

BUDGET AREA		Annual Budget	Budget YTD	Actual YTD	Future Commitments	Variance YTD	Full Year Forecast	Variance
Gwent Police Group Revenue Budget as at period 201806								
EXPENDITURE								
1	Police Officer Pay & Allowances	69,042,218	51,588,811	48,915,921	0	2,672,890	65,466,999	3,575,219
2	Police Staff & CSO Pay & Allowances	27,821,109	20,531,229	20,590,208	0	(58,979)	27,830,461	(9,352)
3	Police Officer Overtime & Enhancements	1,838,190	1,144,436	1,605,680	0	(461,244)	1,923,333	(85,143)
4	Police Staff & CSO Overtime & Enhancements	1,820,374	1,213,848	1,061,071	0	152,777	1,630,538	189,836
5	Other Employees Related Costs	3,825,194	2,942,132	1,869,415	205,979	866,738	3,272,696	552,498
6	Premises Costs	5,176,841	4,065,223	4,555,552	38,680	(529,010)	5,704,577	(527,736)
7	Transport Costs	2,585,607	1,823,714	1,999,645	16,228	(192,159)	2,932,906	(347,299)
8	Supplies & Services	18,779,074	11,254,439	13,185,835	905,679	(2,837,075)	20,002,033	(1,222,959)
9	Major Incident Schemes	358,189	238,792	242,430	0	(3,638)	358,189	0
10	Proactive Operational Initiatives	263,810	175,880	185,645	0	(9,765)	263,810	0
11	Contribution to Police Computer Co.	790,467	790,467	13,531	0	776,936	730,530	59,937
12	Capital Charge	69,949	0	0	0	0	0	69,949
		132,371,022	95,768,971	94,224,934	1,166,566	377,471	130,116,073	2,254,949
OTHER APPROVED REVENUE REQUIREMENTS								
13	Development Funds	1,952,127	0	0	0	0	766,533	1,185,594
14	Identified Recurring Savings	0	0	0	0	0	0	0
		1,952,127	0	0	0	0	766,533	1,185,594
INCOME								
15	Investment Income	(183,320)	(137,490)	(153,967)	0	16,477	(224,280)	40,960
16	Other Income	(10,021,819)	(6,436,571)	(6,327,228)	0	(109,343)	(10,214,965)	193,146
		(10,205,139)	(6,574,061)	(6,481,195)	0	(92,866)	(10,439,245)	234,106
17	NET EXPENDITURE BEFORE TRANSFERS	124,118,010	89,194,910	87,743,739	1,166,566	284,605	120,443,362	3,674,648
TRANSFERS								
18	Transfers to Reserves	282,069	0	0	0	0	940,069	(658,000)
19	Revenue Contribution To Capital/Projects Scheme	1,145,288	0	0	0	0	3,945,288	(2,800,000)
	TOTAL RESERVE TRANSFERS	1,427,357	0	0	0	0	4,885,357	(3,458,000)
20	NET EXPENDITURE INCLUDING TRANSFERS	125,545,367	89,194,910	87,743,739	1,166,566	284,605	125,328,719	216,648
FUNDED BY:								
22	Revenue Support Grant	(21,332,800)	(16,409,850)	(16,409,850)	0	0	(21,332,800)	0
23	National Non-Domestic rates	(9,750,310)	(7,500,240)	(7,500,240)	0	0	(9,750,310)	0
24	Police Grant	(40,403,679)	(30,302,757)	(30,302,757)	0	0	(40,403,679)	0
25	Council Tax	(52,035,431)	(39,026,577)	(39,026,595)	0	18	(52,035,431)	0
26	Specific Grant Income	0	0	0	0	0	0	0
27	Use Of General Reserves	0	0	0	0	0	0	0
28	Use of Earmarked Reserves	(2,023,147)	(212,206)	(212,206)	0	0	(2,023,147)	0
	TOTAL FUNDING	(125,545,367)	(93,451,630)	(93,451,648)	0	18	(125,545,367)	0
	(OVER)/UNDERSPEND	0	(4,256,720)	(5,707,909)	1,166,566	284,622	(216,648)	216,648

BUDGET AREA									
Gwent Police Group Revenue Budget as at period 201806		Annual Budget	Budget YTD	Actual YTD	Actual YTD	Future Commitments	Variance YTD	Full Year Forecast	Variance
EXPENDITURE									
1	Police Officer Pay & Allowances	69,042,218	51,588,811	48,730,138	48,915,921	0	2,672,890	65,466,999	3,575,219
2	Police Staff & CSO Pay & Allowances	26,909,415	19,848,870	19,573,265	19,847,243	0	1,627	26,918,767	(9,352)
3	Police Officer Overtime & Enhancements	1,838,190	1,144,436	1,605,448	1,605,680	0	(461,244)	1,923,333	(85,143)
4	Police Staff & CSO Overtime & Enhancements	1,820,374	1,213,848	1,061,071	1,061,071	0	152,777	1,630,538	189,836
5	Other Employees Related Costs	3,810,959	2,933,975	1,863,363	1,863,363	205,979	864,633	3,258,461	552,498
6	Premises Costs	5,171,741	4,061,398	4,542,698	4,542,698	38,680	(519,981)	5,699,477	(527,736)
7	Transport Costs	2,556,466	1,804,604	1,932,739	1,984,806	16,228	(196,429)	2,903,765	(347,299)
8	Supplies & Services	16,418,408	9,686,068	11,472,128	11,477,272	1,057,602	(2,848,806)	17,641,367	(1,222,959)
9	Major Incident Schemes	358,189	238,792	242,430	242,430	0	(3,638)	358,189	0
10	Proactive Operational Initiatives	263,810	175,880	185,645	185,645	4,799	(14,564)	263,810	0
11	Contribution to Police Computer Co.	790,467	790,467	13,531	13,531	0	776,936	730,530	59,937
12	Capital Charge	69,949	0	0	0	0	0	0	69,949
		129,050,186	93,487,149	91,222,457	91,739,660	1,323,288	424,200	126,795,237	2,254,949
OTHER APPROVED REVENUE REQUIREMENTS									
13	Development Funds	1,952,127	0	0	0	0	0	766,533	1,185,594
14	Identified Recurring Savings	0	0	0	0	0	0	0	0
		1,952,127	0	0	0	0	0	766,533	1,185,594
INCOME									
15	Investment Income	(183,320)	(137,490)	(153,967)	(153,967)	0	16,477	(224,280)	40,960
16	Other Income	(9,491,466)	(5,906,218)	(5,568,344)	(5,779,127)	0	(127,091)	(9,684,612)	193,146
		(9,674,786)	(6,043,708)	(5,722,311)	(5,933,094)	0	(110,614)	(9,908,892)	234,106
17	NET EXPENDITURE BEFORE TRANSFERS	121,327,527	87,443,441	85,500,147	85,806,566	1,323,288	313,587	117,652,879	3,674,648
TRANSFERS									
18	Transfers to Reserves	282,069	0	0	0	0	0	940,069	(658,000)
19	Revenue Contribution To Capital/Projects Scheme	1,145,288	0	0	0	0	0	3,945,288	(2,800,000)
TOTAL RESERVE TRANSFERS		1,427,357	0	0	0	0	0	4,885,357	(3,458,000)
20	NET EXPENDITURE INCLUDING TRANSFERS	122,754,884	87,443,441	85,500,147	85,806,566	1,323,288	313,587	122,538,236	216,648
21 FUNDED BY:									
22	Revenue Support Grant	(21,332,800)	(16,409,850)	(16,409,850)	(16,409,850)	0	0	(21,332,800)	0
23	National Non-Domestic rates	(9,750,310)	(7,500,240)	(7,500,240)	(7,500,240)	0	0	(9,750,310)	0
24	Police Grant	(40,403,679)	(30,302,757)	(30,302,757)	(30,302,757)	0	0	(40,403,679)	0
25	Council Tax	(49,244,948)	(37,275,108)	(39,026,595)	(39,026,595)	0	1,751,487	(49,244,948)	0
26	Specific Grant Income	0	0	0	0	0	0	0	0
27	Use Of General Reserves	0	0	0	0	0	0	0	0
28	Use of Earmarked Reserves	(2,023,147)	(212,206)	(212,206)	(212,206)	0	0	(2,023,147)	0
TOTAL FUNDING		(122,754,884)	(91,700,161)	(93,451,648)	(93,451,648)	0	1,751,487	(122,754,884)	0
(OVER)/UNDERSPEND		0	(4,256,720)	(7,951,501)	(7,645,082)	1,323,288	2,065,073	(216,648)	216,648

BUDGET AREA								
PCC For Gwent Revenue Budget as at period 201806		Annual Budget	Budget YTD	Actual YTD	Future Commitments	Variance YTD	Full Year Forecast	Variance
EXPENDITURE								
1	Police Officer Pay & Allowances	0	0	0	0	0		0
2	Police Staff & CSO Pay & Allowances	911,694	682,359	742,965	0	(60,606)	911,694	0
3	Police Officer Overtime & Enhancements	0	0	0	0	0	0	0
4	Police Staff & CSO Overtime & Enhancements	0	0	0	0	0	0	0
5	Other Employees Related Costs	14,235	8,157	6,052	0	2,105	14,235	0
6	Premises Costs	5,100	3,825	12,854	0	(9,029)	5,100	0
7	Transport Costs	29,141	19,110	14,840	0	4,270	29,141	0
8	Supplies & Services	2,360,666	1,568,371	1,708,563	0	(140,192)	2,360,666	0
9	Major Incident Schemes	0	0	0	0	0	0	0
10	Proactive Operational Initiatives	0	0	0	0	0	0	0
11	Contribution to Police Computer Co.	0	0	0	0	0	0	0
12	Capital Charge	0	0	0	0	0	0	0
		3,320,836	2,281,822	2,485,274	0	(203,452)	3,320,836	0
OTHER APPROVED REVENUE REQUIREMENTS								
13	Development Funds	0	0	0	0	0	0	0
14	Identified Recurring Savings	0	0	0	0	0	0	0
		0	0	0	0	0	0	0
INCOME								
15	Investment Income	0	0	0	0	0	0	0
16	Other Income	(530,353)	(530,353)	(548,101)	0	17,748	(530,353)	0
		(530,353)	(530,353)	(548,101)	0	17,748	(530,353)	0
17	NET EXPENDITURE BEFORE TRANSFERS	2,790,483	1,751,469	1,937,173	0	(185,704)	2,790,483	0
TRANSFERS								
18	Transfers to Reserves	0	0	0	0	0	0	0
19	Revenue Contribution To Capital/Projects Scheme	0	0	0	0	0	0	0
TOTAL RESERVE TRANSFERS		0	0	0	0	0	0	0
20	NET EXPENDITURE INCLUDING TRANSFERS	2,790,483	1,751,469	1,937,173	0	(185,704)	2,790,483	0
FUNDED BY:								
22	Revenue Support Grant	0	0	0	0	0	0	0
23	National Non-Domestic rates	0	0	0	0	0	0	0
24	Police Grant	0	0	0	0	0	0	0
25	Council Tax	(2,790,483)	(1,751,469)	0	0	(1,751,469)	(2,790,483)	0
26	Specific Grant Income	0	0	0	0	0	0	0
27	Use Of General Reserves	0	0	0	0	0	0	0
28	Use of Earmarked Reserves	0	0	0	0	0	0	0
TOTAL FUNDING		(2,790,483)	(1,751,469)	0	0	(1,751,469)	(2,790,483)	0
(OVER)/UNDERSPEND		0	0	1,937,173	0	(1,937,173)	0	0

Appendix 2 - Investment Fund Proposals

The following presents priorities for investment 2018/19.

Budgets per Master Budget 2018/19		Owner	Workstream	Total Approved £	2018/19 Allocated Budget	2018/19 Forecast Expenditure	Recurring	Non-recurring
Amounts budgeted that are forecast to be unspent/ unallocated								
Development Fund 2017/18- Initial Position at Budget Setting Prior to Budget Build				5,641,025	5,641,025			
Police ICT Licenses budgets				586,000	586,000			
				6,227,025	6,227,025			
Amounts allocated on a permanent/ recurring basis at Budget Setting:								
Investment posts - Police Officer growth				(1,809,426)	(1,809,426)			
Mental health posts - growth				(269,133)	(269,133)			
Amount used to balance budget				(307,918)	(307,918)			
Remaining budget to be spent identified at budget setting:				3,840,548	3,840,548	3,840,548		
Forecast underspend 2018/19:								
Total Budget to be spent:				3,840,548	3,840,548	3,840,548		
COT	Additional investment in L&D Training 2018/19	Mark Thomas		(650,000)	(650,000)	(650,000)	(650,000)	
	DPO Officer	Dave Broadway		(35,000)	(20,417)	0	(20,417)	
	People Services temporary changes (approved from FRM/SIB)	Neil Lewis		(219,678)	(219,678)	(219,678)	(219,678)	
	Finance temporary changes (approved through FRM/SIB)	Lorna Virgo		(59,649)	(59,649)	(59,649)	(59,649)	
SIB JUNE	Incident Command Vehicle refit	Glynn Fernquest?		(28,720)	(28,720)	(28,720)	(7,920)	(20,800)
SIB JULY	Operational Command Vehicle - Silver option	Glynn Fernquest		(18,937)	(18,937)	(18,937)		(18,937)
SIB JUNE	Data Management revised structure	Dave Broadway		(54,346)	(64,204)	(44,489)	(44,489)	
SIB JUNE	Purchase of Core-Vet	Mark Warrander		(17,122)	(17,122)	(17,122)		
	Service Improvement restructure growth	Emma Ackland		(6,946)	(6,946)	(6,946)	(6,946)	
SIB JULY	Cyber Crime Establishment growth - 1* SO2	Steve Corcoran		(39,860)	(19,930)			
SIB AUG	Finance additional growth	Lorna Virgo		(119,855)	(29,964)	(29,964)	(29,964)	
ACO-R	NABIS increased contribution	Nigel Stephens		(5,000)	(5,000)	(5,000)	(5,000)	
ACO-R	Citrix Licenses	Nigel Stephens		(102,958)	(102,958)	(102,958)	(102,958)	
	Citizens in policing	Marc Budden		(37,495)	(20,000)	(13,000)	(13,000)	
Darren Gar	Positive Impact fund West & East LPA	Darren Garwood		(20,000)	(20,000)	(20,000)	(20,000)	
	Additional CCTV storage costs for custody (Storage Periods)	Dave Broadway		(34,000)	(34,000)	(34,230)	(34,000)	
	Consultancy support - review of recruitment/promotion process	Neil Lewis		(20,000)	(24,000)	(20,400)		(24,930)
	Agile Project Manager PO(M)	Lorna Virgo		(58,769)	(44,077)	(43,000)	(44,077)	
	Financial Investigation Resilience	Steve Corcoran		(81,932)	(54,621)	(54,621)	(54,621)	
SIB May	FPOC Investments - SIB May 2018							
	- Trainer	Steve Corcoran		(35,000)	(26,250)	(26,250)	(26,250)	
	- Smart Storm Development	Steve Corcoran		(40,000)	(30,000)	(7,500)	(30,000)	
	- Temp Internal Assessor	Steve Corcoran		(4,000)	(3,000)	(3,000)	(3,000)	
SIB 2018	FPOC - Deputy Manager - Agreed PO(G)	Steve Corcoran		(50,969)	(38,227)	(38,227)	(38,227)	
DCC	Positive Outreach Worker	Heather Powell		(7,700)	(7,700)	(7,700)	(7,700)	
SIB	Process Evolution	Karen Thomas		(30,000)	(30,000)	(30,000)	(12,000)	(18,000)
	IF QA Audit (12 months)	Rhiannon Kirk		(100,000)	TBC	(25,000)		(100,000)
	Single Issue Body Worn Video	Dave Broadway		(750,000)	(588,433)	(582,549)		(582,549)
	Quality Assurance Assessor Training	Rhiannon Kirk		(5,000)	(5,000)	(5,000)	(5,000)	
	Wellbeing	Neil Lewis		(30,000)	(30,000)	(30,000)	(50,000)	
	Upgraded drone	Marc Budden		(50,000)	(55,000)	(33,700)	(55,000)	
	Occupational Health - additional support CAER	Neil Lewis		(32,000)	(32,000)	(32,000)	(32,000)	
	Netmotion Licences	Nigel Stephens				(168,984)		
	Provision of Public Crime Perception	Emma Ackland				(24,646)		
	External consultancy support Operating Model	Emma Ackland		(80,000)	(80,000)	(83,000)		
	Grayshift/Gray Key	Mark Maybury				(12,000)		
DCC	Non pay budget for Cyber CSO	Pam Kelly		(8,000)	(8,000)			
	Additional L&D Growth	Neil Lewis		(503,596)	(168,428)	(225,340)	(225,340)	
	Terram costs	Nigel Stephens		(139,000)	(89,000)	TBC	TBC	
	Replacement digital interviewing system	Dave Broadway		(150,000)	(250,000)	0		(215,000)
	Leadership Audit	Neil Lewis		(10,000)	(10,000)	0	(10,000)	
ACO-R	Regional ICT recharging - WECTU & ROCU	Nigel Stephens		(46,201)	(46,201)	(46,201)	(46,201)	
	Actual amount spent from Police ICT licenses (50% Licences 18/19)	Nigel Stephens		(300,000)	TBC	TBC		TBC
	Recruitment costs Service Improvement growth	Emma Ackland		(54,510)	(27,255)	0		(27,255)
	Foftware development	Dave Broadway		(50,000)	(50,000)	0		(50,000)
	Consultancy for re-design/ rebranding	Emma Ackland		(20,000)	(14,000)	(14,000)	(14,000)	
	Operation Shaw equipment	Marc Budden		(20,000)	(20,000)	(20,000)	(20,000)	
	Enhancing response to SIO (kidnap/hostage training)	Mark Warrander		(25,000)	(25,000)			
	Case Management System for disclosure	Dave Broadway		TBC	TBC			
	Additional Posts SRS - x 4	Nigel Stephens						
	Custody - Ystrad	Dave Broadway		(942,387)	(999,453)	(25,000)	(942,387)	
	Replacement CCTV system custody YM	Dave Broadway		(200,000)	(200,000)	0		(200,000)
	National Enabling Programme staff	Nigel Stephens		(250,000)	TBC			
	NFD Treadfinder	Nigel Stephens		(121,456)	(100,000)	0		
	Capital funding for additional fleet	TBC						
	Consultancy to support FFF role out (Gwent and SWP)	TBC						
	Niche additional servers	TBC						
	Workforce Modernisation Agenda (CoP)	TBC						
	Capital funding for estates programme	TBC						
				Balancing figure				
Under 20k Approved Expenditure						(26,507)		
				(5,665,086)	(4,373,169)	(2,835,317)	(2,505,298)	(1,599,119)
Remaining (deficit)/ surplus				(1,824,538)	(532,621)	1,005,231		
Approved and impact on this financial year confirmed								
Approved but finances and/or timings not yet confirmed								
Potential expenditure plans not yet approved or financial impact know								
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Appendix 3a – Cash and Investments

Current Investments (Including Money Market Fund investments) as at the 31st December 2018

Borrower	Principal (£)	Interest Rate	Start Date	Maturity Date	Lowest Long Term Rating	Historic Risk of Default
MMF BNP Paribas	5,000,000	0.77%		MMF	AAA	0.000%
MMF Invesco	5,000,000	0.72%		MMF	AAA	0.000%
Conwy County Borough Council	2,000,000	0.60%	11/07/2018	31/01/2019	AA	0.002%
Royal Borough of Windsor & Maidenhead	2,000,000	0.57%	25/07/2018	31/01/2019	AA	0.002%
Highland Council	5,000,000	0.62%	16/07/2018	25/02/2019	AA	0.004%
Thurrock Borough Council	3,000,000	0.70%	29/03/2018	28/03/2019	AA	0.006%
Conwy County Borough Council	3,000,000	0.80%	16/10/2018	28/03/2019	AA	0.006%
Monmouthshire County Council	4,000,000	0.70%	20/07/2018	29/03/2019	AA	0.006%
Thurrock Borough Council	6,000,000	0.90%	30/04/2018	29/04/2019	AA	0.008%
Blackburn with Darwen Borough Council	3,000,000	0.85%	07/08/2018	29/04/2019	AA	0.008%
Lancashire County Council	4,000,000	0.90%	06/09/2018	29/04/2019	AA	0.008%
Suffolk County Council	3,000,000	0.85%	31/10/2018	31/05/2019	AA	0.010%
Conwy County Borough Council	3,000,000	0.88%	26/10/2018	28/06/2019	AA	0.012%
Slough Borough Council	3,000,000	0.90%	31/10/2018	31/07/2019	AA	0.014%
Thurrock Borough Council	1,000,000	0.75%	30/08/2018	29/08/2019	AA	0.016%
Total Investments	£52,000,000	0.78%				0.006%

Total Cash Balance (Including all PCC Bank A/C'S) as at the 31st December 2018

£1,237,530.83

Appendix 3b - Debtors as at 31st December 2018

Outstanding Debt Age Summary

Debt Age	2018-19	
	Q2	Q3
0-1 Month	178,304	(3,671)
1-3 Months	908,250	80,544
3-6 Months	210,601	(7,597)
6-12 Months	20,649	226,998
> 12 Months	123,149	50,633
	1,440,954	346,906

Top 5 Debtors

Customer No	Customer Name	O/S Amount	No of Invoices	% of O/S total	Debt Age				
					0-1 Month	1-3 Months	3-6 Months	6-12 Months	> 12 Months
C20125	PCC for Dyfed Powys	12,736.89	4	3%	2,000				10,737
C20002	The AA Supplier Network Mar	21,528.00	4	6%	10,764	5,382			
C20134	PCC for West Yorkshire	27,462.66	2	7%		27,463			
C20106	Monmouthshire County Coun	53,334.04	5	14%		11,300		37,492	4,541
C20131	PCC for South Wales	188,433.66	2	49%				188,434	
		303,495.25	17	79%					

Debt Paid in Period Age Summary

Debt Age	2018-19	
	Q2	Q3
0-1 Month	184,282	835,797
1-3 Months	896,292	16,632
3-6 Months	5,382	
6-12 Months	10,764	
> 12 Months		
	1,096,720	852,429

Potential Write- Offs

Due Date	Days Old	Description	O/S Amount	Comments
			0.00	
			0.00%	

Appendix 3c - Creditors as at 31st December 2018

Invoice Status Analysis

Total Creditors Age Analysis

	Q2 £	Q2 £
Not yet Due	(729,942)	(160,319)
1-14 Days Overdue	(1,048,518)	(123,238)
15-29 Days Overdue	(5,319)	(534,059)
30-44 Days Overdue	(19,199)	(52,142)
45-59 Days Overdue	(181,059)	(19,378)
60+ Days Overdue	(490,096)	(491,296)
	(2,474,133)	(1,380,431)

Top 5 Creditors

Customer Name	O/S Amount	Number of Invoices
PCC FOR SOUTH WALES	(390,235)	13
VODAFONE CORPORATE LTD	(264,424)	7
HOME OFFICE	(227,256)	1
SOFTWARE ENTERPRISES UK LT	(64,620)	3
KOMBAT UK LTD	(37,472)	1
	(946,535)	24

Average days taken to pay

	Q1	Q2	Q3
Jul-18	63.18 days	76.5 days	34.07 days
Aug-18	51.29 days	41.6 days	36.62 days
Sep-18	71.60 days	35.9 days	30.04 days
Average for Q2	62.02	51.33	33.57

**Appendix 3d - 2018/19 Capital Programme
Budget and spend as at 31st December 2018**

	Initial Annual Budget £'000s	Revised Annual Budget £'000s	Revenue Expenditure To Date £'000s	Capital Expenditure To Date £'000s	Remaining Budget £'000s
Estates Schemes :					
Regular Capital Maintenance	500	500	73	0	427
Replacement of HQ	9,987	9,987	88	718	9,181
Estates Strategy - Police Spokes	640	640	0	0	640
Newport Central Upgrade	50	50	0	(15)	65
Ystrad Mynach PFI	4,000	4,000	0	0	4,000
Ystrad Mynach CCTV	250	250	0	0	250
Collaborative HQ Relocations	100	100	0	0	100
Total Estates Schemes	15,527	15,527	160	703	14,663
Vehicles					
Vehicle Purchases	1,012	1,012	(1)	723	290
Total Vehicle purchases	1,012	1,012	(1)	723	290
Information and Communications Technology:					
Mobile Devices (Agile)	880	880	151	1,935	(1,206)
IR3 System	250	250	0	0	250
Network Switches	150	150	0	0	150
Other	0	570	91	(21)	(71)
	1,280	1,850	242	1,915	(877)
Other BCTG Projects / Schemes	200	200	62	735	(597)
Overall Totals	18,019	18,589	464	4,076	13,479

Non Capital Funded Long Term Projects

FIRMS Project	650	0	466	(137)	321
Estates Feasibility	200	200	0	0	200
Monmouth Hub	400	0	0	0	400
Ystrad Mynach PFI	4,000	4,000	0	0	4,000
Overall Totals	5,250	4,200	466	(137)	4,337
Grand Total	23,269	22,789	930	3,939	17,921

FUNDING OF PROGRAMME	Initial Annual Budget £'000s	Revised Annual Budget £'000s	Received in the Year £'000s
Capital Grants	449	449	
Supported Borrowing			
3R105			
Revenue Contributions to Capital	575	3,945	
Funding from Reserves	22,245	18,395	
Receipt from sale of premises			
Loans / Use of Revenue Funding			
Home Office - Innovation Grant			
Total Funds Available	23,269	22,789	0
Shortfall/(Surplus) in Funding	0	0	

Appendix 4 - Usable Reserves Schedule as at 31st December 2018

	Op Balance	Actual		Bal To Date		Forecast				Forecasted Balance
	2018-19	2018-19	2018-19	2018-19	2019/20	2020/21	2021/22	2022/23		
General Reserve	(4,000,000)	0	(4,000,000)							(4,000,000)
Accelerated Forecasted Savings	(10,813,277)	0	(10,813,277)	5,813,000	5,000,277	0	0	0		(0)
Future Budgetary Balance Funds	(4,378,798)	0	(4,378,798)	0	21,000	(258,000)	(100,000)	29,000		(4,715,798)
Headquarters Replacement Fund	(13,058,463)	0	(13,058,463)	2,979,000	2,517,000	4,431,000	2,081,463	0		(1,050,000)
Staying Ahead Eight Programme	(1,612,787)	0	(1,612,787)	1,612,787	0	0	0	0		(0)
PCC - Victim Services Commissioning	(228,460)	0	(228,460)	0	0	0	0	0		(228,460)
PCC - Commissioning	(899,095)	77,328	(821,767)	0	0	0	0	0		(821,767)
PCC - Regional DIP	(167,470)	0	(167,470)	0	0	0	0	0		(167,470)
Unspent Revenue Grants	(287,072)	24,193	(262,879)	0	0	0	0	0		(262,879)
Third Party Funds	(174,804)	110,685	(64,119)	64,119	0	0	0	0		(0)
Proceeds of Crime Act	(193,770)	0	(193,770)	0	0	0	0	0		(193,770)
Workstream Specific Reserves	(3,784,352)	0	(3,784,352)	1,241,511	1,632,000	152,000	141,000	171,000		(617,841)
Speed Awareness	(63,717)	0	(63,717)	63,717	0	0	0	0		(0)
Command & Control	(1,722,758)	0	(1,722,758)	0	1,722,758	0	0	0		(0)
Capital Receipts Reserve	(1,735,470)	0	(1,735,470)	0	1,735,470	0	0	0		(0)
Contingent Liability Reserve	(149,000)	0	(149,000)	0	0	0	0	0		(149,000)
Airwave Reserve	(2,381,053)	0	(2,381,053)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)		(3,181,053)
PFI Investment Reserve	(12,216,039)	0	(12,216,039)	0	12,216,039	0	0	0		(0)
	(57,866,386)	212,206	(57,654,180)	11,574,134	24,644,544	4,125,000	1,922,463	0		(15,388,039)

Appendix 5 - Medium Term Financial Plan 2018-19 PCP January 2019 Iteration

	(a)	(b)	(c)	(d)	(e)	(f)
	2018/19 Actual £'000s	2019/20 Forecast £'000s	2020/21 Forecast £'000s	2021/22 Forecast £'000s	2022/23 Forecast £'000s	2023/24 Forecast £'000s
Effect of increases to authorised Establishment, Pay Awards and Increments		1,289	2,871	2,500	2,404	2,271
Non-Staff Inflation		737	943	961	991	1,023
Apprenticeship Levy Scheme		108	(108)	-	-	-
In Service Pressures / Developments		7,014	1,743	910	219	(67)
Budget savings identified		(1,138)	(155)	(154)	(155)	(94)
Finance costs		-	477	596	278	107
Unavoidable Cost Increases		8,009	5,772	4,812	3,738	3,239
Gross Budget Movement		8,009	5,772	4,812	3,738	3,239
Recurring Base Budget Brought Forward		123,522	131,531	137,303	142,115	145,853
Projected Budgetary Requirement	123,522	131,531	137,303	142,115	145,853	149,092
% Increase on Previous Years Base Budget	2.13%	6.48%	4.39%	3.50%	2.63%	2.22%
Funding						
Central Government Funding						
Police Grant	(40,404)	(42,577)	(41,252)	(39,252)	(37,252)	(35,252)
Revenue Support Grant	(21,333)	(21,781)	(21,781)	(21,781)	(21,781)	(21,781)
National Non-Domestic Rates	(9,750)	(9,955)	(9,955)	(9,955)	(9,955)	(9,955)
Total Central Government Funding	(71,487)	(74,313)	(72,988)	(70,988)	(68,988)	(66,988)
Council Tax	(52,035)	(56,042)	(60,475)	(65,260)	(70,423)	(75,995)
Total Funding	(123,522)	(130,356)	(133,463)	(136,248)	(139,411)	(142,983)
Projected Recurring Deficit / (Surplus) Before Efficiencies	0	1,175	3,839	5,868	6,442	6,109
Efficiencies						
Future Year Staying Ahead Scheme Savings	-	(791)	(791)	(1,229)	(1,644)	(1,928)
Reserve Utilisation	-	(428)	-	-	-	-
Projected Recurring Deficit/ (Surplus) After Efficiencies & Reserve Utilisation	0	(44)	3,048	4,638	4,798	4,181