Identified Budgetary Savings
At 31st January 2020

Description	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £
1 Transitional Rent Allowance	(22,223)	(5,477)				
2 Housing Allowance	(94,217)	(122,240)	(50,000)	(50,000)	(50,000)	(50,000)
3 Compensatory Grant	(15,103)	(559)				
4 Rebased allowances - on call		(8,348)				
5 Rebased Honorariums	(20,022)					
6 Officer II Health Retirement	(591,810)					
7 Force Medical Services	(4,331)					
8 Force Medical Costs	(9,416)					
9 Meal Allowances	(10,478)					
10 Paper Materials	(5,000)					
11 Toner Cartridges	(2,500)					
12 Reimbursement Income	(2,163)					
13 Investment Income	(72,634)					
14 Real Term PCSO Funding Pressure	(94,595)					
15 Procurement savings - Software	(155,411)					
16 Rebased savings - uncollectable hours		(195,292)				
17 Seconded Officers in Force		(40,000)				
18 Other Professional Services		(53,000)				
19 Maintenance of Operational Equipment		(36,050)				
20 Witness Expenses		(113,445)				
21 Public Liability Insurance		(50,000)				
22 External Training		(100,000)				
23 Ordinary Overtime - Officers		(303,000)				
24 Ordinary Overtime - Staff		(100,000)				
25 Bank Holiday Overtime		(100,000)				
26 RTC Overtime		(11,000)				
27 MI & Tasking Overtime		(456,000)				
28 Terrain Rent Saving		(12,000)				
29 Vantage Point 1st Floor		(50,000)				
30 Op Shaw Protective Clothing		(51,800)				
	(1,136,249)	(1,853,163)	(50,000)	(50,000)	(50,000)	(50,000)

**Police and Crime Commissioner for Greater Manchester Police
Medium Term Financial Projections 2020/21 to 2024/25
Savings Ahead Phase 2 Schemes 2020/21 to 2024/25 and Other Savings Initiatives
At 31st January 2020**

	2020/21	2021/22	2022/23	2023/24	2024/25	Total
	£	£	£	£	£	£
A Cumulative Savings Brought Forward	0	(530,000)	(894,488)	(1,127,300)	(1,678,848)	(1,678,848)
B Scheme						
1 Operating Model						0
2 ISO Review	11,000					11,000
3 Collaboration						0
3a JPU	(291,000)					(291,000)
3b Other Collaboration						0
4 Vehicle Lease Supply			(163,000)	(140,000)		(303,000)
5 Minimized Block B						0
6 Corporate Financing of PPI						0
7 Supplies & Services - National Initiative	(200,000)					(200,000)
8 HQ Flooring Costs						0
9 Relata Premises Related		(185,488)	(120,000)	(128,000)		(433,488)
C Savings for Year	(530,000)	(185,488)	(433,000)	(849,000)	0	(1,678,848)
Sensitivity Risk Assessment	0	0	0	0		0
D Cumulative Savings Carried Forward		(530,000)	(894,488)	(1,127,300)	(1,678,848)	(1,678,848)

Police and Crime Commissioner for Greater / Middlesex Police
Medium Term Financial Projections 2020/21 to 2024/25
Guard Group Income & Expenditure Report as at 30th September 2019

BUDGET AREA		Approved Budget	Budget YTD	Actual YTD	Variance YTD	Full Year Forecast	Variance
Greater Police Group Revenue Budget as at period 2018/19							
EXPENDITURE							
Police Officer Pay & Allowances	71,035,242	30,989,705	34,482,107	601,889	60,817,209	1,418,038	
Police Staff & CSD Pay & Allowances	30,017,879	14,082,129	14,891,217	(138,088)	38,347,939	(329,000)	
Police Officer Overtime & Enhancements	2,038,884	1,000,888	1,307,114	(287,248)	2,288,808	(102,924)	
Police Staff & CSD Overtime & Enhancements	2,044,475	881,578	898,211	286,694	1,842,205	802,341	
Other Employees Related Costs	3,478,288	1,781,287	1,982,825	388,941	3,601,414	(27,828)	
Premiums Costs	6,988,109	3,297,082	5,220,980	16,702	5,978,998	(800,827)	
Transport Costs	2,820,873	1,287,772	1,084,985	203,184	2,722,188	(102,825)	
Supplies & Services	20,838,000	10,871,788	10,728,789	143,010	20,831,998	1,471	
Major Incident Services	388,412	185,170	185,709	58,481	388,412	0	
Proactive Operational Initiatives	298,028	88,180	82,883	38,347	298,028	0	
Contribution to Police Computer Co.	778,184	780,888	780,701	(20,702)	780,701	18,488	
Capital Charge	0	0	0	0	0	0	
	138,218,488	68,891,924	68,884,918	1,289,788	100,989,889	684,888	
OTHER APPROVED REVENUE REQUIREMENTS							
Development Funds	1,571,823	38,822	68,884	(16,842)	2,800,000	(728,317)	
Mortgaged Reserving Savings	0	0	0	0	0	0	
	1,571,823	38,822	68,884	(16,842)	2,800,000	(728,317)	
INCOME							
Investment Income	(255,954)	(88,000)	(127,884)	38,884	(488,000)	188,748	
Other Income	(12,219,681)	(4,882,889)	(3,888,085)	(888,884)	(18,228,070)	88,888	
	(12,475,635)	(4,970,889)	(4,015,969)	(850,000)	(18,716,070)	(188,888)	
NET EXPENDITURE BEFORE TRANSFERS	125,742,853	63,921,035	64,868,951	688,888	117,941,829	64,888	
TRANSFERS							
Transfers to Reserves	210,882	0	0	0	210,882	0	
Revenue Contribution To Capital/Projects Scheme	2,844,816	0	0	0	2,844,816	0	
TOTAL RESERVE TRANSFERS	3,055,698	0	0	0	3,055,698	0	
NET EXPENDITURE INCLUDING TRANSFERS	128,798,551	63,921,035	64,868,951	688,888	120,997,527	64,888	
FUNDED BY:							
Revenue Support Grant	(21,827,878)	(11,788,825)	(11,788,825)	0	(21,827,878)	0	
National Non-Domestic rates	(8,873,488)	(8,310,479)	(8,316,479)	0	(8,873,488)	0	
Police Grant	(41,288,878)	(22,848,288)	(20,848,288)	0	(41,288,878)	0	
General Tax	(88,042,428)	(38,881,208)	(28,821,218)	0	(88,042,428)	0	
Specific Grant Income	0	0	0	0	0	0	
Use Of General Reserve	0	0	0	0	0	0	
Use Of Mortgaged Reserve	(1,821,208)	0	0	0	(1,821,208)	0	
TOTAL FUNDING	(150,881,877)	(50,734,498)	(50,734,497)	0	(150,881,877)	0	
OVER/UNDERSPEND	0	(188,288)	(188,288)	188,288	(188,288)	188,288	

Parks and Other Department for General / Special Fund Policy
 Review Two-Phase Process: Proposed Changes to Capital
 Revenue and Restricted Funds Policies
 An Act 2018 Amendment

		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
GENERAL FUND CAPITAL RESERVE FUND																		
A																		
1	Operating Reserve																	
2	General Reserve																	
Sub Total																		
B																		
3	Capital Programs																	
1	Capital Grant																	
2	Capital Grants																	
3	Transfer Distribution to Capital Programs																	
4	General Operating																	
5	Salary Work																	
6	Replacement																	
7	Volunteer																	
8	Other Work and Planned Activities																	
9	Police Units & Officers																	
10	Other																	
11	Food Replacement																	
12	NY Investment																	
13	Other Projects																	
14	Long Term Projects																	
Sub Total																		
C																		
15	IRG Charge Program																	
16	IRG Program Term																	
17	Program Start/End																	
18	POLA and Program/Deployment																	
19	LEAD Funds (Amendment)																	
Sub Total																		
D																		
20	Unassigned Operating Funds																	
1	Police Budget/Subline																	
2	Continuing General Fund Balance																	
3	Others																	
Sub Total																		
E																		
21	Capital Reserve																	
1	Capital Reserve																	
2	Replacement Bond and Debt																	
Sub Total																		
TOTAL CAPITAL RESERVE AND COMMITTED FUNDS																		
TOTAL RESERVE AND COMMITTED FUNDS																		

NY/PA Budget Proposal 2018-21 Approved by the Governor and Legislature

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Capital Programme 2020/21 to 2024/25
At 31st January 2020

		2019/20	Forecast	2020/21	2021/22	2022/23	2023/24	2024/25
		£'000s	£'000	£'000s	£'000s	£'000s	£'000s	£'000s
A	Estate							
1	Replacement HQ	11,077	2,912	17,702	8,801	425		
1a	Decommissioning of Headquarters				74	575		
2a	Estate Strategy - Police Hubs	5,000	1,000	3,275	5,200	14,200	14,200	12,200
2b	Estate Strategy - Police Spokes							
3	Newport Central Upgrade	1,250	200	400	600			
4	Ystrad Mynach PFI	4,000	3,200					
5	Ystrad Mynach CCTV	125		500				
6	Agile Working							
A	Total Estate	21,952	7,312	21,877	15,875	15,200	14,200	12,200
B	Vehicles							
1	Force Vehicle Replacement Programme	1,043	1,409	1,200	1,500	1,500	1,500	1,500
2	Op Uplift Additionality			391	283	233		
B	Total Fleet	1,043	1,409	1,591	1,783	1,733	1,500	1,500
C	Information Systems							
1	Disaster Recovery	150	335	500				
2	VOIP APD Interface		38					
3	New HQ - BRS Costs			100	375			
4	New HQ - FCR Costs				125			
5	CCTV - Gwent Police/Bisnesu Gwent			80				
6	Server Replacement			120	40	90	20	
7	Network Replacement			8	103			
8	Data Hall Refurbishment			13	19	14	500	
9	SAN Replacement			300			300	300
10	Networker Replacement					101		
11	FFF			57	24	24	2,914	
12	Home Office Biometrics Strategy			125				
13	OP Uplift Additionality			338	288	276	336	268
C	Total Information Systems	150	373	1,838	954	804	4,070	568
D	Other SIB Projects / Schemes	0	0	234	0	0	0	0
E	Non Capital Funded Long Term Projects (Appendix 8b)	4,900	4,780	1,025	2,750	6,780	700	700
F	Total Programme	28,044	13,844	25,365	21,162	24,137	20,470	14,968
G	Funding							
1	Capital Grant	459	459	120	120	120	120	120
2	Revenue Contribution to Capital	2,845	2,845	6,763	6,702	4,707	4,707	4,707
3	Funding from Reserves and Committed Funds	24,940	10,740	18,481	7,736	0	0	0
4	Funding from external borrowing	0		0	7,103	17,810	15,843	10,141
5	Capital Asset Disposal				500	1,500		
G	Total Funding	28,044	13,844	25,365	21,162	24,137	20,470	14,968
H	Surplus Funds	0	0	0	0	0	0	0

Police and Crime Commissioner for Gwent / Haddu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Long Term Project Programmes 2020/21 to 2024/25
At 31st January 2020

		2019/20	Forecast	2020/21	2021/22	2022/23	2023/24	2024/25
		£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
1	Estate Capital Maintenance	500	750	750	500	500	500	500
2	Estate Feasibility	200	0	200	200	200	200	200
3	Estate Strategy							
3a	Abergavenny Spoke			50				
3b	Usk Fire Station Spoke			25				
3c	Monmouth Town Hall Spoke				50			
4	Ystrad Mynach PFI	4,000	4,000					
5	Collaborative Relocation	200			2,000	6,000		
	Total Programmes	4,900	4,750	1,025	2,750	6,700	700	700

