

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
Impact of Incremental Precept Changes

Assumption	Base Growth %	Precept Growth %	Base Growth £	Precept Growth £	Total Growth £	Increase / (Decrease) £
	1.08%	5.00%	460,795	2,157,842	2,618,637	436,656
	1.08%	4.50%	460,795	1,941,634	2,402,429	220,448
	1.08%	4.00%	460,795	1,725,426	2,186,221	4,240
	1.08%	3.99%	460,795	1,721,186	2,181,981	0
	1.08%	3.50%	460,795	1,509,217	1,970,012	-211,969
	1.08%	3.25%	460,795	1,401,113	1,861,908	-320,073
	1.08%	3.00%	460,795	1,295,129	1,755,924	-426,057
	1.08%	2.99%	460,795	1,288,770	1,749,565	-432,416
	1.08%	2.75%	460,795	1,187,025	1,647,820	-534,161
	1.08%	2.66%	460,795	1,146,751	1,607,546	-574,435
	1.08%	2.50%	460,795	1,078,921	1,539,716	-642,265
	1.08%	2.25%	460,795	970,817	1,431,612	-750,369
	1.08%	2.00%	460,795	862,713	1,323,508	-858,473
	1.08%	1.75%	460,795	754,609	1,215,404	-966,577
	1.08%	1.50%	460,795	646,505	1,107,300	-1,074,681
	1.08%	1.25%	460,795	538,401	999,196	-1,182,785
	1.08%	1.00%	460,795	432,417	893,212	-1,288,769
	1.08%	0.75%	460,795	324,313	785,108	-1,396,873
	1.08%	0.50%	460,795	216,208	677,003	-1,504,978
	1.08%	0.25%	460,795	108,104	568,899	-1,613,082
	1.08%	0.00%	460,795	0	460,795	-1,721,186

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
At 23rd January 2015

	(a)	(b)	(c)	(d)	(e)
	2014/15 Actual £'000s	2015/16 Forecast £'000s	2016/17 Forecast £'000s	2017/18 Forecast £'000s	2018/19 Forecast £'000s
1 Effect of Pay Awards and Increments (Appendix 2)	1,722	2,326	2,513	2,589	2,626
2 Non-Staff Inflation (Appendix 2)	394	594	627	662	703
3 Loss of Home Office Grant Funding	1,369	0	0	0	0
4 In Service Pressures / Developments (Appendix 3)	449	1,466	3,591	1,050	1,050
5 Identified Savings (Appendix 4a)	-4,732	-104	-104	-104	-104
6 Unavoidable Cost Increases	-798	4,282	6,626	4,198	4,275
7 Gross Budget Movement	-798	4,282	6,626	4,198	4,275
8 Recurring Base Budget Brought Forward	120,316	119,518	123,800	130,426	134,624
9 Projected Budgetary Requirement	119,518	123,800	130,426	134,624	138,900
10 % Increase on Previous Years Base Budget	-5.10%	3.58%	5.35%	3.22%	3.18%
Funded from :					
11 Funding (Appendix 2)					
12 Central Government Funding					
13 Police Grant	-46,169	-43,220	-41,492	-39,832	-38,239
14 Revenue Support Grant	-17,156	-16,609	-15,944	-15,307	-14,694
15 National Non-Domestic Rates	-13,519	-13,088	-12,564	-12,062	-11,579
16 Total Central Government Funding	-76,843	-72,917	-70,000	-67,200	-64,512
17 Council Tax	-42,675	-44,857	-47,154	-49,569	-52,109
18 Total Funding	-119,518	-117,774	-117,154	-116,769	-116,621
19 Projected Recurring Deficit / (Surplus) Before Efficiencies	-	6,027	13,273	17,856	22,278
20 Efficiencies (Appendices 4b, 4c, 5a & 5b)					
21 Accelerated Delivery / Additionality of Staying Ahead Scheme Savings	-	(906)	(906)	(906)	(906)
22 Future Year Staying Ahead Scheme Savings	-	(4,654)	(10,072)	(15,613)	(20,030)
23 Reserve Utilisation to offset reduced Precept Increase (Appendix 7)	-	(467)	(1,640)	-	-
24 Projected Recurring Deficit/ (Surplus) After Efficiencies & Reserve Utilisation	-	-	655	1,337	1,342

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
Assumptions

Description	2014/15 Budgeted	2015/16 Proposed	2016/17 Estimate	2017/18 Estimate	2018/19 Estimate	Source
<u>Police Officers</u>						
Pay Awards	1.00%	1.50%	1.50%	1.50%	1.50%	CFO estimate endorsed by Welsh Force comparisons
<u>Police Staff</u>						
Pay Awards	1.50%	1.50%	1.50%	1.50%	1.50%	CFO estimate endorsed by Welsh Force comparisons
<u>Indirect Staff Costs</u>	1.00%	1.00%	1.00%	1.00%	1.00%	CFO estimate endorsed by Welsh Force comparisons
<u>Non Staff Inflation</u>						
General (Including Rates)	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate endorsed by Welsh Force comparisons
Utilities - Gas/Electric	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate endorsed by Welsh Force comparisons
Utilities - Water	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate endorsed by Welsh Force comparisons
Petrol	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate endorsed by Welsh Force comparisons
Diesel	5.00%	5.00%	5.00%	5.00%	5.00%	CFO estimate endorsed by Welsh Force comparisons
<u>Funding</u>						
Police Funding	-4.76%	-5.11%	-4.00%	-4.00%	-4.00%	Final Police Settlement 2014/15, Provisional Police Settlement 2015/16 and CFO estimate
Council Tax Base Increase	1.40%	1.08%	1.08%	1.08%	1.08%	Actual Growth for 2015/16. Estimated for 2016/17 onwards
Council Tax Precept Increase (Appendix 1b)	2.66%	3.99%	4.00%	4.00%	4.00%	Police and Crime Commissioner for Gwent - January 2015

Police and Crime Commissioner for Gwent / Heddliu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
In-service Pressures and Developments 2015/16 to 2018/19

Description	2015/16 £	2016/17 £	2017/18 £	2018/19 £	Narrative
A Recurring Items					
1 National Insurance implications of single State Pension	0	2,541	0	0	Proposed move to a single state pension - likely impact on Employer national insurance contributions
2 Recurring costs arising from BTCG decision process	100	100	100	100	Recurrent funding for developments that arise during the financial year
3 Caerphilly Library	10				Running costs for Service Desk and Customer Service Centre at Caerphilly Library
4 Project Fusion	220				Collaborative Team to develop and deliver mobile data and Niche with SWP. Will potentially deliver cashable savings
5 Force Medical Provision - Doctors Contract	100				Potential increase in cost of contract to allow 24/7 cover
6 Loss of rental income	100				Torfaen Social Services vacate HQ site in 2014/15 and space will be taken back up by Gwent Police functions
7 Home Office IT Services	70	70	70	70	Estimated increase of 10%. For comparison, 2014/15 charge increased by 17%
8 Airwave Indexation	64				Conclusion of HO /Airwave mediation - indexation to be levied on Airwave charges
9 Cessation of Partnership Funding	50				Cessation of partnership funding
10 Estates Management Fees	37				Identified pressure - charges incurred over and above current Service Level Agreement
11 Pension implication on police staff overtime/allowances	33				Employers Pension Costs on Pension on all staff overtime from April 2014
12 Increased price of Tyres	30				Increased prices experienced in 2014/15.
13 Provision of witness services	30				To provide adequate budgetary provision to reflect current spend profiles
14 Cyber Crime national initiative	30				Potential removal of central government support will necessitate individual force contributions
15 Injury Pensions uplift	25				Increase in value to reflect currently experienced costs
16 Increased collaborative costs for Niche	22				Additional running costs identified as a result of Gwent utilising collaborative Niche functionality
17 Niche Audit Growth	20				Increased requirement for SWP storage capacity as a result of Gwent utilising collaborative Niche functionality
18 Insurance costs for Mamhilad	16				Insurance costs levied by Landlord as per lease
19 Fuelcard Charges	5				Transactional charge for each re-fuelling of Force vehicles
20 Potential Regional Pensions Board	5				Potential contribution to facilitate the proposed All Wales police pensions board
21 Financial Investigation Unit Court Costs	5				Annual Court fees experienced by FIU that are currently unbudgeted
22 Removal Of NI Rebate		170			Potential change to employer and employee NI Contributions rebates
23 Strategic Legal Services Contribution	5				Agreed contribution to facilitate strategic direction
24 Strategic HR Contribution	27				Agreed contribution to facilitate strategic direction
25 Strategic Procurement Contribution	17				Agreed contribution to facilitate strategic direction
26 Contingent pressures fund	0	1,000	1,000	1,000	Indicative value of pressures likely to arise in each year.
B Non-Recurring Items					
1 Additional Bank Holidays	360	(120)	(120)	(120)	Cost of additional bank holidays over the recurring base
2 Potential dual running of communications	150	(150)			Introduction of VOIP into Gwent Police communications network may necessitate dual running with existing provision.
3 Regional operational requirements	20	(20)			Requirement to provide additional funding to support regional operational activities
4 Body Armour protective sleeves	(60)				To combat biodegrading of existing equipment
5 PSU Equipment	(25)				PSU Equipment Purchase
C Unquantified Risks					
1 Asset Recovery Incentive Scheme (ARIS Financial Investigation)	?	?	?	?	Uncertainty over long term future of fund sharing
2 Future Funding of Schools Liaison and Disengaged Programme beyond 2014/15	?				Uncertainty over long term future of funding
3 Potential reduction in DSP funding 2015/16	?				Potential reduction in DSP funding from 2015/16
4 National Air Support Unit - novation of contract to collaborative solution	?				Awaiting final confirmation from NPAS of future costing envelope
5 Potential withdrawal of partners from CSO schemes	?				Awaiting confirmation that partner organisations will continue to provide financial support to CSO schemes
	1,466	3,591	1,050	1,050	

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
Budget Savings 2015/16 to 2018/19

Description		2015/16 £	2016/17 £	2017/18 £	2018/19 £
Potential Savings					
1	Housing and Transitional Rent Allowance	(90,000)	(90,000)	(90,000)	(90,000)
2	Compensatory Grant	(14,000)	(14,000)	(14,000)	(14,000)
		(104,000)	(104,000)	(104,000)	(104,000)

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
Accelerated Staying Ahead Budget Savings 2014/15

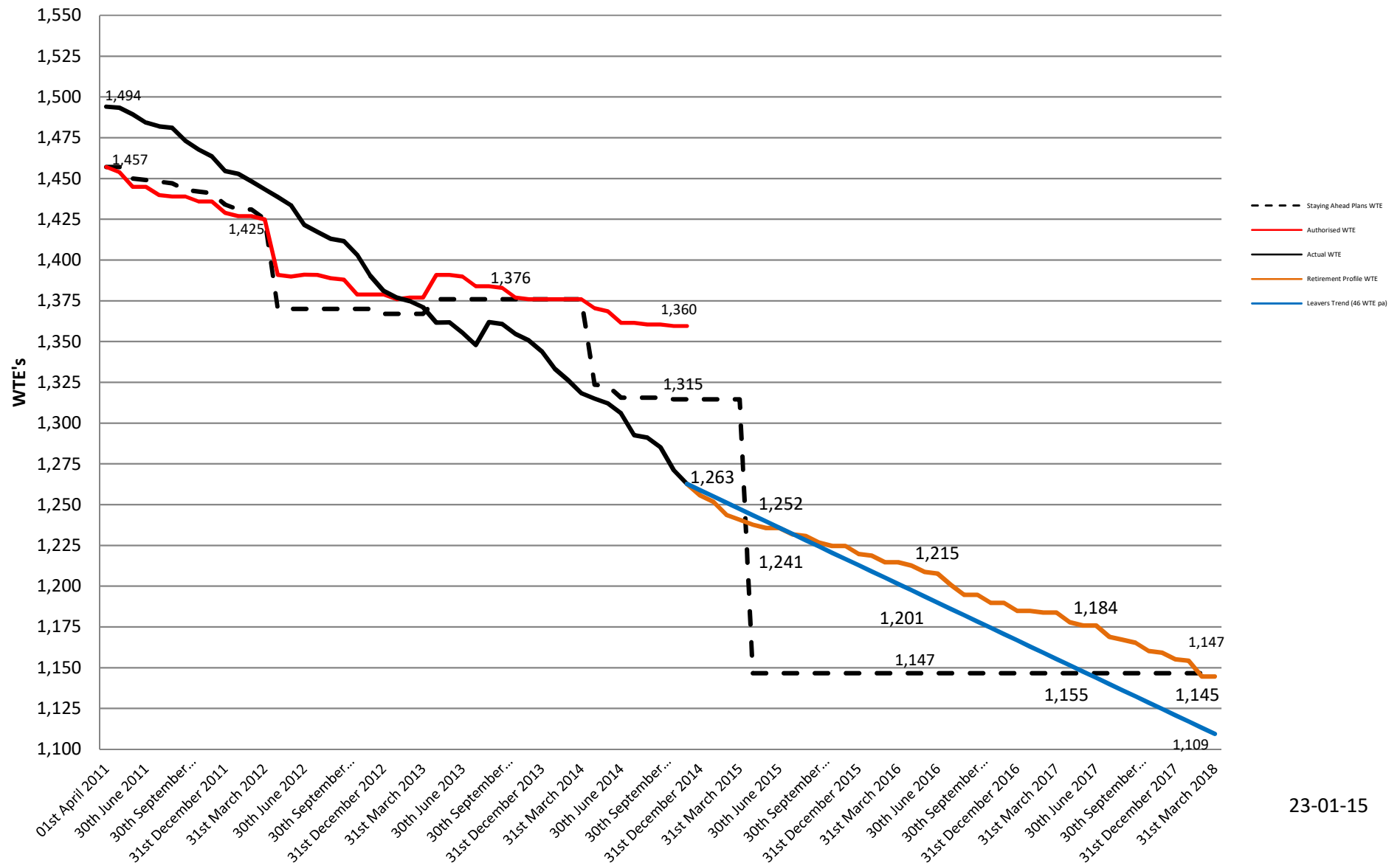
	£'000s
Scheme	
Volume Crime	92
Major Incident Team	375
Public Protection Unit	399
Registry Administration	28
Professional Standards	12
Scheme Savings for Year	<u>906</u>

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
Staying Ahead Phase 8 Saving Schemes 2015/16 to 2018/19

	2015/16 £'000s	2016/17 £'000s	2017/18 £'000s	2018/19 £'000s	Total £'000s
A Cumulative Savings Brought Forward	0	4,654	10,072	15,613	
B Scheme					
1 Officers	1,936	1,936	1,438	1,167	6,477
2 Staff	415	671	558	500	2,144
3 CSOs	445	445	445	0	1,335
4 Collaborative - JSIU	223	99	83	0	405
5 Collaborative - JFU	135	67	67	0	269
6 Estates	100	200	700	1,000	2,000
7 Travel	500	500	500	0	1,500
8 Supplies and Services	300	400	400	0	1,100
9 ICT	600	600	600	0	1,800
10 New Collaboration Schemes	0	500	750	1,750	3,000
C Savings for Year	4,654	5,418	5,541	4,417	20,030
D Cumulative Savings Carried Forward	4,654	10,072	15,613	20,030	

Police Officer Establishment - Flight Path at 30th November 2014

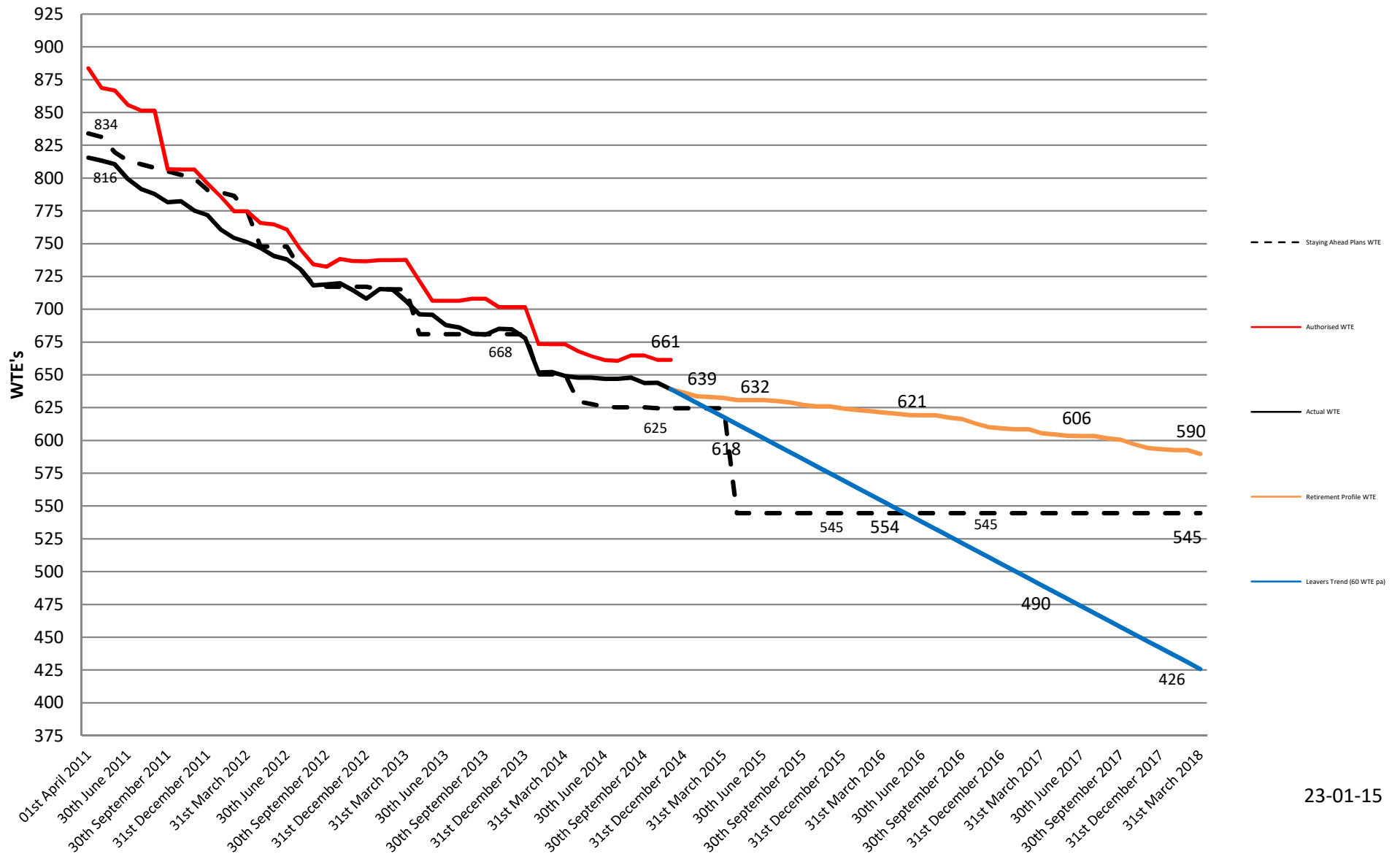
Appendix 5a



23-01-15

Police Staff (Excluding PCSOs) Establishment - Flight Path at 30th November 2014

Appendix 5b



23-01-15

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
2014/15 Revenue Budget - Gwent Police Group
Performance to 30th November 2014

	Initial Annual Budget	Revised Annual Budget	Budget to Date	Expenditure to Date	Variance to Date	Full Year Forecast
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
Expenditure						
1 Police Officer Salaries and Allowances	70,108	69,594	46,390	44,434	1,956	3,759
2 Police Staff Salaries and Allowances	22,284	22,497	14,916	14,987	(72)	87
3 PCSO Salaries and Allowances	6,056	6,056	4,789	3,894	894	258
4 Police Officer Overtime and Enhancements	1,656	2,296	1,585	1,923	(338)	(277)
5 Police Staff Overtime and Enhancements	1,010	1,210	741	702	39	162
6 PCSO Overtime and Enhancements	742	858	549	477	71	75
7 Other Employee Related Costs	2,169	2,187	1,554	1,482	72	(44)
8 Premises Costs	5,755	7,066	4,183	3,827	356	125
9 Transport Costs	3,294	9,366	7,302	7,168	134	383
10 Supplies and Services	16,748	31,052	20,325	19,983	342	798
11 Major Incident Schemes	691	691	188	188	0	50
12 Proactive Operational Initiatives	270	270	176	176	0	0
13 Contribution to Police Computer Co.	727	727	337	337	0	(50)
14 Capital Charges	500	500	156	156	(0)	0
	132,008	154,368	103,191	99,736	3,455	5,325
Other Approved Revenue Requirements						
15 Development Reserve	150	150	0	0	0	0
16 Identified Recurring Savings	(3,222)	(1,964)	0	0	0	(1,964)
	(3,072)	(1,814)	0	0	0	(1,964)
Income						
17 Investment Income	(162)	(162)	(110)	(123)	14	15
18 Other Income	(9,628)	(10,873)	(5,764)	(6,033)	269	(266)
	(9,790)	(11,035)	(5,874)	(6,157)	283	(251)
19 Net Expenditure Before Transfers	119,146	141,519	97,317	93,579	3,737	3,111
Transfers						
20 To Earmarked Reserves (Pre-Approved)	2,190	2,190	0	0	0	0
21 To Capital Account	0	0	0	0	0	0
	2,190	2,190	0	0	0	0
22 Net Expenditure Including Transfers	121,336	143,709	97,317	93,579	3,737	3,111
23 Funded By:						
24 Revenue Support Grant	(17,156)	(17,156)	(11,873)	(11,873)	0	0
25 National Non-Domestic Rates	(13,519)	(13,519)	(9,356)	(9,356)	0	0
26 Police Grant	(46,169)	(46,169)	(30,779)	(30,779)	0	0
27 Council Tax	(42,675)	(42,675)	(28,450)	(28,450)	0	0
28 Specific Grant Income	(103)	(22,476)	(11,921)	(11,923)	2	0
29 Use of General Reserves	(152)	(152)	0	0	0	0
30 Use of Earmarked Reserves	(1,563)	(1,563)	(1,533)	(1,533)	0	0
31 Total Funding	(121,336)	(143,709)	(93,912)	(93,914)	2	0
32 (Over)/Underspend	0	0	3,404	(335)	3,739	3,111

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
2014/15 Revenue Budget - Office of Police and Crime Commissioner for Gwent
Establishment Summary as at 30th November 2014

Strategic Workstreams	Police Staff				Police Officers		
	Budgeted Wte	Actual Wte	Agency Wte	Var (Excl Agency) Under/(Over)	Officer Bud Wte	Officer Act Wte	Variance Under/(Over)
Police And Crime Commissioner Controlled Establishments							
Office Of Police And Crime Commissioner	11.8	12.8	0.0	(1.0)	0.0	0.0	0.0
Regional Drug Intervention Programme	3.0	3.0	0.0	0.0	0.0	0.0	0.0
Police And Crime Commissioner Controlled Total :	14.8	15.8	0.0	(1.0)	0.0	0.0	0.0
Chief Constable Controlled Establishments							
Operational Support							
OS Management Team	0.0	0.0	0.0	0.0	3.0	2.0	1.0
Silver Cadre	0.0	0.0	0.0	0.0	6.0	5.0	1.0
Air Support Unit	0.0	0.0	0.0	0.0	5.0	5.0	0.0
ANPR Intercept Team	0.0	0.0	0.0	0.0	8.0	6.0	2.0
Roads Policing Unit	2.4	1.2	0.0	1.2	62.0	56.9	5.1
Support Group	0.0	0.0	0.0	0.0	18.0	16.0	2.0
Joint Firearms Unit	0.0	0.0	0.0	0.0	38.0	41.0	(3.0)
Firearms Training	0.0	0.0	0.0	0.0	4.0	2.0	2.0
Dogs Section	1.0	1.0	0.0	0.0	17.0	15.0	2.0
Emergency Planning	4.4	3.4	0.0	1.0	7.0	7.0	0.0
Operations/Logistics	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Communications Suite	115.4	105.1	0.0	10.3	33.0	33.1	(0.1)
Training And Tasking	2.0	2.0	0.0	0.0	4.0	4.0	0.0
Safety Camera	9.1	10.2	0.0	(1.1)	2.0	2.0	0.0
Integrated Resource Service Centre	17.0	15.0	6.0	2.0	0.0	0.0	0.0
Operational Support Total :	151.4	137.9	6.0	13.5	207.0	195.0	12.0
Neighbourhood Policing & Partnerships							
NHP Management Team	0.0	0.0	0.0	0.0	9.0	10.0	(1.0)
Local Policing Units	0.0	0.0	7.0	0.0	205.0	165.4	39.7
Neighbourhood Support Teams	0.0	0.0	0.0	0.0	94.0	87.6	6.5
Neighbourhood Support Units	0.0	0.0	0.0	0.0	499.0	445.8	53.2
Community Safety	6.0	4.8	0.0	1.2	4.0	3.0	1.0
Licensing	4.0	4.6	0.0	(0.6)	4.0	3.8	0.2
Schools Liaison	0.0	1.7	0.0	(1.7)	17.5	15.5	2.0
Youth Offending Team	0.0	0.0	0.0	0.0	6.3	6.7	(0.4)
CSO's	145.0	99.0	0.0	46.0	0.0	0.0	0.0
CSO's - WAG Funded	100.8	99.0	0.0	1.8	0.0	0.0	0.0
Station Enquiry Officers	26.8	33.9	0.0	(7.1)	0.0	0.0	0.0
Operation Prudent	0.0	0.0	0.0	0.0	0.0	14.0	(14.0)
NHP - Ext Funded	2.5	2.5	0.0	0.0	0.0	0.0	0.0
Neighbourhood Policing Total :	285.2	245.6	7.0	39.6	838.8	751.7	87.1
Criminal Justice Department							
Custody	24.0	21.5	3.0	2.5	42.0	42.9	(0.9)
Admin Of Justice	48.5	43.4	0.0	5.1	0.0	8.6	(8.6)
Information And Data Management	35.8	37.2	3.0	(1.3)	0.0	2.0	(2.0)
Information And Data Management - DBS	10.7	8.7	0.0	2.0	0.0	0.0	0.0
Criminal Justice Department Total :	119.0	110.8	6.0	8.3	42.0	53.5	(11.5)
Crime Investigation							
Crime Investigation - Mgmt Team	5.0	5.0	0.0	0.0	4.0	8.0	(4.0)
Major Incidents Team	17.4	17.5	0.0	(0.1)	19.0	18.7	0.3
Organised Crime Unit	0.0	0.0	0.0	0.0	12.0	10.6	1.4
Financial Investigation	8.6	8.6	0.0	0.0	7.0	5.9	1.1
High Tech Crime	4.0	4.0	0.0	0.0	3.0	3.0	0.0
Technical Support Unit	2.0	1.8	0.0	0.2	1.0	1.0	0.0
Intelligence	24.2	22.2	0.0	2.0	34.0	31.6	2.4
Dedicated Source Unit	5.4	5.2	0.0	0.2	13.0	11.0	2.0
Surveillance	0.0	0.0	0.0	0.0	20.2	18.6	1.6
Crime Management Unit	14.8	13.5	3.0	1.3	12.0	11.4	0.6
Public Protection Unit	9.4	7.6	1.0	1.8	81.6	71.0	10.6
Domestic Abuse Investigation Unit	7.0	8.0	1.0	(1.0)	13.0	9.7	3.3
Special Branch	0.0	0.0	0.0	0.0	11.0	9.0	2.0
Special Branch (WECTU)	7.0	5.2	0.0	1.8	0.0	0.0	0.0
Operation Jasmine	0.0	2.8	0.0	(2.8)	0.0	0.0	0.0
Scientific Support	62.5	52.0	0.0	10.6	6.0	7.0	(1.0)
All Wales Collaboration - Tarian	1.0	1.0	0.0	0.0	9.0	9.0	0.0
Crime Investigation Total :	168.4	154.4	5.0	14.0	245.8	225.5	20.2
Business Support (Incl ICT)							
Estates	16.4	16.6	0.0	(0.1)	0.0	0.0	0.0
Finance	15.7	12.6	2.0	3.0	0.0	0.0	0.0
Fleet	16.8	14.8	2.0	2.0	0.0	0.0	0.0
Procurement	5.0	5.0	1.0	0.0	0.0	0.0	0.0
Business Support	11.9	9.9	2.0	2.0	0.0	0.0	0.0
Information & Technology	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Business Support (Incl ICT) Total :	65.8	58.9	7.0	6.9	0.0	0.0	0.0
Corporate							
ACPO	1.0	1.0	0.0	0.0	4.0	6.0	(2.0)
Standards	14.7	14.1	3.0	0.6	7.0	8.0	(1.0)
Legal	9.0	7.6	0.0	1.4	0.0	0.0	0.0
Corporate Comms	19.2	17.8	2.0	1.4	0.0	0.0	0.0
Service Development	30.5	29.9	1.0	0.6	1.0	3.0	(2.0)
Police Federation & Staff Associations	3.5	3.6	0.0	(0.1)	2.0	2.0	0.0
People Services	24.7	24.8	2.0	(0.1)	10.0	6.0	4.0
Corporate Projects	0.0	9.0	1.0	(9.0)	0.0	7.0	(7.0)
Operation Ismay	0.0	6.0	8.0	(6.0)	0.0	3.0	(3.0)
Corporate Total :	102.6	113.8	17.0	(11.2)	24.0	35.0	(11.0)
Other Joint Funded / External Initiatives	0.0	0.0	0.0	0.0	2.0	2.0	0.0
Chief Officer Controlled Total :	892.4	821.3	48.0	71.0	1,359.5	1,262.7	96.8
Workforce Total :	907.2	837.2	48.0	70.0	1,359.5	1,262.7	96.8
Others To Note :							
Seconded Officers						4.0	
Seconded Officers - RIU & CTIU						6.0	
Career Breakers						2.0	

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
2014/15 Capital Programme
Performance to 30th November 2014

EXPENDITURE	Initial Annual Budget £'000s	Revised Annual Budget £'000s	Expenditure To Date £'000s	Full Year Forecast £'000's	Year-End Variance £'000's
Estates Schemes :					
1 Estates Schemes including Minor Works	570	561	51	320	241
2 Replacement FCR	0	0	1	0	0
3 CID Hub	0	9	9	9	0
4 Total Estates Schemes	570	570	61	329	241
5 Vehicle Purchases	1,921	1,921	897	1,457	464
6 Vehicle Purchases	1,921	1,921	897	1,457	464
Information Systems :					
7 Inter-Relational Mgt System	71	71	0	0	71
8 VOIP	500	500	0	194	306
9 Replacement ICCS System	500	500	0	0	500
10 Enterprise Resource Planning System	500	500	0	0	500
11 Other IS schemes	180	207	27	207	0
12 Information Systems	1,751	1,778	27	401	1,377
Force Projects :					
13 Body Worn Video	0	259	0	287	(28)
14 Mobile Data	0	1,395	0	1,395	0
15 Other BTCG Projects / Schemes	200	173	37	173	0
16 Total Force Projects	200	1,827	37	1,855	(28)
17 Overall Totals	4,442	6,096	1,022	4,042	2,054

FUNDING OF PROGRAMME	Initial Annual Budget £'000s	Revised Annual Budget £'000s
18 Capital Grants	1,037	2,024
19 Supported Borrowing		
20 Use of Capital Reserves	3,405	1,638
21 Revenue Contributions to Capital		
22 Partnership Organisations - Capital		
23 Receipt from sale of premises		380
24 Loans / Use of Revenue Funding		
25 Total Funds Available	4,442	4,042
26 Shortfall/(Surplus) in Funding	0	0

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2015/16 to 2018/19
Reserves and Sinking Funds

		Opening Balance 2013/14	Actual Movement 2013/14	Closing Balance 2013/14	Forecast Movement 2014/15	Forecast Year End 2014/15	Forecast Movement 2015/16	Forecast Year End 2015/16	Forecast Movement 2016/17	Forecast Year End 2016/17	Forecast Movement 2017/18	Forecast Year End 2017/18
A	General Reserve	£'000	£'000	£'000	£'000	£'000	£'000	£'000				
1	General Reserve	6,411		6,411		6,411		6,411		6,411		6,411
2	Precept top up Reserve	2,107		2,107		2,107	(467)	1,640	(1,640)	0		0
3	2013/14 Accelerated Savings		2,668	2,668	(2,668)	0		0		0		0
4	2014/15 Accelerated Savings			0	3,111	3,111	(3,111)	0		0		0
5	Total General Reserves	8,518	2,668	11,186	443	11,629	(3,578)	8,051	(1,640)	6,411	0	6,411
B	Earmarked Revenue Reserves											
1	Specific Reserves	1,501	238	1,739	(657)	1,082	(266)	816	(27)	788	(27)	761
2	Police Officer Recruitment 2013/14	1,016	0	1,016		1,016	(1,016)	0		0		0
3	Unauthorised Police Officer Pensions	237		237	(237)	0		0		0		0
4	Revenue Reserve for Capital & Estate Strategy	6,917	(1,802)	5,115	266	5,381		5,381		5,381		5,381
5	Capital Grant Receipts			0	2,024	2,024	1,725	3,749	1,100	4,849	1,100	5,949
6	Capital Requirements - Estates			0	(329)	(329)	(500)	(829)	(500)	(1,329)	(500)	(1,829)
7	Capital Requirements - Fleet			0	(1,457)	(1,457)	(464)	(1,921)	(1,700)	(3,621)	(1,228)	(4,849)
8	Capital Requirements - ICT & Other Force			0	(2,056)	(2,056)	(2,700)	(4,756)	(2,767)	(7,523)	(150)	(7,673)
9	BTCG Contingency Reserve			0	(200)	(200)	(200)	(400)	(200)	(600)	(200)	(800)
10	Disaster recovery (GP part of joint provision)			0		0	(895)	(895)		(895)		(895)
11	Staying Ahead Reserve	5,098	(332)	4,766	2,668	7,434	3,111	10,545		10,545		10,545
12	Relocation mileage			0	(70)	(70)	(50)	(120)		(120)		(120)
13	PCC - Victim Services Commissioning		158	158	(158)	(0)		(0)		(0)		(0)
14	PCC - Commissioning Reserve		1,441	1,441	(40)	1,401		1,401		1,401		1,401
15	PCC - Victims Hub			0		0	(275)	(275)		(275)		(275)
16	Organisational Change Fund			0	(455)	(455)	(881)	(1,336)	(881)	(2,217)	(317)	(2,534)
17	Total Earmarked Revenue Reserves	14,769	(297)	14,472	(701)	13,771	(2,411)	11,360	(4,975)	6,384	(1,322)	5,062
C	Earmarked Capital Reserves											
1	Command & Control	1,161		1,161		1,161	(1,161)	0		0		0
2	Estate Strategy Capital Income	972	0	972	380	1,352	0	1,352		1,352		1,352
3	Total Earmarked Capital Reserves	2,133	0	2,133	380	2,513	(1,161)	1,352	0	1,352	0	1,352
D	Total Reserves	25,420	2,371	27,791	122	27,913	(7,150)	20,763	(6,615)	14,147	(1,322)	12,825
E	Sinking Funds											
1	PFI	10,466	278	10,744	262	11,006	345	11,351	276	11,627	205	11,832
2	Airwave	4,303	(496)	3,807	208	4,015	208	4,223	210	4,433	(500)	3,933
3	Total Sinking Funds	14,769	(218)	14,551	470	15,021	553	15,574	486	16,060	(295)	15,765
F	Total Reserves and Sinking Funds	40,189	2,153	42,342	592	42,934	(6,597)	36,337	(6,129)	30,207	(1,617)	28,590

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Revenue Projections 2015/16 to 2018/19
Capital Programme 2014/15 to 2017/18

		2014/15 £'000s	2015/16 £'000s	2016/17 £'000s	2017/18 £'000s
A	Estate				
1	Regular Capital Maintenance	329	500	500	500
2	Victims Hub		275		
3	Total Estate	329	775	500	500
B	Vehicles	1,457	464	1,700	1,228
C	Information Systems				
1	Voice Over Internet Protocol	194	368		
2	Citrix Servers (64 Bit)	80			
3	Replacement Servers	40	60		
4	Main Blade Server Chassis		120		
5	Checkpoint Firewall Infrastructure	60			
6	Network Switches		150	150	150
7	Replacement SQL Server			130	
8	PND Infrastructure		160		
9	Replacement ICCS System		500		
10	Enterprise Resource Planning System		300	2,487	
11	Disaster Recovery		895		
12	Command & Control		1,161		
13	Body Worn Cameras	287			
14	Mobile Data	1,395	1,042		
15	Total Information Systems	2,056	4,756	2,767	150
D	Other BTCTG Projects / Schemes	200	200	200	200
E	Total Programme	4,042	6,195	5,167	2,078
F	Funding				
1	Capital Grant	1,100	1,100	1,100	1,100
2	Receipts from sale of Premises	380			
3	Funding from Reserves	1,638	4,470	4,067	978
4	Home Office - Innovation Fund	924	625		
6	Total Funding	4,042	6,195	5,167	2,078
G	Surplus Funds	0	0	0	0